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Walden University 2021

#### Abstract

Understanding Western Pacific Teachers' Perceptions and Experiences Implementing

Technology in the Classroom

by

Roque Castro Indalecio

MEd, Concordia University, 2014

BS, Northern Marianas College, 2012

Project Study Submitted in Partial Fulfillment
of the Requirements for the Degree of
Doctor of Education

Walden University

December 2021

#### Abstract

At a Western Pacific Region school district with six public high schools, district administrators implemented an educational technology training program (ETTP) to improve technology integration in the classroom as measured by the Effective Learning Environments Observation Tool, but there was no follow-up to determine how the teachers perceived the ETTP and to identify the experiences of teachers related to instructional technology after taking the district training. This basic qualitative study, guided by the technology acceptance model, addressed this problem in the district by exploring how the teachers perceived the technology professional development program provided by the district and the teachers' experiences related to instructional technology after taking the district training. The purposeful sample included 13 Western Pacific Region high school teachers who were interviewed via Zoom. Data were analyzed using thematic analysis to create codes, categories, and themes. The participants perceived the ETTP as helpful because they learned new tools and increased their confidence in using technology in their classrooms. Results showed that after completing the ETTP, teachers still needed content-specific technology training and continuous professional development, informing the decision to design a 3-day science professional development for the project study. High school teachers expressed the need for these trainings to continue integrating technology using up-to-date technology tools. Rethinking science professional development is one potential form of social change. Additionally, the 3-day professional development may promote social change through preparing science teachers with the technological skills and knowledge needed to drive their lessons.

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#### Dedication

I dedicate this study to my parents, Maria Pangelinan Castro and Pedro Hocog Indalecio. Mom, thank you for instilling in me the value of education, hard work, and perseverance. Thank you for always being our rock when things got hard. The challenges you faced and the sacrifices you made to ensure our lives were stable are not in vain. Hu guaiya håo nåna-hu.

To the most brilliant and selfless vice-principal, Melanie Sablan Rdiall, thank you for your guidance and support. You have been supportive since the advent of my study. I am where I am because of your words of wisdom and encouragement. I am forever grateful for that. I aspire to be a leader like you one day. You are the MVP.

To my cousins, Nina Hocog Manglona and Esco Hocog Ulloa, I am thankful for your constant reminders that change has to happen for things to get better. I want you to know that whenever you decide to pursue your doctorate, I will be there cheering you on until the finish line.

To my good friends Fatima Manaloto, Daisy Villagomez-Bier, and Stephanie Sablan. Thank you for always ensuring that I get things done and always cheering me on as I pursue my doctoral journey. Thank you for constantly feeding me and reminding me that everything will be worth it in the end.

To my students then and now, thank you for making me the educator I am today. Your patience, words of inspiration, and the lessons I learned from all of you is the reason why I love what I do. Thank you for always visiting me and reminding me that what I do is important.

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#### Section 1: The Problem

Technology has become ubiquitous in all job areas, including education. People are living in an era where technology is rapidly changing, and new forms of information and communication technologies are being introduced; technology has now influenced the education system, making it essential for schools to adapt to the digital world (Akcil et al., 2019). In 2012, a public school district in the Western Pacific Region created a 5week educational technology training program (ETTP) for teachers that has continued to grow, with the ninth cohort of teachers starting in November 2020. The district also showed an upward trend in the use of technology in the classroom by teachers and learners as measured by the Effective Learning Environments Observation Tool. The problem is that the district administrators implemented the ETTP to improve technology integration in the classroom as measured by the ELEOT, but there was no follow up to determine how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. According to the technology director, data from the ETTP for teachers included users' comments about the informal impact of the program and completion data after completing the course. From these data, it is unknown whether the ETTP for teachers is achieving its goal of helping teachers to integrate and incorporate technology and digital tools to enhance teaching and learning.

Additionally, according to a schoolwide announcement in October 2020, the program was put in place to "bridge the gap between teachers' knowledge and the current skills that are essential for 21st-century teaching and learning". The training program

provided educators with access to high-quality digital tools to implement in the classroom to enhance learning. Furthermore, the courses were meant to help teachers use different digital tools in their classrooms. In addition to gaining access to digital tools, teachers were trained to use and implement technology to enhance their lessons.

According to a professional development announcement from the district, the ETTP for teachers offers five hybrid courses (online and face-to-face requirements) to complete the program. Each class runs for a total of 45 hours. The courses offered to teachers are Classroom Instruction that Works with Technology, Advanced Computer Applications, Google Apps for Education, Student Tech Products, and Digital Citizenship in Schools. Additional requirements include an educational technology professional development in-service, integration of educational technology in regular lesson planning, and teachers attending face-to-face sessions once a week. Since 2012, 784 teachers participated in the 5-week technology training program, and 163 were high school teachers.

Harrell and Bynum (2018) and Dean and East (2019) emphasized that it is the schools' responsibility to incorporate technology into the classroom to equip students with 21st-century skills to be college and career ready. A global economy is a competitive place where technology is an important skill needed in the workplace (Harrell & Bynum, 2018). Students who are more likely to be equipped with technological skills have a higher chance of landing a job and excelling in it (Dean & East, 2019; Harrell & Bynum, 2018). Additionally, a study conducted by Zhai et al. (2019) found that higher use and integration of mobile technology in the classroom

resulted in a positive correlation with student achievement. Therefore, teachers must incorporate technology into the curriculum to allow students to hone such skills to be self-sufficient and productive citizens in the global economy (Harrell & Bynum, 2018). Furthermore, Gil-Flores et al. (2017) explained that technology can help students acquire essential skills such as evaluating, producing, presenting, and exchanging information. Because such skills are important for the global economy, technology is also a necessary tool for learning, accessing information, and supporting content.

#### Rationale

The purpose of this basic qualitative study was to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. Teachers are encouraged to complete the technology training program, but little is known about how teachers perceived the usefulness of the program. The program prepares teachers with the technological skills needed to instruct 21st-century learners. The ETTP was funded by the Territories and Freely Associated States Education Grant Program (T&FASEG). The program goals were to

- strengthen instructional technology by recruiting teachers and administrative leaders to complete the program,
- improve student achievement by training teachers to implement high-quality digital tools in their classrooms effectively, and

 ensure that all participants would demonstrate at least 50% of the instructional technology applications in their workplace as measured by the Power Walkthrough Assessment.

Because there were no other data to show application, and it was unknown whether the program was achieving its goals, this research explored teacher perceptions of the ETTP. There was a need for an increased understanding of how teachers implemented technology after completing the training program because teachers must prepare learners for the 21st-century workforce. Furthermore, an understanding can be used by the office of instructional technology to evaluate whether its program is preparing teachers to integrate technology in their classroom and to understand how teachers perceived the effectiveness of the courses offered.

#### **Definition of Terms**

21st-century skills: A set of skills such as "life and career skills; learning and innovation skills; and information, media, and technology skills" needed to be college and career ready (Vasil, 2020, p. 46).

Digital literacy: "A set of knowledge and abilities possessed by individuals in understanding, evaluating, and using information obtained by prioritizing ethics in order to communicate and interact in daily life" (Saputra & Al Siddiq, 2020, p. 159).

Priority standards: A selected subset of content-specific standards from each content area that high school students must know after completing their science courses (Ainsworth, 2003).

Professional development: The process of improving teachers' knowledge and skills needed for professional growth (El Shaban & Egbert, 2018; Greene & Jones, 2020).

Student performance: "Achieving personal objectives" (Conijn et al., 2018, p. 616).

*Technology integration:* The use of technology in K-12 classrooms to support and strengthen instructional methods (Liu et al., 2017).

*Technology training:* Support made available for teachers to ensure that technology is implemented in everyday teaching (Williams, 2017).

#### **Significance of the Study**

Through technology, teachers can prepare students with the skills they need to be college and career ready. Such skills include communication skills, creativity, collaboration, problem solving, and digital literacy. These skills are necessary for students to succeed in achieving degrees and maintaining a job (Dean & East, 2019).

The findings from this study may be significant to all stakeholders, including students, parents, teachers, and administrators. The results of this study could impact the way students learn and receive information. Additionally, students can benefit from attaining new skills needed to be competent if they choose to pursue higher education or join the workforce. For parents, this study may help them be informed of best practices relating to technology that can be reinforced at home. Parents can also receive proper training that could help their children succeed in their academics. This study is significant to high school teachers because it could lead to more future training programs that can assist teachers in incorporating relevant technological tools in the classroom to drive

instruction. Not only is it important for high school teachers, but it is also applicable for all teachers in the district, as it can provide them with proper and relevant training to stay abreast of new technology that can enhance and drive classroom instructions. District administrators may benefit from the findings if the study shows both positive and negative perceptions of the program. The positive perceptions of the program have implications for improving the learning environment and student outcomes. The negative perceptions can help district administrators find areas in which to improve the training program. The students served by the teachers may benefit from the findings of this study if their teachers are able to train them with the skills they need for the 21st-century through the use of a variety of technological tools.

This study is unique because little research has been done in the Western Pacific Region School District about technology. Additionally, this study is unique because, 8 years since its implementation, the district has upgraded the ETTP but still has few research results about its impact. My project study was the first to explore teachers' perception of the ETTP and teachers' experiences after taking the district training.

This study may bring forth social change within the school district as a whole, as it may prepare teachers with the skills and knowledge needed to drive their lessons.

Furthermore, with the implementation of technology provided by the district, teachers can better serve students with up-to-date research-based strategies involving technology that can help students excel and, more importantly, help them become college and career ready. The more that is understood about the program and what areas need improvement, the more quickly solutions may be found that benefit all stakeholders, especially teachers

and students. When technology is used to enhance the lessons in the classroom, students learn new skills that they will apply in the real world, such as collaboration, creativity, critical thinking, and problem solving. When teachers are equipped with tools, knowledge, and skills, they can better serve their students by making sound decisions about best practices and methods for using technology effectively to promote and nurture learning in the classroom (Lee, 2018). When teachers better serve students, there may be improvement in all aspects of the students, including academics and behavior.

#### **Research Questions**

The purpose of this basic qualitative study was to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. The following questions served as a guide for this research:

- RQ1: How do teachers perceive the technology professional development program provided by the district?
- RQ2: What are the experiences of teachers related to instructional technology after taking the district training?

#### **Review of the Literature**

The literature reviewed in this section focused on four aspects relating to teacher use of technology in the classroom to drive instruction. One part focused on integrating technology in the classroom and how technology can empower students with the 21st-century skills they need to be college and career ready. The second aspect focused on professional development and technology training for teachers. The third aspect focused

on the barriers that may hinder teachers from using technology in the classroom to support learning. Finally, the last element centered on the benefits of integrating and using technology in the classroom to drive instruction.

The literature found in this section was gathered using Walden University's online library. Additional relevant articles came from ProQuest, Educational Resource Information Center, Google Scholar, and Sage Publications. To find relevant publications relating to this study, the key terms used to narrow the search included *technology*, *integrating technology*, *technology training for teachers*, *barriers to technology*, *21st-century skills*, *benefits of technology in the classroom*, *teacher perceptions*, and *technology professional development for teachers*.

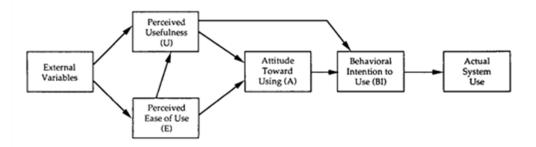
#### **Technology Acceptance Model**

The conceptual framework for this study was the technology acceptance model (TAM) developed by Davis (1989). According to Davis, the TAM focuses on two constructs, perceived usefulness and perceived ease of use. These two constructs are the foundation of determining system use (Davis, 1989). The theory may be used to predict the likelihood of an individual or organization adopting technology successfully (Dziak, 2017). Many variables influence the use of technology. One variable is the belief that the application or technology will help users perform better at their jobs. This is called perceived usefulness (Davis, 1989). The second variable is perceived ease of use (Davis, 1989). Though the user may see the technology or application as useful or beneficial, if the technology or application is complicated, or more effort is needed to learn how to use it, the user is more than likely to reject the technology or application. Perceived

usefulness and perceived ease of use are two factors that influence the user's behavior and attitude.

Figure 1

Technology Acceptance Model



*Note*. This model is used to measure users' adoption of new technology based on their attitudes. The two constructs are perceived usefulness and perceived ease of use. Adapted from "User Acceptance of Computer Technology: A Comparison of Two Theoretical Models," by F. Davis, R. Bagozzi, and P. Warshaw, 1989, *Management Science*, *35*(8), p. 985 (https://doi.org/10.1287/mnsc.35.8.982). Copyright 1989 by the Institute for Operations Research and Management Sciences. Adapted with permission.

Figure 1 shows that the two constructs are separate because it allows researchers to trace the effect of external variables such as device function, user features, and ultimate behavior (Davis et al., 1989, p. 988). According to Davis et al. (1989), perceived usefulness "is defined as the prospective user's subjective probability that using a specific application system will increase his or her job performance within an organizational context" (p. 985). Additionally, perceived usefulness focuses on whether or not users believe that using technology can increase the efficiency of their work, making this aspect crucial to the acceptance of technology (Monacis et al., 2019). Davis et al. also

emphasized that perceived usefulness directly affects behavior, determining if the user will use technology to increase their efficiency, despite their attitude toward technology.

In contrast to perceived usefulness, Monacis et al. (2019) explained that perceived ease of use shows how effortless the use of technology feels for the user. If the level of perceived ease of use is higher, the tendency to adopt technology will also be higher, and the other way around will also be accurate. When the user views the technology as difficult to use, the user will be less likely to accept the technology. The model is used to respond to users who have an unfavorable attitude toward technology (Dziak, 2017). Furthermore, some people avoid using technology because they see it as challenging to implement and use appropriately (Dziak, 2017). The purpose of the research was to explore teacher perceptions from the Western Pacific Region on how the ETTP for teachers influenced their classroom instruction. The TAM has two constructs that affect attitude and behavior. This framework was relevant to this study because it focused on teacher perceptions of teachers' educational training. It is unknown whether the training has influenced teachers to incorporate and use technology. This study is important to understand teachers' perceptions and experiences of the training program. Furthermore, by understanding perceptions of the program, program developers can make modifications to meet teachers' needs.

#### **Technology Integration**

According to Kalonde (2017b), millions of dollars were spent to ensure that school districts in America were able to access technology. In 1996, President Clinton asked Congress to support his initiative called the Technology Literacy Challenge to

ensure that every classroom in the nation was equipped with the proper technology and trained to use technology. This initiative aims to provide technologically literate students by the end of the 21st-century (U.S. Department of Education, n.d.-b).

In 2001, President George W. Bush pushed for a new education reform called the No Child Left Behind (NCLB) Act. The NCLB Act was created to improve student achievement. This mandate was to improve the Elementary and Secondary Education Act (ESEA) created in 1965 by President Lyndon B. Johnson (U.S. Department of Education, n.d.-c). Under the NCLB, a program called the Enhancing Education Through Technology Act of 2001 was created to improve student achievement by using technology in elementary and secondary schools (U.S. Department of Education, n.d.-e).

After the Bush administration, President Obama introduced a new education law called the Every Student Succeeds Act (ESSA) in 2015 (U.S. Department of Education, n.d.-a). This law was also created to improve both the ESEA and NCLB Acts. The sole purpose of the federal law was to prepare every child in America so that when they graduate from high school, they are college and career ready (U.S. Department of Education, n.d.-a). Under the ESSA, several programs were established to help meet the overall goal of this federal mandate. The ESSA has eight titles, each containing several parts and subparts; however, the ESSA focuses on 21st-century schools under Title IV. The first part of the program looked into student supports and academic grants aimed to improve academic achievement and digital literacy for all students using technology (U.S. Department of Education, n.d.-g). Through this program, each state will receive funds to support technology integration in the classroom. Each state is responsible for

developing research and evidence-based strategies to deliver specialized and rigorous instructions through the use of technology, which includes blended learning, digital learning, and assistive technology (U.S. Department of Education, n.d.-d). Additionally, instructional strategies involving new technologies should be practiced and in place to meet today's digital natives (Gunter & Reeves, 2017).

Through numerous administrations and education reforms, it has been evident that student learning and achievement have always been the core of education. Each administration has reflected on areas where education can improve. As technology was introduced, it was seen that technology is a powerful tool that, when integrated into the classroom, can support and transform student learning, thereby improving student achievement (U.S. Department of Education, n.d.-f). To successfully integrate technology, teachers must have the knowledge to utilize the technology for best practices. Additionally, Tharumaraj et al. (2018) emphasized that teachers need to stay abreast of new forms of technology to stay relevant for their learners. To increase student performance and achievement, technology can enhance skills required to be college and career ready. These skills are called *21st-century learning skills*. In an article by Trust and Maloy (2017), 21st-century skills were defined as a

broad set of knowledge, skills, work habits, and character traits that are believed—by educators, school reformers, college professors, employers, and others—to be critically important to success in today's world, particularly in collegiate programs and contemporary careers and workplaces. (p. 256)

Twenty-first century skills include collaboration, creativity, critical thinking, and problem solving. These skills being incorporated into the curriculum is not only useful for students in school, but also essential to prepare students for their future (Önür & Kozikoglu, 2020; Valtonen et al., 2017).

Valtonen et al. (2017) emphasized that students of this generation and the future are expected to possess these skills to be ready for college and careers. Advancements in technology have also changed how students learn in the classroom (Shafie et al., 2019). Students in the 21st-century are very dependent on technology because they have been exposed to it their whole lives. As the world has changed rapidly due to new developments in technology, these advancements have also changed how education works (Shafie et al., 2019). Today, traditional teaching and learning methods are deemed lower order thinking skills and are considered inappropriate for the digital native. However, teachers can foster higher order thinking skills such as critical and creative thinking through technology to improve student achievement (Hsiung, 2018). Today's students are considered digital natives. Because of digital natives' prolonged exposure to technology, teachers are now faced with a new challenge to incorporate technology into their lessons, almost making lectures obsolete in classrooms (Shafie et al., 2019). To emphasize, Tharumaraj et al. (2018) added that educators must adjust the way in which they deliver their lessons to meet the needs of different learners in the 21st-century.

Additionally, all responsibilities have fallen into the hands of educators to ensure that students are prepared to survive in this era. Given the change that schools are seeing because of globalization, it falls in the hands of leaders to ensure that there is reform in

the curricula so that technology is being implemented to teach students how to apply technology to solve problems, collaborate, and be innovative and creative thinkers (Tharumaraj et al., 2018). Moreover, it is well known that these skills are not separate from content but are always connected with subject matter, making it essential to integrate technology into every core subject (Häkkinen et al., 2017).

The world's economy has become a competitive arena in which employees need to be productive to improve the economy, which eventually leads to improving the well-being of others. For a nation to be competitive in a global economy, its human capital (workers) must be trained and educated to develop its natural resources and improve productivity and technology (O'Lawrence, 2017). Tharumaraj et al. (2018) explained that it is crucial to prepare students today and in the future with the skills, knowledge, and tools demanded with globalization and technological advancement. When students enter the real world, they need to be equipped with the knowledge and skills to be productive employees. Additionally, they are expected to possess the skills to collaborate, solve problems, be creative and innovative thinkers, and use information and communication technology to be effective (Valtonen et al., 2017).

To become productive employees, students need to hone such skills at an early age. This is where schools come into play. Schools must integrate these skills into the curriculum. One of the most effective ways of teaching 21st-century skills is through the use of technology. The use of technology allows students to find effective ways to solve problems. It can enable students to work collaboratively to find solutions. It can allow students to be more innovative and find newer ways to solve problems.

#### **Teachers' Perception Toward Technology Integration**

Technology is rapidly advancing, evolving, and spreading throughout the world (Islahi & Nasrin, 2019). It is permeating every aspect of society, including businesses and education. Technologies such as computers, tablets, and mobile devices have become innovative tools that aid educators and learners in K-12 settings and higher education. In research conducted by Khlaif (2018), teachers' attitude was influenced by the availability of technical support, which includes training, schools having access to the technology, perceived ease of use, and benefits of technology in education. These factors influence teachers' attitudes toward adopting and accepting technology. Furthermore, having prior technology experience is another factor that determines a teacher's attitude toward adopting and accepting the use of technology in the classroom to support the lesson (Khlaif, 2018).

According to Adegbenro et al. (2017), teachers with low self-efficacy have difficulty completing tasks beyond their capabilities because they see themselves as incompetent. Additionally, Adegbenro et al. explained that attitudes and self-efficacy determine whether teachers adopt and integrate technology for best practices. Moreover, Vongkulluksn et al. (2018) clarified a relation between teachers' beliefs and competency and the quality and quantity of technology integration in the classroom. When teachers feel competent about using technology and about its value in education, teachers' tendency to use technology within their instruction increases (Uslu & Usluel, 2019). Teachers' perceptions, attitudes, and motivation regarding information and communication technology determine the use of technology in the classroom (Zamir &

Thomas, 2019). Although Zamir and Thomas's (2019) research focused on university teachers, the goal is to integrate technology to deliver lessons effectively to help students develop competencies that will prepare them to face challenges in life.

Overall, some barriers may limit the use of technology in the classroom, such as support, infrastructure, time, and motivation. One primary concern for teachers who attempt to use technology has been lack of technical support on campus (Hill & Valdez-Garcia, 2020). Although funding is allocated to schools to be equipped with new technologies, teachers still face barriers that limit the use of technology in the classroom. To better understand teachers' experience, attitudes, and perceptions, continuous support must be in place whenever teachers encounter technical difficulties. Administrators and leaders need to consider that teachers are at different levels of skill regarding the use of technology. To mitigate barriers and improve attitudes, incentives, support, and ongoing and relevant professional development and teacher training must be in place (Hill & Valdez-Garcia, 2020).

#### **Improving Student Performance Through Technology**

According to Önalan and Kurt (2020), when technology is implemented in the classroom in tandem with appropriate instructional methods, learning processes can be improved and increased. Technology integration is more than just teaching students how to use the basics of technology. It allows students to take risks to learn and be resourceful and construct their knowledge through experiences. Additionally, technology can promote active learning, engagement and participation, and interaction and collaboration.

Sawang et al. (2017) stated that many educators use technology to support student learning. There are various forms of technology available that can be used to motivate students to participate fully in the learning process. In Sawang et al. study, they focused on KeyPad, which is a response system. In their research, the use of KeyPads was associated with levels of student engagement. Technology in the classroom should not just be an add-on to the lesson, and it should be carefully aligned to the course objectives (Moore et al., 2018). Vercellotti (2018) also addressed how common technology is in the classroom, making learning more interactive and engaging. Also, the inclusion of technology within the curriculum supports students through collaboration and building relationships (Alley, 2019). The use of technology in the classroom can promote student engagement and learning. As teachers, proper planning is crucial when integrating technology. It must be intentional, ensuring that it is relevant to the lesson and connects with the learning objectives.

It is evident how technology has become common in the classroom, and it is important to understand how technology affects interactions within the classroom. Interaction and collaboration are essential skills students must learn to develop as they venture out into the real world. According to Tissenbaum and Slotta (2019), to promote collaboration, inquiry, and interaction, teachers must consider the design of their learning spaces. Furthermore, how students interact and what tools are used are important factors determining how students interact. One tool that can promote collaboration and student interaction is the use of technology in the classroom. With various types of technology,

students can easily collaborate to solve problems and provide critical feedback to one another.

Because technology is rapidly rising, it is important to consider the advantages of technology in the classroom to enhance student learning (Lee et al., 2019). One way teachers can incorporate more technology in the classroom is through a strategy called the flipped classroom. This idea shifts away from a teacher-centered classroom to a student-centered classroom. The flipped classroom can help students develop their digital competencies (Kostaris et al., 2017). Additionally, the flipped classroom promotes and increases higher-order thinking skills, active learning, and teacher-student interaction (Gough et al., 2017). Furthermore, this instructional strategy can boost 21st-century skillsets such as problem solving and collaboration (Lo & Hew, 2017). Finally, the integration of technology and the use of a flipped classroom can increase student engagement (Bond, 2019).

#### **Technology Training and Professional Development**

The United States is one of the many countries seeing significant changes in education, most notably in K-12 schools. Some changes school settings are experiencing include a change in policies, the arrival of new technologies, globalization, and immigration issues (Aydin et al., 2017). These challenges require the development of guidelines for all stakeholders so that they are prepared to meet the challenges. Because of these challenges and obstacles, research shows that schools need to modify their curriculum and instruction and create an all-inclusive culture. In addition to creating a new culture, researchers in universities must work with leaders and school districts to

decide what is most fitting—in terms of curriculum and instruction—in the school setting. Researchers also suggested that schools must invest in technology-use training so that teachers can effectively assess students and prepare students to be digitally literate (Aydin et al., 2017).

Teachers need to be trained to use new technologies, and they need to be prepared to effectively integrate them into the curriculum to meet the diverse and changing needs of students (Gunter & Reeves, 2017). There is a need for new professional development to model effective ways to help teachers become comfortable using technology (Mishra et al., 2019). As a result of all these changes school districts are facing, it is imperative that leaders are preparing teachers by offering continuous support in the form of professional development or teacher training which will enable them to stay abreast with the new forms of technology. According to Saydam (2019), there has been an increase in interest in professional development over the last two decades. Teachers are seeking opportunities for professional development to increase the professionalization of teaching (Saydam, 2019). More importantly, these pieces of training will help teachers effectively plan their lessons and improve their pedagogies (Aydin et al., 2017). Powell and Bodur (2019) also stressed the importance of professional development in promoting student learning outcomes.

One of the most recent changes in the curriculum was implementing the Common Core State Standards introduced in 2010. This new set of standards was created when students graduate from high school; they are equipped with the knowledge and skills to be college and career-ready (Common Core State Standards Initiative, n.d.). When most

states adopted these standards, schools implemented professional development to train and support teachers in implementing the new standards in their lessons (Woodward & Hutchison, 2018). Additionally, the Common Core State Standards (CCSS) also focused on technology use across all content (Woodward & Hutchison, 2018). Woodward and Hutchison (2018) explained that, in general, studies had shown the effectiveness of professional development; however, not many studies have been done regarding professional development focusing on technology integration. Because there are some discrepancies and inconsistencies in technology integration, many teachers still have a hard time integrating technology into their lessons, therefore, needing more support (Woodward & Hutchison, 2018). Georgiou and Ioannou (2019) explained that despite the impact of technology on learning, the integration of technology in the classroom is moving at a slower pace.

Within a given school year, teachers participate in professional development mandated by their administrators; however, most of the training does not offer the support teachers need to incorporate technology. Instead, teachers can seek support and create a mentorship program from their peers (Martinovic et al., 2019). Elliott (2017) stated that teachers and administrators often do not agree on which professional development topics are essential. Jones and Dexter (2018) also mentioned that school administrators disregard the importance of innovations and teacher learning opportunities. Because of this, teachers spend time working alone instead of getting the support they need to implement educational technologies in their classrooms (Martinovic et al., 2019). In Ismajli et al. (2020) study, it revealed that although teachers may have

access to devices does not mean the technology is being integrated in the classroom.

Teachers need to be encouraged, followed by support through pieces of training for technology to be integrated effectively.

Aside from changes in educational reform, most notably in curriculum and instruction, schools are investing so much of their funds to purchase state-of-the-art technology for student learning. Funds are also needed to accompany training and learning opportunities for teachers to align their pedagogies and technology integration (Jones & Dexter, 2018). With new technology emerging, specifically communications technology, teachers can easily access resources and network with professionals that they can seek support from (Jones & Dexter, 2018). Teachers now have the luxury of engaging in learning activities from professionals who can support them in creating meaningful lessons using technology (Jones & Dexter, 2018).

Professional development or teacher training are strategies school districts use to increase and improve student performance. In research conducted by Ihmeideh and Al-Maadadi (2018), their results show that training programs impact teachers' perceptions and practices regarding integrating technology in their lessons. Additionally, Liu and Liao (2019) mentioned that professional development are essential in helping build teacher confidence and self-efficacy. Georgiou and Ioannou's (2019) study on teachers' concerns about adopting technology found that professional development programs positively affected and helped reduce in-service teachers' concerns regarding technology integration. Based on several pieces of literature, it is imperative that funds are also spent

on providing teachers with the support and training they need to mitigate teacher concerns and increase teacher self-efficacy.

#### Barriers

Technology integration in the classroom has impacted the ways students learn and the way teachers deliver their lessons. Although it has impacted education significantly, it has also created barriers in the 21st-century setting (Prasojo et al., 2019). Part of this barrier is the lack of uniformity among teachers regarding incorporating technology into their lessons. Francom (2020) explained that barriers continue to get in the way of integration, making it difficult for teachers to use the tools effectively.

According to Ertmer (1999), there are two types of barriers, first-order or external barriers and second-order barriers or internal barriers. External barriers include access, time, support, and training provided for teachers. Internal barriers are related to teacher confidence, self-efficacy, belief, and attitude towards using technology in the classroom (Dinc, 2019). Izmirli and Kirmaci (2017) suggested that teachers' ability to integrate technology should be seen as a different type of barrier separated from first-order and second-order barriers.

Francom (2020) investigated technology integration barriers and found that that time was the main barrier, followed by technical support and access, administrative support, and the least was teacher belief. Additional barriers included class size, school population, and years of teaching experience (Francom, 2020). Based on their findings, administrators need to find creative ways to mitigate such barriers that offer teachers more time to explore the technology and learn the best way to use the technology in a

lesson (Francom, 2020). Along with providing more time for teachers, administrators also need to ensure that proper training and professional development are in place to support teachers. For teachers to effectively integrate technology, the training must be up-to-date with the latest technologies relevant to student learning.

According to Vongkulluksn et al. (2018), having access does not mean higher integration of technology. Factors have to be taken into consideration, such as teacher beliefs. Although in Francom's (2020) findings, teacher belief was viewed as the least significant barrier of technology integration, this does not dismiss the importance of teacher beliefs and experiences integrating technology in the classroom (Vongkulluksn et al., 2018). Additionally, the lack of knowledge and skills relating to teacher use of technology and having access to technology are considered primary barriers (Izmirli & Kirmaci, 2017). Dewi et al. (2019) stated that teachers' knowledge and skills relating to technology is another obstacle that prevents the integration of technology in the classrooms in many countries. Dewi et al. (2019) explained that although teachers may have the technology readily available if they do not possess the skills or knowledge, teachers either underuse or overuse the technology in their lessons. Furthermore, the lack of skills and expertise has led to the rarity of integrating technology in the learning process (Dewi et al., 2019).

Teachers' belief in the use of technology has been seen to have a direct correlation to technology integration. In other words, teachers who believe that technology can help them improve their methods and style spent more time practicing and using technology in their classrooms (Vongkulluksn et al., 2018). Although

integrating technology can be time-consuming, a study conducted by Lindqvist (2019) showed that teachers still prioritize using technology in the classroom, albeit it being time-consuming. The reason being is they believe it to be effective in terms of supporting student learning (Lindqvist, 2019). Trainin et al. (2018) also discussed that when teachers see how technology connects to their instruction, they will gain interest and confidence towards integrating technology. Moreover, Trainin et al.'s discussion on relevancy resonated with prior studies regarding the direct relationship between teacher belief and technology integration. Understanding teacher belief and attitude is a good predictor of how well teachers use technology in their classroom, including the amount of time technology is used to promote more student-centered activities and higher-order thinking skills (Vongkulluksn et al., 2018).

Part of teacher beliefs, attitude, confidence, and self-efficacy is understanding teacher perception regarding how technology connects with instruction. Trainin et al. (2018) discovered that when teachers can combine technology with their instructions or lessons, this factor determines whether teachers will integrate technology. Equally important to increasing interest, schools need to raise awareness of the potential technology has in the classroom and to motivate teachers to see how technology can be connected to their instruction (Trainin et al., 2018). Once they see the relevance, they become interested in learning how to integrate technology to help support their instructions. As Francom (2020) discovered in his study, time is the main barrier to technology integration. Teachers are more interested in relevancy than learning how the tools work because that is time-consuming (Trainin et al., 2018).

Schools around the nation need to find solutions to mitigate barriers so that teachers can utilize the tools properly and effectively. Through various research, it is expected that barriers still exist regardless of technology access. The amount of money being spent on upgrading technology around the nation should also include proper and relevant training for teachers. When providing teachers with professional development or technology training, it is essential to show teachers how to use it to drive their instructions instead of spending so much time on how the tool works. When teachers see that it can be applied to their content, it changes their attitude and beliefs, motivating them of the possibility such tool can do to enhance their teaching style and activities.

#### **Benefits**

Although teachers face obstacles and barriers when integrating technology, the benefits outweigh the barriers. As mentioned, the responsibility is now placed on schools to teach students how to use technology to be ready for college and careers. Furthermore, technology has become a part of students' everyday lives, so schools must respond to the needs of the students (Murati & Ceka, 2017). Studies have shown the benefits of technology when integrated effectively, appropriately, and intentionally (Ihmeideh & Al-Maadadi, 2018). When integrating technology, it is important to integrate it with intention and ensure that it connects with the learning activities. For these reasons, technology can enhance student learning, motivation, productivity and offer teacher support in finding alternative instructions to support a diverse classroom (Izmirli & Kirmaci, 2017). Murati and Ceka (2017) also emphasized that using technology such as computers support teaching and helps build relationships between teachers and students.

Goh and Sigala (2020) explained that there are advantages to integrating technology in the classroom.

Some advantages include immersing students in real-world experiences, allows students to develop and strengthen their cognition, provide individualized feedback, attract student interest, and simplifying the content materials (Goh & Sigala, 2020). Furthermore, teachers who implement technology can develop, enrich, and cater to the needs of a diverse population of students. Technology integration and other information and communication technology allowed teachers to differentiate instructions and promote creativity in the classroom (Zipke, 2018). Using these tools enabled students to develop effective communication skills and motivated them to stay abreast and informed while encouraging them to learn new things (Murati & Ceka, 2017). In the same way, Fatimah and Santiana (2017) justified that technology is the latest form of instructional media that provides students with authentic and meaningful experiences while fostering positive behavior and creating an effective learning environment.

In addition to enhancing student learning and increasing student achievement, with the aid of technology, students can learn any topic they are interested in, learn through various resources, assess their understanding, improve their knowledge, and provide peer feedback (Zipke, 2018). Educational reforms are changing the way the system works. Students who went to public schools were all taught in the same manner. They were instructed to memorize facts and absorb information through lectures, the traditional way. By continuing this method of teaching, schools will continue to fail students. Because of new federal policies and changes in education, schools are straying

away from traditional teaching methods to a more inclusive and student-centered approach. By differentiating instruction, teaching digital literacy, and incorporating higher-order thinking skills, schools build a generation of self-sufficient and productive members of society (Zipke, 2018).

Technology also plays an integral part in assessing student understanding and student learning. The use of technology and various applications effectively captures the students' attention and engages them further into the lesson (Onodipe & Ayadi, 2020). Onodipe and Ayadi (2020) focused on mobile devices as a classroom response system. All the students participated in the learning activities, including the shy students and English Language Learners (ELLs). Using this strategy made it easier for teachers to identify students who understand the concepts and those behind them. Mobile devices were a great form of technology to assess student learning. For example, teachers followed up with students who got the answers wrong or asked students to justify their answers, enabling them to think critically (Onodipe & Ayadi, 2020). With the use of technology, teachers creatively found practical applications. With these applications, teachers created formative assessments, reviews, questionnaires, exit tickets, checklists, and even provided ways for both teachers and students to communicate immediately and effectively.

Technology has become an integral part of society. Everyone, in almost all settings, is hooked up to a device or form of technology. In education, it has become a requirement to use technology to deliver lessons as billions of dollars are being spent on technology, and districts are spending a large amount of money to prepare teachers to use

it in their classrooms (Masullo, 2017). Incorporating technology effectively and with intention has the potential to transform the way students learn (Makki et al., 2018). Technology is proven to teach students skills needed to be employable by businesses and pursue higher education (Önür & Kozikoglu, 2020). When teachers use technology to drive their instructions, it is not only fulfilling federal mandates but sustaining the global economy by producing citizens that are well-equipped, innovative, and creative thinkers and problem-solvers.

### **Implications**

The ETTP offers system-wide training to all staff employed under the Western Pacific Region School District. This program provides extensive training to all staff relating to software and programs that can be potentially used in the classroom to engage students and enhance lessons through technology. The purpose of this basic qualitative study was to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. The findings of this study may result in social change by making lessons relevant to students and increasing motivation. Additionally, by making the lessons relevant through technology, students are more likely to succeed academically. More importantly, students are taught skills needed to survive in the real world, thus producing productive citizens.

#### Summary

This basic qualitative study explored how the teachers perceived the technology professional development program provided by the district and the experiences of

teachers related to instructional technology after taking the district training. Furthermore, the study focused on high school teachers, as high school students are the critical transitional group into college and the workforce. The literature provided pieces of evidence on the importance of technology and its role in the classroom. Technology is rapidly changing, and schools are expected to integrate technology in the classroom. A basic qualitative study was best suited for this study because qualitative research allows researchers to capture the thoughts and feelings of the participants, which is a critical part of constructing meaning and understanding based on their experiences. A variety of themes emerge through a qualitative study as the research is carried out and later analyzed. Section 2 of this document describes the methodology used for this study. It also includes data collection and analysis of the data.

### Section 2: The Methodology

This section of the project study encompasses detailed information about the qualitative methodology used for this study. Section 2 focuses on the participant samples, access procedures (access to participants and coding procedures), methods for data collection, data analysis methods, and limitations.

A school district in the Western Pacific Region offers technical support for all administrators, teachers, and staff and highly encourages them to complete the ETTP. The program offers five courses that total up to 45 hours of coursework. Although this program is being provided to teachers, the district administrators implemented the ETTP to improve technology integration in the classroom as measured by the ELEOT, but there was no follow up to determine how the teachers perceived the technology training professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. Because of this problem, it was essential to explore how teachers perceived the technology professional development program provided by the district and teachers' experiences relating to instructional technology after taking the district training. The research questions that guided this basic qualitative study were the following:

- RQ1: How do teachers perceive the technology professional development program provided by the district?
- RQ2: What are the experiences of teachers related to instructional technology after taking the district training?

Although the program is offered to all teachers from Grades K-12, this study focused only on high school teachers because it fit the nature of the study. The selection of high school teachers was pragmatic because they are responsible for providing students with real and unique learning experiences to acquire 21st-century skills to prepare them for the real world. High school teachers are responsible for their students, who form the critical transitional group into college and the workforce. Thus, high school teachers are responsible for ensuring that they produce students equipped with the skills necessary for the future. As the global economy becomes a competitive place for future generations, teachers need to prepare students for college- and career-ready competencies. Therefore, students need to be ready with skills that will make them employable.

In this sense, finding solutions that will help teachers see the importance of integrating technology will benefit students and society at large. By integrating technology into the classroom, students will practice and master the competencies required to succeed in the real world. Using technology and other forms of interaction, teachers help students develop skills to become more independent and critical (Sloan, 2017). Furthermore, through daily interactions, teachers help students see their strengths and weaknesses (Sloan, 2017). In this manner, high school teachers prepare students for graduation and life after high school. According to Neitzel and Bertolini (2019), both academic confidence and high school environment relate to how well students will do in college, and teachers are intrinsic to developing both of these aspects. However, Fletcher et al. (2018) emphasized that academic preparation is not the only factor contributing to a

successful transition into the workforce. Teaching employability skills such as critical thinking, personal responsibility, and technological skills is also essential to preparing students for the workforce and college (Fletcher et al., 2018).

During my research study, I planned to find solutions to increase technology integration in the classroom as measured by the ELEOT. The study also emphasized the importance of every teacher and staff member in the district completing the courses offered by the program. Further, it underscored the importance of setting in place a tool so that the Educational Technology Training Program for teachers can collect accurate data to determine whether the program is achieving its goal, and to ensure that educators have access to high-quality tools that are well integrated to drive instruction and enhance learning.

# **Conceptual Framework**

The conceptual framework used for this study was the TAM developed by Davis (1989). The model connects two constructs: perceived usefulness and perceived ease of use. The two constructs emphasize how high school teachers either adopt or reject the idea of incorporating technology. Many variables can be determining factors that can influence the use of technology. If high school teachers perceive technology as applicable and as making their job more efficient, their attitude toward using technology will change (Davis, 1989). When attitude toward the use of technology changes, behavior also changes. Another critical factor influencing technology is whether high school teachers view the technology or application as beneficial or valuable. If they find that the

technology can be helpful to their work, then they are most likely to adopt the use of technology.

In contrast, if high school teachers find the technology complicated or see that more effort is needed to learn how to use the technology, they are likely to reject the technology or application. According to Davis (1989), these constructs influence the user's attitude—in this case, high school teachers' attitude and behavior—when considering adopting or using technology. These theories were important to guide the study and understand teachers' perceptions and experiences using technology. This study may also help to clarify whether the educational technology program offers the support for teachers to perceive technology as useful and easy to integrate into the classroom to enhance learning and teaching. The findings are significant because the findings determine whether or not users—in this case, teachers—will use what they have learned and apply it in their classrooms.

# **Research Design and Approach**

The purpose of this project study was to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. Due to technology advancements worldwide, schools are pressured to integrate technology into classrooms. Teachers most especially must prepare students for the changes of the 21st-century and need to help students develop competencies to meet current demands (Goradia, 2018).

The research design was a basic qualitative study. According to Ravitch and Carl (2016), the idea behind qualitative research is to understand individuals' experiences in their natural settings comprehensively. Korstjens and Moser (2017) also iterated that qualitative research provides a deeper understanding of real-world problems experienced by individuals or groups. Because the purpose was to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training, the methodology for this study involved interviewing 13 teachers from the high school level. According to Ravitch and Carl, the interview is the core of qualitative research, as it allows researchers to collect rich and contextualized data. When conducting interviews, a researcher aims to understand the participants' experience better and understand how the participants construct an understanding of a phenomenon (Ravitch & Carl, 2016). More importantly, I explored the participants' encounters and perceptions and their alignment to the study and existing or similar topics (Ravitch & Carl, 2016).

# **Basic Qualitative Study Design**

A basic qualitative design was used to understand the phenomena related to technology integration in the classroom. I chose this design because it is a flexible approach to understanding individuals—in this case, classroom teacher's experience and perception of the technology training program that they had completed (Ravitch & Carl, 2016). The data collection method in qualitative research design is iterative and not chronological, which is a crucial aspect to understand the problem presented. This means

that the collection method is recursive in the sense that participants who share their experience can also add information later on, and nothing is set in stone (Ravitch & Carl, 2016). Because qualitative research is iterative and inductive, it allows new information to unfold and emerge, eventually gathering more important data relating to the study (Ravitch & Carl, 2016). Using a basic qualitative study approach therefore allowed me to gather teachers' experiences regarding integrating technology in the classroom.

Further, a generic qualitative design, sometimes called a basic qualitive design, was used for this study because of its flexibility (Liu, 2016). According to Liu (2016), although a basic qualitative design is not guided by traditional qualitative methodologies, this does not mean that there is not logic behind it. Additionally, Liu explained that a basic qualitative design needs to be problem-oriented and should be able to answer its research question. I aligned the research question to the problem statement and purpose. In terms of the sampling procedure, a basic qualitative design requires purposive sampling. In my study, I selected the participants purposely (Liu, 2016). In a basic qualitative study, the researcher should collect rich data for analysis until reaching saturation. Data collection should end when no extra information surfaces (Liu, 2016), and through data coding, the researcher develops categories and themes. Using a basic qualitative design was justified for my study because of its exploratory nature. I collected, interpreted, and analyzed data by conversing with high school teachers to explore and understand their lived experiences as participants of the ETTP.

A quantitative research design was not appropriate for this study because variables were not considered, nor would they be used to find a relationship between

them. Additionally, no numerical data were collected. Rather, a basic qualitative design was used as the research design because it allowed me to establish a professional relationship with the participants to understand and decipher their perceptions and experiences of the ETTP. With this research, I did not intend to create a theory regarding technology integration or the teachers' experiences; therefore, the grounded theory was not appropriate for this study (Burkholder et al., 2016). Ethnography was not selected as a research design because the study did not focus on a particular cultural group. Burkholder et al. (2016) explained that long-term immersion in a cultural setting is required for ethnography; therefore, this design was not used for this study. A narrative design focuses on first-person accounts told in a story format having a beginning, middle, and end (Burkholder et al., 2016). Narrative research is similar to biography, history, and autobiography; it does not come from individual experiences (Burkholder et al., 2016). Because the research focused on experiences and perception, narrative research design was not used for this study. A case study was not used as a research design because I did not intend to describe a bounded unit's behavior (see Burkholder et al., 2016). Furthermore, the data collected were from interviews. In a case study, multiple sources are used to collect data, such as observations, meeting agendas, policies, and reports (Burkholder et al., 2016).

### **Participants**

Ravitch and Carl (2016) stated that research must occur in a setting. The setting is an important factor to consider as it is directly related to the study and the research questions that guide it. The ETTP for teachers started its first cohort in 2012. There was a

total of 784 participants who enrolled and completed the program as of 2019. Of the total, 163 were high school teachers. The setting of this study was four high schools in the Western Pacific Region. The four high schools together serve 3,830 students. There are two other high schools under the district; however, they are located on different islands, so they were not included in this study due to geographic locations and funding. These sites were chosen because they were directly related to the participants of this study and the goal was to understand high school teachers' perceptions and experiences. Because this study was a basic qualitative study, the selection of participants did not require probability sampling but rather purposive sampling. Purposive sampling identifies participants who can provide relevant data for the research (Burkholder et al., 2016); therefore, a total of 13 teachers were sought as participants for this study. High school teachers were selected because high school students are of the critical transitional age for college and the workforce. High school teachers are responsible for ensuring that students are prepared with the skills needed for the real world. According to Sim et al. (2018), saturation can be achieved within 13 interviews.

# **Criteria for Selecting Participants**

When selecting participants for a qualitative study, the sample size is not clearly defined because depth or saturation is more important than the number of participants chosen (Burkholder et al., 2016). Establishing criteria and strategy were two critical parts of the selection process (Burkholder et al., 2016). Additionally, for a qualitative study, the researcher needs to create a criterion to select which participants are eligible and ineligible for the study (Burkholder et al., 2016). It is crucial to consider the research

questions to identify participants who will help answer the research questions (Burkholder et al., 2016; Ravitch & Carl, 2016). Additionally, Ravitch and Carl (2016) emphasized that selecting the participants should be intentional because they can answer the research questions.

To meet participant criteria for this project study, each participant needed to be a highly qualified teacher at the high school level. For this study, the definition of highly qualified was a teacher with a bachelor's degree and state certification who had demonstrated competence in their core content by praxis test completion. Additionally, each participant needed to be employed by the public school system district. Further, each participant needed to have completed the ETTP between 2012 and 2020. For this study, I needed 12 participants. There have been numerous debates on the appropriate sample size for qualitative research (van Rijnsoever, 2017). I used the following procedures to obtain participants. I sent a letter to the Commissioner of Education (COE) to inform the district that my study would occur within the school district. During that time, I completed all the necessary forms needed to get approval from Walden's Institutional Review Board (IRB). After getting IRB approval, another letter was sent to the COE requesting the list of participants who completed the ETTP. The COE then informed the technology director to release the names of participants who completed the ETTP. The technology director released the information; however, the list only contained participants who completed the ETTP between 2017 and 2021 because the accreditation director managed the ETTP participant list for 2012 and 2016. I requested and retrieved the contact information for 2012-2016 ETTP participants from the accreditation director.

After obtaining the list of potential participants, I sent the first batch of recruitment letters to contacts not employed at my school. Because I only recruited six participants out of the 13 needed for my study, I sent a second batch of recruitment invitations to teachers who taught at my same school 1 week later.

# **Purposeful Sampling**

Purposeful sampling was used to select participants for the qualitative research. Purposeful sampling means that individuals are intentionally selected to participate in a particular study because they have experience or knowledge of a phenomenon or reside within a specific location (Ravitch & Carl, 2016). The sampling process involved selecting the participants related to the study. I considered the research questions and whose experiences and points of view were relevant to this study to answer the research questions with integrity and collect relevant data (Ravitch & Carl, 2016). I interviewed teachers from one island who currently held a teaching position at the high school level. The interviews conducted helped me understand teachers' experiences and perceptions of technology training for teachers.

# **Obtaining Access to the Participants**

Before selecting the participants for this study, I applied for and received IRB approval from Walden University. To start the selection process, I received consent from the commissioner of education (COE). All forms required to start the interview and data collection process were completed and submitted. It was also essential to work closely with the COE, technology director, and accreditation director to gather a participant pool. This helped in selecting only teachers who met the requirements as mentioned earlier.

The participants were those who completed the program anywhere between 2012 and 2020. The two directors sent me the contact information for teachers who participated in the ETTP. The technology director sent the names of teachers who participated from 2017-2021; the accreditation director sent names from 2012-2016.

I did not hold a supervisory role above the potential participants. I am a classroom teacher similar to the potential participants of this study. Because the Western Pacific Region School District is the only district, there was a possibility that the potential participants and I had met before the selection process. To counter negative consequences such as participants holding back information from the study or feeling uncomfortable sharing negative experiences about the program, the informed consent process ensured confidentiality for all participating teachers. I explained that no names or other identifying information would be used in publications or dissemination of the results. Pseudonyms were used to protect the participant and the location of where he or she is employed.

### Creating a Research-Participant Working Relationship

I was able to identify potential participants from the list provided by the technology director and accreditation director because the school district where the study took place is small; however, I had no supervisory role over the participants. I sought to obtain 13 high school teachers to participate in the study. It was also important to ensure that the participants felt comfortable during the interview process to share their responses. As I began the interview, I thanked the participants for taking the time to participate in the interview process. Additionally, I reminded the participants that their

cameras should remain off because I only recorded the audio portion. I also ensured confidentiality by explaining that my committee and I were the only persons who had access to the recording and transcript. Finally, I reminded the participants that they could stop the interview at any time and reschedule if they needed.

During the interviews, I paid close attention to the participants' responses to establish rapport and assure them that their information was valuable to my study. I also showed respect for the participants by thanking them at the end of the interview. It was important for me to set aside personal biases and ensure that they did not affect my judgment since I was a participant in the ETTP in 2018. I developed a research-participant relationship by answering any questions they had about the study.

#### **Data Collection**

Data collection for qualitative research usually involves interviews, focus groups, observations, or documents (Carr et al., 2019; Moser & Korstjens, 2018). To select which data collection method was best suited for the study, I considered the purpose of the research and the research questions that guided it (Carr et al., 2019). Because the research design of this project is a basic qualitative study, and the research questions were based on teacher perceptions, the best method to collect data was to interview teachers to understand their experience firsthand. Moser and Korstjens (2018) underscored that interviews aim to articulate meanings based on the participants' experiences. Interviews involve the interviewer asking the participants questions and can be done face-to-face, over the phone, or online via emails (Moser & Korstjens, 2018). The main goal for

interviewing is to contextualize and create meaning of what the participants say (Moser & Korstjens, 2018).

#### **Data Collection Methods**

Qualitative research aims to collect non-numerical data such as opinions, feelings, and experiences (Clark & Vealé, 2018). Because the interview was used as a data collection method, the interviews took place online via Zoom due to social distancing requirements during the COVID-19 pandemic. Before conducting the interviews, I sent out letters of invitation to potential participants with the link to the informed consent form. Once 13 participants consented, I communicated with each participant via email to set up an agreeable time and date to conduct the interview. After the participants selected a preferred time and date, another email was sent to their personal email address that contained the time, date, and link for the Zoom session.

During the interview, I instructed the participant at the beginning of the Zoom session to turn off their camera because only the audio portion was recorded. The interviews took between 30 to 60 minutes. The interview was guided by an interview protocol that was reviewed by the committee members and a content expert to ensure the trustworthiness of the data. According to Rubin and Rubin (2011), having a protocol is a valuable tool during the interview process. A protocol serves as a formal conversational guide (Rubin & Rubin, 2011). Burkholder et al. (2016) also explained that the interview protocol tool ensures consistency during the interview process. Additionally, it is essential to have critical and interpretive thinking skills during the interview process because I was the primary instrument during the data collection process (Clark & Vealé,

2018). During the interview, I used a transcribing application called Otter.ai (n.d.). After the interview, I went back and listened to the recording to ensure that everything that was transcribed was true and accurate. I informed the participants that they would receive a summary of the transcript within a week and sent the transcript. Once I reviewed the transcription, I sent an email thanking each participant and requesting their feedback within a week for member checking. If the participants did not respond within a week, I assumed there were no discrepancies.

### **Creating the Interview Protocol**

To create my interview questions, I followed three steps. First, I aligned the interview questions with the research questions, conceptional framework, and two doctoral studies. Second, I constructed the interview questions using open-ended questions to create an inquiry-based conversation. Third, an expert reviewed the interview questions (Appendix B). The development of the interview questions aligned with the research questions. By aligning the interview questions to the research questions, the questions became helpful during the research process. The interview questions should be intentional and relevant to the study because the goal is to unearth the participants' experience (Castillo-Montoya, 2016). Therefore, this study's interview questions considered the two research questions about teachers' perception of the technology professional development provided by the district and teachers' experiences related to instructional technology after taking the district training.

The TAM has been widely used in studies targeting users' acceptance of technology (Majid & Shamsudin, 2019). The interview questions focused on teachers'

experience, confidence, beliefs, perceptions, and attitude towards technology, all relating to the conceptual framework. The conceptual framework considered two constructs, perceived usefulness and perceived ease of use. If teachers find the digital tools introduced to be useful and easy to implement in the classroom, this situation would affect the attitude and behavior, making it likely for teachers to integrate the tools in their lessons. Furthermore, the interview questions were developed around the research questions to understand teachers' perceptions about the program and how it influences technology implementation in their instruction, and how they use technology in the classroom.

I located two doctoral studies from the ProQuest database to help me develop an interview protocol to collect high-quality data. Turner's (2020) doctoral study focused on high school teachers' experiences and perspectives regarding technology integration.

Additionally, Starks-Ray's (2015) study was on perceptions of high school teachers integrating technology after they participated in professional development. These studies were very similar to this study's purpose; therefore, I was able to tailor my interview questions by using their interview protocol as a guide.

The second step was to construct an inquiry-based conversation. Step two involved developing questions that were different from the research questions, following social norms of conversations, a list of various questions, and a script with prompts (Castillo-Montoya, 2016). The interview questions contained multiple inquiries about the participants' experience using technology in the classroom before and after the professional development. The third step was to receive expert feedback. Feedback

provided me with information about how the questions were worded or phrased and if the participants would understand the questions. A former educational technology instructor at a local college provided feedback about my interview questions via email. The instructor's feedback focused on grammar and clarification. I reworded a few questions and added other questions that helped me gather more data regarding the ETTP. Furthermore, obtaining feedback provided an opportunity to ensure that the questions were clear, simple, and answerable (Castillo-Montoya, 2016).

### **Data Tracking and Record Keeping**

Stahl and King (2020) emphasized the importance of ensuring a study's findings are congruent with reality. To ensure that the data collected was congruent with reality, one strategy I employed was member checking to ensure credibility and trustworthiness in the qualitative research. After the interview session, the audio recording of the interview was transcribed within a week. As the primary researcher, I transcribed each interview personally. This was important because it allowed me to become acquainted with the participants and gather meaningful information (Burkholder et al., 2016). To keep track of the data collected and record the interviews, I used Google Sheets to organize the data. I then summarized the main points of the interview in a single page and emailed them to the participant's personal email. This process is also known as member checking. I gave the participants a week to review the summarized transcript to make any clarifying remarks for member checking.

# **Gathering Data and Methods for Gaining Access to Participants**

A letter was sent to the COE informing him of the study. I gained district approval, and another letter was sent to the COE requesting a list of high school teachers who completed the ETTP between 2012-2020. The list was requested through the technology director and accreditation director. After obtaining the list of potential participants, an invitation letter was sent individually to all high school teachers. The invitation letter was sent via email and included the purpose of the study, the approximate time of the interview process, and the voluntary nature of participation.

Additionally, the letter included a link to the informed consent form. The purpose of the informed consent was to ensure that the participants understood the purpose and nature of the study, especially if there were any risks involved. Before beginning the interview process, participants acknowledged by clicking "I consent" on the informed consent form. Additionally, I adhered to all the research policies at the Western Pacific School District.

#### Role of the Researcher

The role of the primary researcher was to collect data and make meaning of the participants' experiences and perceptions of the current local problem. Additionally, the researcher is a classroom teacher in the Western Pacific School District. The capacity that the researcher holds does not impact the data because the researcher does not hold any supervisory role in the school district. Because I collected data on participants' lived experiences, I was the main instrument for collecting and analyzing the data (Clark & Vealé, 2018). Additionally, it was essential for me to use interpretative and critical

thinking when collecting and analyzing data. Such skills are useful for me to be immersed in the participants' experiences as they were personal (Clark & Vealé, 2018). Making interpretations of the data was challenging because everyone's beliefs and thoughts are shaped by philosophical principles, which influence their ideas and how they construct meaning from their experiences. It is important to uncover opinions and beliefs, so a clearer picture of the phenomenon is presented (Clark & Vealé, 2018). Lastly, it was also essential to build trust and transparency with the participants. In doing so, all the participants were provided information about the study.

#### **Data Analysis**

Data analysis involves meticulosity, avoiding missing the smallest piece of data (Kalman, 2019). Furthermore, Burkholder et al. (2016) explained that data analysis is a process that examines and includes information to make sense of it. By carefully examining the data, I aimed to construct themes and eventually turn them into findings (Burkholder et al., 2016). For this study, interviews were used as the primary source of data collection. Luizzo (2019) described the interview as a conversation between the researcher and the participants in a question-and-answer format. During the interview process, it was important for the researcher to identify truths and untruths to collect accurate data (Luizzo, 2019). During the interview process, the participants' responses were recorded. This technique helped me transcribe and analyze the interviews to ensure that the data collected was rich in meaningful information that answered the research questions.

Data collected from the interview process were analyzed to help develop emerging themes. To make the transcription process smooth and efficient, I used Otter.ai's (n.d.) speech-to-text feature. To do this, I recorded the audio portion of the Zoom interview session. Additionally, I used the voice typing feature in Otter.ai to ensure that the transcription was verbatim.

### **Coding Procedure**

According to Saldana (2015), codes are often used in qualitative research when analyzing the transcription of an interview. Data are usually organized using codes, generally using a word or short phrase. Codes are assigned so that the data that are similar to each other are put together (Saldana, 2015). To simplify this process, I analyzed the data and looked for patterns such as repetitive words or phrases. To distinguish codes from one another, a color-coding system was used to differentiate between words or phrases to organize the data. Any terms or phrases that were unusual or did not fit within the codes were set aside for further exploration.

### **Evidence of Quality**

I acknowledged my biases to ensure quality findings because I was also a participant in the ETTP for teachers. To fully understand the participants' experience and perception, I had to set aside personal opinions, biases, and prejudices regarding the educational technology program. To do this, I strictly followed the interview protocol revised by the committee members to ensure that the data collected came from the participants. Additionally, the data were transcribed verbatim and coded based on commonalities and were categorized into themes during the analysis process.

### Strategies to Establish Accuracy and Credibility of Findings

There are five criteria for trustworthiness for qualitative research: credibility, transferability, dependability, confirmability, and reflexivity (Korstjens & Moser, 2018). One of the criteria, credibility, focuses on the aspect of truth (Korstjens & Moser, 2018). To ensure accuracy and credibility, Korstjens and Moser (2018) suggest prolonged engagement, continuous observations, triangulation, and member checks. For this study, the interview process continued until the data reached saturation. I also used member-checking by providing the participants with a summarized transcript to look for discrepancies and ensure accuracy because the participants and I view data differently. (Burkholder et al., 2016; Korstjens & Moser, 2018).

Credibility. To ensure that qualitative research is trustworthy, it must meet a criterion, and these criteria ensure that the findings can be trusted (Korstjens & Moser, 2018). Burkholder et al. (2016) explained that credibility is similar to internal validity used in a quantitative approach. This meant that the data aligns with the research questions. Additionally, credibility assures that the findings are believable based on the data collected (Burkholder et al., 2016). To provide credibility for this study, I conducted member checking by providing each participant with a summarized transcript from the interview process. By completing a member check, I ensured that the findings are plausible and that the information synthesized by the interview process was a correct interpretation of the participants' views (Korstjens & Moser, 2018).

**Transferability.** Transferability is similar to external validity in quantitative research (Burkholder et al., 2016). Transferability simply determines if the findings can

be used in other situations. To do this, I provided a detailed description of the setting and data collection methods so that others can decide whether the study applies to other studies or settings (Burkholder et al., 2016). Korstjens and Moser (2018) further explained that the results could be applied to other contexts or settings by using different participants. This study met this criterion because it can be easily applied to other studies relating to teacher perception and experiences. It does not have to be about technology integration fully, but other issues teachers face in their school districts.

Dependability. Dependability is comparable to reliability in quantitative research (Burkholder et al., 2016). In quantitative research, reliability focuses on the instruments used to collect data and how consistent the results are (Burkholder et al., 2016). In a qualitative study, the idea of dependability is that evidence is shown regarding the consistency in data collection, analysis, and reporting (Burkholder et al., 2016). This meant that any modifications or alterations made in the procedures, which can happen in qualitative research, must be recorded, explained, and accessible (Burkholder et al., 2016). Korstjens and Moser (2018) defined dependability as precision or the stability of the findings. This study met this criterion by ensuring every procedure was clear, concise, and transparent to the participants. An interview protocol was created and reviewed by the committee members before collecting data. All information was recorded and transcribed verbatim. Each participant was given a summarized transcript to check to make sure all the information provided was accurate.

**Confirmability.** Confirmability relates to objectivity in a quantitative study (Burkholder et al., 2016). However, in qualitative research, where researchers collect data

through lived experiences or perceptions, subjectivity is present. The data collected should not be based on my viewpoints but should be from the data (Korstjens & Moser, 2018). To ensure confirmability, an audit trail was implemented. All the steps taken from the start of the study to the development of the findings were discussed with the committee members (Korstjens & Moser, 2018). Following the steps allows for transparency.

#### Limitations

According to Burkholder et al. (2016), research limitations consider weaknesses within the design or methodology. All research has flaws in both the design and methodology; therefore, it is essential to point out those weaknesses and describe the procedures to overcome them (Burkholder et al., 2016). One limitation that may influence the study was the participants' experience during the training program. When accepted to participate in the educational program, participants were broken into various clusters based on location. Each group had different instructors, but the content remained the same. Having different instructors will mean different experiences and perceptions regarding the program.

#### **Data Analysis Results**

Upon IRB approval from Walden University (05-05-21-0971349), I interviewed 13 participants for this project study. This sample size was sufficient to gather a rich data description of the participants' experiences during their time in ETTP. After gaining consent from each participant, I scheduled a one-to-one interview online via Zoom to satisfy Walden University's COVID-19 guidelines on social distancing. During the

interview, I reminded the participants that I would be recording only the audio portion of the interview.

Additionally, I explained to each participant that they could stop the interview and reschedule the interview at any time. A pseudonym was assigned to each participant. I used the letter "T" and a number to represent each participant. For example, the first teacher I interviewed was assigned the pseudonym T1. I was the only person who knew the identity of each participant.

The transcripts were organized to answer the research question. The research question was formulated to understand high school teachers' perception of the professional development program provided by the district and their experiences related to instructional technology after taking the district training. I used an application called Otter.ai (n.d.) to transcribe the interview. After the interview, I listened to the audio recording and read the transcript to make corrections to ensure that the participants' responses were accurate. After cleaning up the transcripts, I began to code them. I decided to use a cloud-based application called Quirkos (n.d.) to help me with the coding process. I uploaded each transcript onto Quirkos and coded the responses line by line. Quirkos allowed me to create codes. As I found similar words or phrases in the transcript, I coded similar passages with a similar code. Quirkos has a feature called "quirk properties". The quirk properties allowed me to add descriptions and definitions for each code I made. I listened and read each transcript multiple times to ensure I captured the participants' experiences accurately. The following are themes and findings from the interview transcripts. Next, I discuss the following topics by theme. First, I discuss the

evidence of quality of how the study followed procedures to address accuracy of the data. Second, I discuss discrepant cases I found during the data analysis. Then, I summarize theme outcomes logically and systematically in relation to the problem and research questions, the literature review, including the TAM framework.

# **Procedure to Ensure Accuracy and Credibility of Findings**

First, I created an interview protocol to help answer the research questions. I made sure to align the interview questions with the problem statement, purpose, conceptual framework, and research questions. The interview questions were created to find solutions to the problem. After the interview process, I summarized the transcript in one page and sent it back to the participants via email. The participants were given one week to review the summary of the transcript. If I did not receive an email, then I assumed that there were no changes needed. This strategy is called member-checking. The purpose of reviewing the summary was to ensure that the information collected was accurate and true.

After the member checking process, I began analyzing the data. I coded the data line-by-line to find what themes emerged. I then created a matrix that included the research questions, interview questions, definition of codes, codes, additional information, categories, and themes. I created this matrix to organize the data and to cross check and ensure that not themes were left out (see Appendix C). It was important for me to create this matrix to organize the data and to ensure that all information was aligned. Once I completed the matrix, I went back to each interview question and each transcript to make sure that no information was left out. I also made sure that no information was

repeated. Then, I double-checked and realized that no more information emerged, and no new themes emerged, this meant I reached saturation.

# **Discrepant Cases**

After analyzing my data to develop themes, I refined and made revisions to some themes. I had to go back and reread the transcript and the matrix that I created to organize the data to determine if the themes reflected the data (Ravitch & Carl, 2016). In order to ensure the credibility of the findings, I had to search for negative cases or discrepant cases (Ravitch & Carl, 2016).

During data analysis, I found that two participants contributed a little to developing themes for this study. The codes that I created from their transcript were set aside to be reviewed at a later time. After the four themes emerged, I revisited the codes and noticed that they did not belong, nor did themes emerge from their data. It was important not to force data to fit my ideas (Ravitch & Carl, 2016). Furthermore, it was also essential to be transparent when discrepant cases emerged during data analysis. Although the discrepant cases did not fit with the themes, they provided codes that were valuable information that added to the credibility of my study (Creswell, 2014).

# **Findings**

After analyzing the data, four themes emerged. Table 1 lists the four themes and describes each theme.

Table 1
Summary of Themes

#	Theme	Description
1	Content-specific technology training	The need for technology training on content-specific or domain-specific tools for high school teachers.
2	Ongoing technology training/professional development	The need for periodic and continuous technology training for teachers to continue integrating technology with upto-date technology tools.
3	Technology professional development increases teacher confidence	The ETTP increased user confidence in integrating technology in the classroom.
4	Teachers learn new tools	Teachers learn about new tools when technology specialists demonstrate new tools that they might consider using in their classroom.

The first theme was Content-Specific Technology Training. This theme is related to the need for technology training on content-specific or domain-specific tools for high school teachers to integrate technology better to enhance lessons. Teachers are equipped with desktops, Technology on Wheels (TOWs), printers, iPads, Elmo document cameras, and TVs, to name a few types of technology tools in their classrooms. Participants discussed different technology tools such as Google Apps, YouTube, web-based tools, note-taking tools, graphic design platforms, BlackBoard Ultra, and game-based learning. These tools are examples of domain-specific technology tools desired by teachers to enhance their content and engage students.

The second theme, Ongoing Technology Training/Professional Development, referred to the need for periodic and continuous technology training for teachers to

continue integrating technology with up-to-date technology tools. Teachers recommended that ongoing technology training or professional development should occur annually. Ongoing Technology Training/Professional Development is an excellent way for teachers to participate and add new tools into their toolbox of technology tools. The ETTP first launched in 2012 and recently ended with the ninth cohort in 2021. Teachers who completed the training program early on are not exposed to newer technology tools. Although the ETTP has been revamped to reflect the latest technology tools, early participants seek updates for the newer technology reviewed in the program.

The third theme, Technology Professional Development Increases Teacher Confidence, focused on how the ETTP increased user confidence in integrating technology in the classroom. The ETTP was put in place to help teachers to integrate technology tools to enhance their lessons. The program's framework included five courses that expose teachers to different strategies and tools to implement in the classroom.

The fourth theme was Teachers Learn New Tools. This theme referred to teachers learning about new tools when technology specialists demonstrate new tools they might consider using in their classroom. The technology tools introduced during the program allowed teachers to fill their toolbox with additional educational technology tools. These tools can be used to engage students, enhance the content, and promote student technology literacy.

# **Theme 1: Content-Specific Technology Training**

The first major theme that emerged during data analysis was labeled Content-Specific Technology Training. This theme covered a variety of codes relating to contentspecific technology training. The codes related to this theme include technology integration, time, not content-specific, irrelevant, general, elementary level, common apps, and content-specific. All these patterns led to the development of this theme. During the interview, many of the participants revealed the need for content-specific technology training. Although all participants used devices provided by the school to utilize technology in the classroom, teachers also utilized various technology tools to assess and engage students and enhance the content. Technology tools are used through various content areas and are considered a crucial tool to help students succeed. All participants used desktops, TOWs, printers, a projector, ELMO document camera, TV, and iPads to deliver their lessons in the classroom. Regarding technology tools, all participants integrated the following: Google applications, web-based learning tools, graphic design platforms, BlackBoard Ultra, Achieve 3000, and game-based learning tools into their lessons to assess and engage students.

The participants believed that technology is an integral part of the classroom and has been for many years. When the participants were asked, "Do you think you still need support in regards to technology integration? Do you feel the need for additional support in regards to technology integration specific to your course content?" many of them expressed that they needed content-specific professional development. T5 stated, "Absolutely. I wish we had more PDs about it…I actually addressed that to them [school

administrators] that we should have more PDs related to our content." T7 felt that more technology should be integrated into social studies. At the same time, T8 expressed that they wanted more applications and content in the science content area because English and math received more domain-specific technology training support. T8 elaborated that science teachers were unaware of domain-specific applications. T9 wanted to learn more about strategies for integrating technology in essay writing and reading stories. T10 remarked that they looked forward to learning about tech tools in their content area. T11 supported the expression of the previously mentioned teacher and stated, "I would really appreciate if the ed tech program for science is purely for science like use technology that we can actually use for the lab." T12 shared not having enough skills relating to programs such as Achieve 3000 and Renaissance and would like training on the new features because there have been some changes.

Based on the interviews, content-specific technology training is something high school teachers look forward to moving their content forward. The results from Theme 1 agreed with Fernandes et al. (2020). Fernandes et al. stated that content-specific technology training helped teachers familiarize themselves with new methods for their content. Additionally, teachers use different technology tools to meet the needs of a diverse student population (Fernandes et al., 2020). Likewise, professional development informed teachers about knowledge and skills relating to technology tools (Hammond et al., 2019). Professional development allowed them to make decisions relating to inquiry-based lessons to meet the diverse learners in the classroom (Hammond et al., 2019)

The participants shared that they attended various professional development or training relating to technology; however, many teachers felt that professional development was not specific to their content. Like Kalonde (2017a), many participants relied on their own experience to find tools or applications relating to their content. The participants believed that technology is an integral part of learning and teaching. However, a few reported having access to content-specific training to properly equip them to use specialized technology tools or applications relating to their content. Kalonde had similar findings where for teachers to use content-specific tools adequately, teachers must receive training.

# Theme 2: Ongoing Technology Training/Professional Development

The second theme that emerged after the data analysis was labeled ongoing technology training/professional development. This theme covers a variety of codes relating to ongoing technology training/ professional development. The codes related to this theme were support, involve the teachers, listen, needs, survey, more training on science tools, inform teacher, and continue to provide professional development /training. All these patterns led to the development of this theme. Teachers expressed the need for follow-up or continuous technology training or professional development to integrate technology with up-to-date digital tools. The participants shared that the district leaders can continue supporting teachers by offering continuous technology training to update them with the latest tools and best practices.

Furthermore, the participants shared that even after completing the ETTP and various technology professional development, they still need additional support. T2

expressed that district leaders need to support teachers by listening to what teachers say about technology professional development. In the classroom, the one size fits all model does not work. To meet the needs of the different learners, T2 stressed, "I think administration and key management needs to keep listening and seeing what are the needs of the teachers...If that be in the form of a piece of technology or a subscription or training, whatever it is that's necessary." T3, on the other hand, shared that district leaders need to provide more opportunities for teachers to be exposed to different conferences relating to technology. T3 went on to say, "I think we need to expose teachers to more of these conferences, so that we can learn the up-and-coming technologies and programs and apps and that stuff."

T5 shared that the school district needs "to provide more professional development to teachers, and probably hire someone who's actually proficient in explaining a specific application or a tech tool so we would benefit from it." T6 shared that the other teachers who are knowledgeable in technology can support other teachers by sharing tools they use successfully in the classroom. For T7, there is a need for more professional development relating to U.S. history and technology integration for social studies and teachers in general. T7 went on and added that there are free and simple technology tools out there that are effective; however, no training or professional development is being offered to teachers. T9 shared her experience about the shift in teaching from face-to-face to virtual. The teachers received a month-long training for BlackBoard Ultra, the learning management system adopted by the school district. Even with the training provided, T9 reported that teachers still had a hard time learning the ins

and outs of the learning management system. T11 shared the importance of lab-based technology in the classroom. T11 also emphasized the need to train teachers to properly use and integrate tools for science, especially in a lab setting.

Additionally, T11 has many devices and sensors but does not know how to use them. Hence, the participants believed that continuous and ongoing training or professional development for content-specific technology use is essential for teachers to integrate and enhance the content effectively. Finally, T12 shared that district leaders need to keep teachers updated, especially when changes within the ELA programs.

Continuing professional development or ongoing professional development supports teachers by ensuring that they enhance their skills and competencies in their domain (CPD, 2016). Foschi (2020) explained that continuous professional development has become a crucial part of educational policies as it improves the quality of education in schools around the world. Teachers have perceived continuous professional development as a need to stay abreast of their content (Foschi, 2020). Professional development serve as a foundation for improving teachers' beliefs, competencies, and technology practices (Zinger et al., 2017). Moreover, prior studies have shown that for technology professional development to be effective, extended or continuous professional development is needed. Additionally, access to technology, opportunities for teachers to actively engage, and time to address individual needs and collaboration with peers are needed to be effective (Zinger et al., 2017).

## Theme 3: Technology Professional Development Increases Teacher Confidence

The third central theme that emerged after the data collection was that technology professional development increases teacher confidence. During the interview, teachers were asked to share their confidence in integrating technology before completing the ETTP. The codes that helped developed this theme included: confidence (before), not so confident, fairly confident, challenge, and little assistance. A follow-up question was later asked about their confidence after completing the ETTP. The codes related to this theme were confidence (after), increased, learned new technology tools, eye-opening experience, confidence increased, and more confident. All these patterns led to the development of this theme.

Before completing the ETTP, the participants' confidence levels varied concerning integrating technology in the classroom. When asked, "How confident were you in integrating technology before completing the program?" some teachers shared that they were not confident. In contrast, others shared that they were confident. I asked a follow-up question, "How confident were you in integrating technology after completing the program?" Some participants' confidence levels remained the same after completing the ETTP.

Before the ETTP, T2 shared that she was pretty confident using technology in the classroom. She also considered herself a risk-taker. She is willing to try new things to improve her teaching and student learning. After completing the ETTP, T2 shared that her confidence increased because she is now part of the ETTP team. T3 shared that before completing the ETTP, it was her first year teaching. She was not confident

integrating technology, but after the ETTP, her confidence grew. She managed to take what she learned and apply it to her teaching. T5 and T6 were competent in using and integrating technology in their classroom before the ETTP. For T5, the courses were more of a refresher but managed to learn new technology tools. T6, on the other hand, mentioned that her confidence grew a bit more after completing the ETTP because she was already teaching online before completing the ETTP. T7, T8, T9, and T10 shared that they were fairly confident using technology before the ETTP. After the ETTP, they all felt that their confidence level increased to some degree. T12 and T13 both shared that they were not confident with technology entering the ETTP. However, after completing the ETTP, they both felt comfortable using technology in the classroom.

Technology professional development/training has an impact on teachers' confidence in integrating technology in the classroom. Professional development can assist teachers in promoting 21st-century learning in the classroom through a technological, pedagogical, and content framework (Koh et al., 2017). The ETTP provides a rigorous framework that focuses on technology and other instructional strategies that can improve teachers' pedagogies and knowledge in the classroom. Koh et al. (2017) explained that professional development increases teachers' confidence levels in creating lessons integrating technology that reflect 21st-century skills and increasing teachers' confidence utilizing information and communications technology. Like Flavell et al. (2019), my participants shared that technology training can positively influence teacher attitudes and experiences integrating technology in the classroom. Additionally, after completing the ETTP, my participants' confidence and perceived ease of use

increased. Flavell et al. discussed that technology training can increase teachers' confidence and usability of digital tools in the classroom.

Flavell et al. (2019) and Koh et al. (2017) studies justified the importance of teachers' technology training and professional development. Both studies claimed that technology professional development could increase teachers' confidence, usability, and the frequency of integrating digital tools in the classroom to promote 21st-century skills. As technology evolves, it is crucial to keep teachers informed about best practices for integrating technology. Furthermore, up-to-date tools could increase student outcomes and prepare them for real-life (Koh et al., 2017). Continuous technology training and professional development will allow teachers to remain informed to serve their students better (Flavell et al., 2019).

## **Theme 4: Teachers Learn New Tools**

The fourth major theme that emerged after the data collection was technology teachers learn new tools. During the interview, teachers were asked to describe their experiences when they completed the ETTP. The codes that helped developed this theme included: learned new technology tools, advanced computer applications, relevant, useful, technology integration, useful and pragmatic, practice, and excited to learn and integrate. Additionally, teachers were asked if the courses offered were relevant to their line of work as a teacher and if the courses offered were relevant to their content area. The codes created were relevant, instructional strategies, Google apps, student engagement, and digital citizenship. Finally, teachers were asked about the benefits of completing the ETTP and was completing the ETTP beneficial to them as a teacher. The

codes related to this question include provided tools, exposure, comfortable, tech tools, enhanced content, stay abreast, awareness, teaches how to navigate and utilize technology and tools, and efficiency.

After completing the ETTP, teachers learn about new tools when technology specialists demonstrate new tools they might consider using in their classroom. The ETTP developed a framework to allow participants to participate in rigorous coursework. The ETTP offers five courses that allow the participants to gain new technological skills to enhance their practices in the classroom. Courses such as Google Apps for Education offer teachers the skills to foster 21st-century learning skills in the classroom. Teachers will also learn to work with the various Google apps, including Gmail, Docs, Sheets, Slides, Sites, and Blogger. Student Tech Products is another course offered by the ETTP designed to provide teachers with digital tools to engage students in the classroom. Classroom Instruction That Works (CITW) focuses on best instructional practices using technology. It allows teachers to explore various tools that they can implement in the classroom.

The ETTP has made teachers aware of how effective technology can be in the classroom. Additionally, the ETTP introduced different technology tools that can be integrated into the classroom. T2 shared that the ETTP has helped with "opening my eyes to the fact that there's stuff out there." T3 expressed that the ETTP did not only teach about applications and technology tools but introduced various strategies to implement in the classroom. T5 shared, "I just learned a bunch of stuff from that training that I

incorporated in the classroom." Additionally, T5 mentioned that "It was more of a refresher on my part and also learning new things."

T6 found the ETTP to be relevant to their job as a classroom teacher. T6 said, "when I took the EdTech Cohort, it just opened up a lot of resources that I can use that I found...relevant to my course, that could make learning fun and engaging." T9 also supported the previous teacher and expressed that the ETTP supplied her with more tools to integrate further within her content. T7 shared that he took away valuable things from the ETTP that he could incorporate into his classroom, eventually becoming a part of his teaching. T8 shared that it was an "eye-opening experience." T8 learned different strategies and shortcuts from the ETTP.

Additionally, she shared that she did learn an assortment of digital tools, Prezi being one of them. T8 and T9 both encourage other teachers who have not completed the ETTP to sign up because it is an excellent opportunity to learn new things that can be helpful in the classroom. For T9, although some of the things that were taught were more of a refresher, she still learned new technology tools. T9 modeled the strategies her instructors used in the program and saw that they had profoundly impacted her teaching. T10 was already comfortable using mainstream technology tools. However, the ETTP provided him with additional technology resources and tools that he had never used before. T11 shared that she was more aware of the different tools out there. T11 grew to love using Adobe because of the ETTP and continues to use it today. T12 continued to integrate different strategies that she learned from the Digital Citizenship course. T12 continued using game-based learning to assess her students as well as other graphic

design platforms that are free. Her experience with technology has changed after completing the ETTP. The integration of technology made her job as a teacher more efficient. T12 expressed that her students enjoyed it when technology was integrated into the lesson. Finally, T13 shared, "I'm still thankful that I learned some tools from the EdTech Program, and I use them in my classroom. So that's the positive side of it."

### Conclusion

The problem of this basic qualitative study was that the district administrators implemented the ETTP to improve technology integration in the classroom as measured by the ELEOT, but there was no follow-up to determine how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. Therefore, this basic qualitative study aimed to explore how the teachers perceive the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. The research questions explored how teachers perceive the ETTP and the experiences of teachers after taking the training. This study was guided by the TAM (Davis, 1989).

I interviewed 13 high school teachers from the Western Pacific Region School District after receiving IRB approval to answer the research questions. I organized the transcripts to answer the research questions. I coded each transcript line-by-line. As I created codes, I also defined each code to make the analysis process efficient. After coding and defining codes, I created categories for each interview question. After

categorizing the codes, four themes emerged from the analysis. The first theme was that technology tools and devices are well embedded in the classroom. However, there is a need for technology training on content-specific or domain-specific tools for high school teachers to integrate technology better to enhance lessons. The second theme was a need for follow-up or continuous training or professional development for teachers to continue integrating technology with up-to-date technology tools. The third theme was that technology training increases user confidence in implementing technology in the classroom. The fourth theme was that technology training makes teachers aware of other technology tools to integrate into the classroom.

The first research question focused on teachers' perception of the technology professional development program provided by the district. The findings of this study revealed that teachers had a positive experience during their time in the ETTP. The participants shared that they learned new tools to integrate into their classroom to enhance the lesson and move the content forward. The participants appreciated the tools introduced during the training and the instructors' strategies to deliver the lessons. The teachers shared that many of them instantly modeled the strategies that the instructors used in their classrooms.

The second research question centered on teachers' experiences related to instructional technology after taking the district training. Similar to the first research question, the teachers learned new digital tools to implement in their classrooms. Furthermore, the teachers shared that their confidence in integrating technology in the classroom increased after completing the ETTP. However, the teachers still felt some

components were missing, especially technology tools relating to their content. There is a need for content-specific professional development or training. The teachers also emphasized the need for follow-up or continuous training to integrate technology. They felt that although they learned new tools from the ETTP, technology is advancing, and there are tools that they are not aware of. Therefore, it is imperative to receive continuous support through content-specific technology training and ongoing or continuous professional development. Based on these findings, I recommended a 3-day professional development/training focused on content-specific technology tools, Project-Based Learning (PBL), and lesson planning. The project will be discussed in Section 3 of this study.

## Section 3: The Project

In this basic qualitative study, I collected data to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. The data revealed that the participants continued to utilize technology and technology tools within their classrooms to enhance the content and engage their students. They also felt more confident integrating technology after completing the ETTP. Furthermore, they collectively felt that technology is an essential tool to use in the classroom. After completing the ETTP, they felt that their beliefs were affirmed as they saw how powerful technology tools could be when used correctly and responsibly. Using technology, teachers perceived that they could foster skills that would make students college ready and employable. Technology has become an integral part of education. According to Sakulprasertsri (2017), 21st-century learners need to be armed with skills and knowledge that they will need in their future careers. One way that students can obtain these skills and knowledge is through engagement. Wekerle et al. (2020) emphasized that technology in education encourages students to be not only active learners, but constructive and interactive learners as well. These skills, also known as 21st-century learning skills, are essential to be employable today and in the future.

Four major themes emerged from the data: content-specific technology training, ongoing technology training/professional development, technology professional development increases teacher confidence, and teachers learn new tools. Based on the results and the outcomes, I decided to create a professional development training that

focuses on content-specific science technology tools and applications. The intended audience for this professional development is high school science teachers. The professional development aims to address themes related to content-specific technology training, ongoing technology training, and teachers learning new skills.

## **Description and Goals**

I prepared a 3-day professional development for the project that actively engages district high school science teachers through discussions, lesson planning, and application. The professional development includes various activities to keep teachers engaged and focused. Some of the activities in this professional development are unpacking the Next Generation Science Standards (NGSS), focusing on the priority standards for each content area, and creating a detailed lesson plan integrating specific technology tools or applications relating to science. The following are the goals of the project:

- increase teacher knowledge about the importance of technology integration in science,
- provide teachers with experiences to collaborate to create science lesson plans
   utilizing various technology tools,
- provide teachers the opportunity to investigate and demonstrate technology tools to support instructional strategies to engage students, and
- provide teachers the opportunity to explore, identify, and integrate technology
  to enhance learning activities to meet learning objectives and science
  standards within their respective disciplines.

After completing the 3-day professional development, the participants will incorporate science-specific tools in their classroom to enhance their lessons.

Additionally, teachers will be able to implement an inquiry-based approach using technology to help students develop problem-solving and critical thinking skills in the classroom.

## **Project Outline**

The 3-day professional development includes 3 full days or 8 hours of collaboration, discussion, application, and planning. On the first day, teachers will break out into their specific content areas (i.e., environmental science, biology, and chemistry) to review the priority standards. The priority standards are a selected subset of content-specific standards from each content area that high school students must know after completing their science courses (Ainsworth, 2003). The priority standards were selected from the list of NGSS.

After understanding the priority standards, the teachers will be introduced to science-specific digital tools and applications. The two digital tools are PhET and Nearpod (Nearpod, n.d.; PhET, n.d.). The reason that these tools were selected is that PhET (n.d.) provides an array of simulations in physics, biology, and chemistry. Furthermore, the simulations highlight the relationship between real-life phenomena and information that encourages an interactive and constructivist approach, provides feedback, and fosters creativity among students (Akinwale & Kehinde, 2017). Overall, science learning utilizing PhET simulation can improve critical thinking among students (Hasyim et al., 2020). As for Nearpod, it has a feature that can embed PhET simulations

as an activity within a presentation. Nearpod allows for interaction, student engagement, and active learning (Sarginson & McPherson, 2021). Nearpod also includes other activities such as quizzing, polling, games, interactive videos, and collaboration (Sarginson & McPherson, 2021). The features supported by PhET and Nearpod would be especially helpful for high school science teachers because they would allow students to interact, engage, and use their critical thinking skills.

The second day will focus on project-based learning (PBL). The PBL approach will prepare teachers to develop lessons that integrate a hands-on approach after completing this professional development. The purpose of the PBL approach is to stimulate and increase student engagement in science classrooms (Mahasneh & Alwan, 2018). On the final day, teachers will work alongside their peers to create a lesson using one of the priority standards and integrate digital tools and the PBL approach. The teachers will be using the understanding by design (UbD) format for lesson planning. UbD is divided into three stages: (a) determining what students want and what knowledge they must acquire; (b) establishing acceptable learning evidence—in other words, determining how to determine that students have achieved the desired results; and (c) developing learning opportunities and instructions—for example, determining which activities should be performed in order to accomplish all desired goals (Gloria et al., 2019). Teachers will use this design to develop formative assessments. Formative assessment throughout the stages of UbD can help students improve their understanding (Gloria et al., 2019).

The learning outcomes are statements that define what teachers should know or be able to do by the end of the professional development. Because the project involves a 3-day professional development, the learning outcomes are broken down daily. The following are the learning outcomes for this 3-day workshop.

# Day 1 Learning Outcomes

- Create a student-centered classroom by promoting student agency and empowering students to take charge of their learning through the use of PhET simulation.
- Explore ways to incorporate Nearpod in the science classroom to assess student understanding and support student interaction and engagement.

## Day 2 Learning Outcomes

- Plan and design project-based activities using the backward design framework.
- Incorporate digital tools into project-based lessons to promote collaboration and engagement in the science classroom.

# Day 3 Learning Outcomes

- Design and create authentic lessons that incorporate the PBL approach to promote critical thinking and problem-solving skills.
- Design a lesson that integrates technology to promote active learning in the science classroom.

Throughout the 3-day workshop, teachers will share ideas and work collaboratively to create lessons that they can later implement in their classroom.

#### Rationale

The findings of this study indicated the need for content-specific professional development relating to science. Although they have completed various technology training and professional development programs relating to technology and their content area, the participants felt that technology was not the focus of the training or professional development. T8, a high school biology teacher, shared that she would like to learn more applications that are specific to her content. T11, a high school chemistry teacher, also shared that she would appreciate it if the ETTP offered courses or tools specifically for science.

The participants all shared that they are equipped with various technology in their classroom; however, they lack content-specific tools and applications when it comes to technology tools. The first day of the professional development will allow teachers to participate in discussions about technology integration and its importance. Furthermore, teachers need to unpack the NGSS and focus on the priority standards to create lessons that integrate specific science technology tools and applications to enhance the content and engage students. The professional development will allow teachers to work in homogenous groups (e.g., all high school chemistry teachers) to collaborate and create a lesson plan on one of the priority standards. Through small group sessions, teachers will also provide feedback to each other to enhance the lesson plan. Furthermore, teachers will be introduced to PhET (n.d.) Interactive Simulations. Teachers will be allowed to explore the simulations and their features and decide how to integrate them into their lessons and ensure that they meet the priority standards.

Based on the themes that emerged from my study, there is a need for content-specific professional development for teachers at the high school level. The 3-day professional development will address the needs of science teachers and introduce them to simulations that can be embedded into their lessons. The professional development will take place during the summer before teachers report back for the next school year. The professional development will continue annually every summer for teachers to advance their knowledge, skills, and attitudes to continue meeting the demands of 21st-century learners (Nooruddin & Bhamani, 2019).

#### **Review of the Literature**

The findings from the data collection justified the literature review on the need for content-specific professional development, specifically for high school science teachers. Professional development was chosen as the genre for the project because it was evident that the participants felt that although the ETTP introduced them to various technology tools and instructional strategies, content-specific tools and applications were lacking. The teachers felt that they did not receive enough technology training relating to their content area. The request from teachers justified the need for a professional development focusing on science-specific technology training/professional development. The literature review includes the following:

- a discussion on the importance of content-specific technology training,
   specifically science technology training or professional development;
- the impact of continuous professional development to give an understanding of the selected genre;

- PBL with the use of technology to encourage active learning and critical thinking to engage students; and
- science simulations, specifically PhET Interactive Simulations as a technology tool to promote evaluative and critical thinking and inquiry.

I used the following databases—Education Research Complete, Education

Source, ERIC, APA PsycInfo, Computers & Applied Science Complete, ERIC, Teacher

Reference Center, Sage, and Research Starter—Education—to locate relevant, up-to-date,
and peer-reviewed articles. I narrowed my search to locate articles between 2017 and

2021. I utilized the Boolean/phrases search modes to help me find relevant articles.

Finally, I utilized Ulrich's verify peer review feature located in Walden's Library to
ensure that the articles were peer reviewed. The terms I searched for were science
professional development, science technology training, chemistry professional
development, project-based learning and technology, inquiry-based and technology,
PhET simulations, continuous professional development, and science simulations. When I
searched for the terms above, the databases produced a sufficient amount of information
for the literature review.

# Science-Specific Technology Training/Professional Development

One of the major themes that emerged from the data collection and analysis was the need for content-specific professional development. According to Ferand et al. (2020), if teachers are ineffective in a particular subject area, students will receive less education on that subject matter. Therefore, for teachers to engage in the same forms of scientific inquiry that their students are expected to engage in, it is critical to provide

educators with the opportunity to do so (Ferand et al., 2020). Content-specific professional development is a solution to increase teachers' scientific inquiry and knowledge of their content (Ferand et al., 2020). Ferand et al.'s results showed that teachers improved in both personal science teaching efficacy belief (PSTEB) and science teaching outcome expectancy (STOE) concepts during their attendance at the STEM-It Up professional development, with slight decrease in post to post-posttest. The finding showed that content-specific professional development helped teachers in both PSTEB and STOE.

Clary et al. (2018) focused on 81 middle school science teachers who attended a professional development provided by the Teacher Academy for the Natural Sciences (TANS). The professional development catered toward chemistry, physics, and geosciences. Although the study was geared toward middle school teachers, this type of study is transferable to high school teachers attending professional development to gain knowledge. According to Clary et al., content-specific professional development affected teachers' content knowledge and teaching skills, significantly impacting student achievement. Additionally, many stakeholders such as universities, teacher preparation centers, and school districts secured funding to provide teachers the opportunity to increase their content knowledge in science through science-specific professional development (Clary et al., 2018).

Moreover, teachers can learn effective classroom strategies and improve their teaching efficacy through content-specific professional development (Clary et al., 2018). The findings from this study showed teacher knowledge scores in chemistry, geoscience,

and physics through the completion of the 10-day summer to the end of the professional development year (Clary et al., 2018). Teachers who attended the TANS showed significant gains in science topic understanding in all three disciplines, while statistically comparable control teachers showed no increases (Clary et al., 2018). The information gathered from Clary et al.'s (2018) study helped justify the design of the 3-day professional development that I created for high school science teachers. Similarly, the project design focuses on three disciplines (environmental science, biology, and chemistry). Professional development aims to raise teacher knowledge of the usefulness of technology in science, collaborate on scientific lesson preparation using multiple digital tools, and construct relevant science lessons.

Technology has become widespread throughout education, and science is also evolving in K-12 education. Therefore, leaders need to find ways to provide teachers with technology training on effective instructional strategies to integrate technology into science (Hu & Garimella, 2017). Hu and Garimella (2017) conducted a mixed-method exploratory study to evaluate teacher preparation and comfort with teaching science after a 100-hour professional development workshop. Teachers learned about how to conduct scientific curriculum with technologies in K-4 classrooms. Thirty certified elementary teachers attended the technology professional development (Hu & Garimella, 2017). The findings showed that the participants used technology well in science instruction. The teachers applied their knowledge and skills in the building of a 5E (engage, explore, explain, elaborate, evaluate) lesson plan to involve students actively in science learning activities and evaluations. In general, participants enjoyed the professional development.

The participants found the programs useful in their classrooms. Participants' responses to questions about their experience largely matched their initial expectations and the top three priorities mentioned in the Excellence in Elementary School Science (EESS) Pre-Workshop Survey. Results showed that teachers reached their own professional growth goals, which were to create a more student-centered environment and promote active learning through the use of technology (Hu & Garimella, 2017). The design of the Hu and Garimella workshop supported my project design in which teachers had time to collaborate and plan lessons that involve technology and PBL.

In the same way, society's technology usage is fast rising, and classroom teachers must acknowledge the effect and value of technology in their students' lives (Menon et al., 2020). Additionally, scholars and funding agencies have recognized the critical role of technology in teaching science in K-12 schools. This acknowledgment has increased teachers' chances to receive technology professional development (TPD) to facilitate the meaningful incorporation of technology into disciplinary contexts (Lee et al., 2017). Lee et al. (2017) investigated the impact of a two-year technology professional development (TPD) for teachers on student achievement in science in the western United States. TPD for middle-school science teachers focused on information and communications technology (ICT) and their applications in science inquiry pedagogy. Thirty-six teachers volunteered to participate in the professional development. The data collected from teachers were from three surveys: Survey A focused on technological skills, Survey B focused on ICT capabilities, and Survey C focused on pedagogical beliefs about science inquiry (Lee et al., 2017).

The findings of this study found considerable advances in using technologies and ICTs in both years of TPD participation, indicating teachers' continuing growth in technical abilities during two years of TPD (Lee et al., 2017). Lee et al.'s study design supported my project's design as described in this section. At the end of each day, teachers will evaluate the effectiveness of the professional development. Teachers will share what aspects are valuable to them as a classroom teacher. Furthermore, the project includes observations from the administrators, which provides valuable feedback to teachers with respect to technology integration and PBL in the classroom.

Because of the widespread use of technology, science and technology are now critical to the economy and our daily life (Hu & Garimella, 2017). Today's students must develop a strong understanding of scientific principles and methods to become well-educated citizens and prepare for most occupations in the 21st-century (Hu & Garimella, 2017). For teachers to be equipped with the best practices and strategies to prepare students to be well versed in science and technology, professional development must be readily available to support teachers. Also, content-specific professional development can help teachers target PBL and technology integration that support the alignment of standards, curriculum, assessments, and pedagogies (Hu & Garimella, 2017). In a study conducted by Kalonde (2017a), the findings revealed that rural teachers needed professional development to become familiar with newer instructional technologies and obtain technological skills in instructional technology integration.

Kalonde's (2017a) findings and other studies discussed in this section impacted my decision to select a 3-day professional development for the project study along with

the request from the participants. Studies regarding content-specific professional development and its effect in increasing teachers' content knowledge and instructional strategies motivated me to select, plan, and design a 3-day professional development. During the three days, the instructor will introduce digital tools that teachers can integrate in their classrooms to keep students engaged, while empowering students to use their critical thinking and problem-solving skills.

Technology can enhance learner-centered learning, particularly in the science classroom, and result in students developing a more profound knowledge of scientific subjects (Rosenberg & An, 2019). For instance, interactive simulations can help students grasp abstract concepts by allowing them to create, conduct, and revise their experiments and test hypotheses quickly (Rosenberg & An, 2019). Additionally, technology can encourage collaborative research and discussion among students. Different technologies promoting learner-centered science instruction include model creation, interactive tutorials, personal response systems, and probeware (Rosenberg & An, 2019). However, teachers confront numerous challenges to digital integration, particularly when attempting to implement pedagogical improvements concurrently (Rosenberg & An, 2019). To address the challenges to learner-centered technology integration, Rosenberg and An's (2019) study established a contextual mentoring program for science teachers and investigated the mentoring program's effects on teachers' attitudes about technology integration, technology integration practices, and perceived barriers.

## **Continuous Professional Development**

It is widely recognized that the teacher is the primary facilitator of all educational activities conducted inside or outside the educational setting (Saleem et al., 2021). A teacher is the focal point of all activities and curriculum. Teaching is a vital profession in any culture. The reason for this is because a teacher is not only a facilitator of educational, curricular, and co-curricular activities; they also assist in educating individuals who will one day make a significant change to improve the nation (Saleem et al., 2021). In order for teachers to continue providing professional services to students and to continue making a difference globally, they need to sharpen their tools and knowledge in their profession.

Additionally, teacher training is critical for their professional growth. Professional development enhances an individual's and an institution's efficacy and efficiency (Saleem et al., 2021). Saleem et al.'s (2021) study introduced participants to a new teacher training program called continuous professional development program framework. The participants were primary school teachers. The findings of this study showed that continuous professional development met respondents' academic needs by providing new information and abilities, as well as a formative evaluation strategy for their classroom (Saleem et al., 2021). Additionally, the continuous professional development program improved teacher collaboration. It increased teachers' overall classroom performance (Saleem et al., 2021). Continuous professional development is needed to enhance efficiency and efficacy. Srinivasacharlu's (2019) study listed the advantages of continuous professional development:

- Continuous professional development prepares teachers to stay current with the new advances, such as technology, continually.
- It reorients teachers by providing them with current information and advances in the area of education and technology.
- It prepares pre-service and in-service teachers for the 21st-century, a world where the only constant is change, by improving their digital skills and competencies.
- It enables educators to learn the newest instructional methods, models, and approaches.

It allows educators to contribute to the development and modification of curriculum, textbooks, and assessment.

The participants of this study addressed the need for follow-up or continuous technology training to continue integrating up-to-date digital tools. The participants also shared that the district leaders can support teachers with continuous technical training to update them with the best technology tools and practices. Furthermore, it is noticeable that technology has advanced and continues to advance. Because of technology advancements, information and communication technology has created opportunities for strengthening the learning process at all levels in education (Lucas et al., 2017).

Moreover, the teaching profession in the 21st-century is undergoing considerable change due to various reasons, including the introduction of digital technologies

(Srinivasacharlu, 2019). Similarly, Nooruddin and Bhamani (2019) stated that today's teachers are facing a rapid transformation in their field due to technology. Teachers need

to stay abreast and constantly update their knowledge, abilities, and attitude (Nooruddin & Bhamani, 2019).

Classroom teachers will be making a significant mistake if they ignore these changes and their implications in teaching (Srinivasacharlu, 2019). Thus, to train effective future teachers in the 21st-century, teachers must constantly update and equip themselves with ever-increasing skills and competencies to stay at the top of their field and serve society (Srinivasacharlu, 2019). Staying updated is feasible, but only if they commit to continuing professional development. Additionally, providing teachers with continuous support and training, particularly in technology, can boost teachers' confidence, enhance their innovative skills, and push them to their jobs more efficiently in the classroom (Saleem et al., 2021).

Lucas et al. (2017) said that information and communication technology had enabled significant advancements in K-12 settings. Schools and classrooms, both physical and virtual, require teachers to teach the content and integrate technology concepts and skills (Lucas et al., 2017). Teachers need to be equipped with technological skills and resources (Lucas et al., 2017). Thus, continuous professional development opportunities should be provided to teachers and administrators who contribute to creating curriculum. It is not a one-time occurrence; it must be maintained via coaching and frequent updates (Lucas et al., 2017).

Martins-Loução et al. (2020) investigated the Lisbon Botanic Garden continuous professional development (CPD) course on inquiry-based science education (IBSE). The authors aimed to learn if the CPD helped teachers, as learners, build a reflective practice

of their learning process with a parallel development of questioning focus in their teaching practices. Martins-Loução et al. hypothesized that the CPD design offering theoretical foundation, as well as practical experiences both in the Botanic Garden and in their classrooms, allowed teachers to comprehend better IBSE pedagogy applied to biodiversity and climate change education (Martins-Loução et al., 2020). The sample size was 40 teachers. The findings indicated that the CPD program effectively overcame teacher misconceptions about IBSE (Martins-Loução et al., 2020). Teachers evaluated and reflected on their practices. Finally, they devised new instructional strategies for applying scientific inquiry in their lessons about biodiversity and climate change in their classrooms (Martins-Loução et al., 2020). Martins-Loução et al.'s study informed my decision to include PBL in the 3-day professional development. Although inquiry-based and project-based are two different approaches, the goal is to increase student engagement in the classroom and empower students to take charge of their learning to construct knowledge and find solutions to problems.

## **Integrating Technology in Project-Based Learning**

PBL is defined as learning-centered projects involving students in investigations (Choi et al., 2019). More precisely, PBL enables students to learn by pursuing solutions through the process of asking questions, debating ideas, making plans, and interacting with others (Choi et al., 2019). Teachers' self-efficacy increases when they have a positive classroom experience (Choi et al., 2019). Thus, changes in classroom experience can affect teacher self-efficacy (Choi et al., 2019). Choi et al. (2019) expressed that PBL can significantly impact both teachers' and students' classroom experiences. PBL can

potentially change the way teachers teach, students learn, and teachers and students interact, thus affecting teachers' perceptions of their effectiveness as educators (Choi et al., 2019). The PBL approach in the classroom allows teachers to use higher-order thinking skills to prepare students for 21st-century jobs. Chen and Yang (2019) used meta-analysis to examine the effects of project-based learning versus traditional education on student achievement. Chen and Yang explained that PBL engages students in problem-solving by searching, analyzing, evaluating, and synthesizing knowledge. Chen and Yang studied articles from 1998 to 2017. Forty-six articles were assessed, representing 12,585 students from 189 schools in nine countries (Chen & Yang, 2019). Their findings showed that PBL has a moderate to substantial positive influence on student academic achievement (Chen & Yang, 2019).

Al-Abdullatif and Gameil (2021) conducted a study to construct a model to assess how digital technology integration improves students' academic performance through PBL. The TAM was used to investigate the impact of digital technologies on undergraduates' learning engagement and academic achievement within PBL. Although the study was on undergraduate students, future researchers can do a similar study at the high school setting to understand students' academic performance using PBL as an instructional strategy. The findings indicated that when digital technology is introduced into the PBL setting, TAM-related factors such as perceived ease of use, perceived usefulness, attitude towards integrating technology, and students' learning engagement positively affected academic performance (Al-Abdullatif & Gameil, 2021). Also, incorporating digital technologies into the design and implementation of PBL is

extensively practiced across all disciplines and is becoming increasingly popular (Isa & Kamin, 2019). Al-Abdullatif and Gameil stated that technology could increase challenge, diversity, and choice by providing several levels of activities to match student knowledge and ability, increasing access to diverse sources of information, and expanding project questions.

Moreover, technology can boost student enthusiasm and promote active learning throughout the project (Al-Abdullatif & Gameil, 2021). Gómez-Pablos et al. (2017) studied PBL with digital technologies and interviewed 310 teachers. The teachers were from different levels, including nursery, primary, secondary, post-16, and vocational training (Gómez-Pablos et al., 2017). They discovered that the projects increased student engagement (95%) and motivation to study (96%) as well as helped them develop curricular abilities (90%). As for students, Perrault and Albert (2018) claimed that PBL could improve students of various age groups' attitudes, leading to more positive and sustainable behaviors in the future. Perrault and Albert conducted their study in a midsized Midwestern University. The total participants included 28 students. Perrault and Albert's findings informed the design of my professional development with high school students. The students were assigned to develop a campaign plan for the university's Student Office of Sustainability. The goal was to find effective methods for the office to communicate its objective to the student body via a communication campaign (Perrault & Albert, 2018). Students at the high school level can create projects similar to a communication campaign. Students can be encouraged to develop a communication platform (e.g., videos, websites, blogs, and vlogs) to promote or campaign issues relating

to science. Perrault and Albert's study is relevant to the 3-day professional development project because teachers are encouraged to use the PBL approach in their classrooms. Furthermore, a project like this involves the use of digital tools to promote their campaign. Similarly, the high school teachers who attend the professional development can design a project similar to Perrault and Albert's to promote awareness among high school students while encouraging them to use various forms of digital tools to get their messages across.

Another study conducted by MacMath et al. (2017) focused on high school teachers' perception of PBL. The study used two teacher focus groups to collect data. The initial (before the first project-based unit) and final (after the semester) focus group interviews included four teachers (MacMath et al., 2017). The teachers who participated in the study varied in content and years of experience. The four teachers emphasized that students were highly engaged (MacMath et al., 2017).

When asked to describe PBL in their own words, the teachers emphasized the significance of soft skills such as communication and collaboration. The teachers also shared some challenges they faced during the implementation of PBL such as student grouping (MacMath et al., 2017). All four teachers thought that the projects increased students' maturity and responsibility for their learning; however, some students were dissatisfied by the shifting roles of student and teacher. High-achieving students considered PBL more challenging than other classroom activities because they were responsible for their learning rather than simply following directions. During the final interview, the teachers discussed how PBL might help students develop critical thinking,

presentation, and research skills and foster an environment that promotes student diversity (MacMath et al., 2017). Overall, the teachers perceived many benefits of PBL, such as the following:

- Focusing on soft skills like communication and collaboration increased students' abilities. Teachers noticed significant increases in students' presentation and research skills. Students also learned to value peer feedback when given.
- There was improvement in students' self-regulation, confidence, and capacity to work independently.
- There was an increase in students' critical thinking skills and capacity to transfer those skills across all content areas.
- There was an increase in student involvement and enjoyment when working with PBL (MacMath et al., 2017).

MacMath et al.'s study is significant to the project because one of the learning outcomes is that teachers will incorporate digital tools into PBL lessons to promote collaboration and engagement in the science classroom. As MacMath et al. discovered, PBL can increase students' critical thinking skills, confidence, collaboration, and engagement in the classroom.

PBL, in tandem with technology in the classroom, can be a powerful tool to unlock student interests and motivation. In addition, PBL fosters 21st-century learning skills such as critical thinking and creativity (Mohamadi, 2018). Mohamadi (2018) found that the utilization of technology and PBL in an English as a second language classroom

motivated higher education students to complete their learning tasks successfully (Mohamadi, 2018). Although technology and PBL are gaining interest in education, access to such an approach is a barrier to underserved districts (Escobar & Qazi, 2020). According to Escobar and Qazi (2020), children from wealthier districts have more significant opportunities to develop STEM abilities than students from underprivileged districts. To help counter this imbalance, Escobar and Qazi launched the Building Unique Inventions to Launch Discovery, Engagement, and Reasoning in STEM (BUILDERS) program in 2017 with funding from the National Science Foundation's ITEST program. This PBL program employed the makerspace concept to allow students to investigate how they can use science and technology to solve local problems (Escobar & Qazi, 2020). Students worked in teams during the BUILDERS Academy to design, build, and test technology-based solutions to community issues (Escobar & Qazi, 2020). They learned and applied STEM principles, learned about STEM jobs, and developed critical 21st-century skills. Escobar and Qazi's findings showed how extracurricular STEM interventions provided underserved kids with enhanced access to STEM education.

Studies have shown the effectiveness of technology and PBL. The following results showed that the two approaches are a powerhouse in the classroom. In a study conducted by Baser et al. (2017), PBL proved to improve students' advanced technological and collaborative abilities and expose them to technology-enhanced science methods. Another study by Winasih et al. (2019) showed that secondary level students taught through PBL utilizing electronic posters (e-poster) outperformed students taught through traditional methods. Although Winasih's study focused on English as a foreign

language, results demonstrated the effectiveness of technology and PBL. PBL activities helped EFL students use technology and improve their oral communications (Winasih et al., 2019).

Furthermore, Han (2017) found a correlation between PBL attitudes and STEM significant intentions. Han showed that secondary students who felt happy about participating in PBL activities believed more in STEM benefits and chose STEM disciplines in college. PBL coursework may inspire more students to major in STEM, a field that many choose not to pursue (Han, 2017). Finally, in a study done by Samsudin et al. (2020), the findings demonstrated that STEM PBL increased high school students' confidence in their ability to tackle physics problems. As proven by various studies, the potential participants of this 3-day professional development can implement various PBL activities with technology integration to cater to the different learners in the classroom. One of the participants mentioned that the one-size-fits-all approach does not work in today's classroom. Students who enter the classroom come from different walks of life. According to Wurdinger et al. (2020), a teacher's role includes helping students reach their highest potential, empowering them to construct knowledge around them, and inspiring them to be creative in finding solutions to whatever problems they face. Moreover, teachers can prepare more meaningful and authentic lessons using PBL (MacMath et al., 2017). PBL can increase student engagement and have a significant effect on their academic achievement. Finally, teachers can pique students' interests through various projects and empower students to choose multiple careers in the STEM field (Han, 2017).

## **Implementing PhET Simulations in the Classroom**

PBL is a great way to engage students and promote active learning in the classroom. Similarly, simulations can also foster active learning and promote 21stcentury skills in classrooms as students explore natural phenomena through PhET simulations (Akinwale & Kehinde, 2017). When students use PhET simulations, they are presented with content through an interactive computer interface that allows them to "play" with the content to come to their conclusions about how it works (Bennett & Boesdorfer, 2020). In these simulations, numerous data representations are used, from the animation itself to supporting tables, graphs, and other visual representations of the information (Bennett & Boesdorfer, 2020). In a study done by Bennett and Boesdorfer (2020), students demonstrated considerable progress when using two simulations, Pogil and PhET, on their post-test about the structure of atoms, isotopes, and ions. The number of times students were observed explaining numerous representations to their partner or team and debating their stance grew with each activity. Pogil and PhET guided inquiry activities in this high school classroom effectively assisted students in learning and applying numerous science principles promoted by NGSS (Bennett & Boesdorfer, 2020). In another study done by Astutik and Prahani (2018), PhET was used in junior high school classrooms. Although the focus was on junior high school students, the same idea can be applied in high school classrooms. PhET (n.d.) offers lessons that cater to middle school and high school students, providing a wide range of curriculum resources. Astutik and Prahani's study found an increase in scientific cooperation among students. As a

result of this study, junior high school students' creativity in natural science learning improved (Astutik & Prahani, 2018).

Furthermore, Ndihokubwayo et al.'s (2020) study found improved optics learning in Rwandan secondary schools using PhET simulations and YouTube videos. In their study, 136 seniors taking physics from six different schools, were divided into three groups and taught using traditional methods, using traditional methods supported by PhET simulations, and traditional methods supported by YouTube videos (Ndihokubwayo et al., 2020). The results showed that students taught using PhET simulations and YouTube videos made substantially more progress than those not instructed with PhEt or videos (Ndihokubwayo et al., 2020).

Another study like Astutik and Prahani (2018) focused on junior high school students. Prima et al.'s (2018) study centered on students' understanding and enthusiasm to learn the solar system using PhET simulation. The findings showed that PhET simulation improved students' conceptual knowledge and motivation more than those taught without using the simulation (Prima et al., 2018). Likewise, Putranta et al. (2019) findings revealed that problem-based learning with the inclusion of PhET simulations used in physics learning activities increased students' critical thinking skills when learning about work and energy.

Price et al. (2019) sought guidance from 1,500 teachers who used PhET as an instructional strategy from a teacher's standpoint. Price et al. listed various strategies that were aligned with NGSS that can be used while using PhET simulations in the classroom.

A survey was used to collect teacher responses. The responses indicated that teachers utilize simulations to target numerous learning goals.

Moreover, teachers used simulations to assist students to "visualize science" phenomena or representations" and "develop conceptual understanding" (Price et al., 2019, p. 48). Most teachers utilized PhET to help students "explore and discover ideas" and "develop enthusiasm or interest in science" (p. 48). Based on their survey, Price et al. (2019) used simulations proactively, positively effecting student learning and achievement. Because of the many positive indications regarding the use of PhET in the classroom from my participants, I recommend that my participants and other high school science teachers in my district attend the 3-day professional development to increase classroom outcomes. Price et al. confirmed that teachers use simulations to engage students in NGSS science practices to meet several learning goals. They anticipated that sharing the results will inspire other teachers to use simulations in their classes. Likewise, I hope that high school science teachers will take away valuable information that they can use in their classroom from the 3-day professional development. Finally, after completing the 3-day professional development, science teachers can enrich their classroom and teaching practice by sharing their sim-based lessons with other teachers.

## **Project Description**

The professional development plan is designed to cover three full days of training. Each day will last for eight hours. High school science teachers, special education teachers, the science program coordinator, and administrators should be present. The 3-day professional development will take place during the summer. The 3-day professional

development will occur in the summer because it provides the intended audience with enough time to prepare for the upcoming academic year. The administrators will be responsible for having monthly meetings with the science teachers to check their progress.

Additionally, my participating teachers sought feedback; therefore, I recommend that administrators complete three classroom observations to provide feedback to science teachers about the integration of digital tools. Based on the results of this study, high school science teachers expressed the need for content-specific technology training. Therefore, it was appropriate for the science teachers to get feedback from the administrators regarding integration of digital tools. The administrators will set up a pre and post-conference. During the pre-conference, the teacher will provide the administrators with a lesson plan outlining the project. The administrators will observe the following:

- Teachers integrated PhET simulation to assess student understanding of science-specific concepts.
- Teachers incorporated digital tools into project-based lessons to promote collaboration and engagement in the science classroom.
- Teachers designed and created lessons that integrate PBL to promote critical thinking and problem-solving skills.

The administrators will also review the rubric (see Appendix D) used during the observation. The reason why I chose this rubric was that it focused on the key elements of PBL (Buck Institute for Education, n.d.). After the observation, the administrators and

teacher will meet again to go over the rubric. The administrator will share their constructive feedback and what areas went well, and what areas need improvement.

After the 3-day professional development, teachers will receive a certificate to acknowledge their attendance. The professional development will count towards the teachers' certification. The Western Pacific School District requires instructors to renew their certification. For example, Basic I certification needs 120 hours of approved school district seminars, workshops, or in-service training. Basic I has a two-year expiry. Teachers must demonstrate 120 hours of seminar, workshop, or in-service training approved by the school system to obtain a Basic II certification.

Basic II has a three-year expiry. Teachers seeking Standard certification must demonstrate 180 hours of seminar, workshop, or in-service training. Among other requirements, teachers renewing their Standard certification must present documentation of 300 hours of training. Valid for five years. Finally, to get a Professional certificate, teachers must demonstrate 300 hours of training. Those renewing their Professional certificates must show documentation of 600 hours. The Professional certificate is the highest level of certification available in the Western Pacific Region School District. It is important to note that there are other requirements to obtain a certification, not just professional development, seminar, or workshop hours.

The 3-day professional development was designed to address the needs of the participants of this study. Each day, the intended audience is allowed to collaborate and share ideas to be proactive in the classroom and empower students to use higher-order thinking skills and 21st-century skills to tackle real-world problems. In Day 1, science

teachers will have five hours of collaboration time to unpack the priority standards and explore the two digital tools that were introduced (PhET and Nearpod). In Day 2, science teachers will have 4.5 hours of collaboration time to brainstorm and outline their projects for PBL. Finally, on Day 3, science teachers will have 3.25 hours of collaboration time to lesson plan and discuss ideas relating to technology integration and PBL.

Day 1 of the professional development will be titled "Technology Refine: PhET and Nearpod." At the beginning of the first day of the professional development, teachers will break out into content-specific areas (i.e., environmental science, biology, and chemistry). Each content-specific area will review the required NGSS and select their priority standards. Working in smaller groups will allow teachers to share ideas as to how they meet the priority standards. Often, teachers plan alone and struggle to find the appropriate activities and resources, and as a result, their lessons are not meaningful. Once the content teachers have unpacked the priority standards, the professional development will then move into the technology part of the training. The technology portion will introduce PhET simulations and Nearpod and showcase how powerful these tools can be when implemented correctly and with intent in the classroom. The teachers will also be given time to explore and find simulations that align with the priority standards. Additionally, teachers will need their laptop and charger because all resources are accessible online.

Day 2 will build from Day 1. Day 2 will be titled "Pioneer Learning Through PBL." As the professional development title suggests, teachers will work collaboratively to generate project ideas to implement in the classroom to empower students to solve

real-world problems while aligning them with technology and priority standards.

Teachers will brainstorm projects that they can implement in the classroom. Additionally, teachers will be given the PBL Brainstorming Template (See Appendix E). The brainstorming template will include the priority standards (NGSS), career pathways for student exploration, potential activities, and the essential questions. Then, teachers will create a more specific outline of the activities using the PBL Activity Template (See Appendix F). The template includes the information from the PBL Brainstorming Template with the addition of Stage 1: Desired Results, Stage 2: Evidence of Assessment, Stage 3: Plan Learning Experiences and Instruction. All these will be then combined for Day 3 of the professional development.

The final day will be an add-on from Day 2. Day 3 will be titled "Connecting It All." This day will be utilized for teachers to collaborate and lesson plan together.

Teachers will include their work from Day 2 and include learning outcomes for their lesson. Once the teachers are done lesson planning, they will create a mini-presentation to share with the audience about their lesson ideas. At the end of Day 3, teachers will complete an evaluation form (see Appendix G) regarding the effectiveness of the 3-day professional development.

# **Needed Resources, Supports, and Potential Barriers**

There are no particular resources needed for the professional development. The setting for the 3-day professional development will take place in one of the high school's cafeterias because the space is large enough for teachers to move around and collaborate. Additionally, the cafeterias are equipped with a sound system and a projector. The

cafeterias also have outlets that teachers can use to charge their laptops and have access to the internet. All the resources will be provided to teachers digitally on the first day via Google Drive (i.e., NGSS, priority standards, PBL Brainstorming Template, and PBL Activity Template). Furthermore, additional resources needed are easel papers and markers.

Administrative support would include assistance from the science program coordinator and administrators. These individuals are needed to provide support to teachers relating to the NGSS and priority standards. Administrators need to be present should an emergency occur to make immediate decisions.

There are two potential barriers to this professional development. The first one is teacher participation during the summer break. The professional development is set to take place over the summer, and teachers are not obligated to attend the professional development. One way to mitigate this barrier is to send a survey to prospective teachers to see if they are willing to join the professional development during their summer break. There are a total of 15 high school science teachers in the Western Pacific School District. There should be at least nine teachers, three per content (i.e., environmental science, biology, and chemistry), to run the professional development. If there are not enough teachers for the professional development during the summer break, then the leaders can decide to move the professional development days to the week when teachers report back, usually a week before the students report for the new school year. When teachers report back a week before the opening of the school year, the school district

usually provides a few days of professional development—reporting back a week before the students are usually the norm in the Western Pacific School District.

The second potential barrier to having the professional development over the summer is providing differential payments to teachers. In the Western Pacific School District, professional development that takes place during the weekend or on student-teacher breaks (e.g., winter break, spring break, and summer break), teachers are usually paid a differential. Should there be no funds to pay teachers during their summer break, the professional development will occur the week teachers report back to work before students. If the professional development takes place when teachers report back, then there is no need to pay teachers the differential.

## **Proposal for Implementation**

The next step would be to speak with the science program coordinator and the school's administration team to discuss the execution of the 3-day professional development. We would schedule the 3-day professional development in June after reviewing my project recommendations. The 3-day professional development workshop will be held in June based on the survey results. If not enough teachers sign up in June, the professional development will be held in August after I graduate.

The project schedule calls for three whole days or eight hours of team planning workshops. Teachers will "unpack" the standards on the first day and select the content area's priority standards. After that, teachers will learn about PhET simulations and Nearpod. Teachers will be allowed to explore the digital tools' features and align them to the priority standards. On the second day, teachers will plan PBL projects. Teachers will

be given templates to help structure and organize their project ideas. On the third day, teachers will create a lesson plan and deliver it to their peers.

Administrators should meet with instructors monthly to monitor their progress. Similarly, teachers can submit status updates on their classroom's project implementations. If necessary, the administrative staff may use the monthly meetings to deliver feedback to teachers. Additionally, the administrative team is encouraged to plan three observations to observe lessons and projects in action. The observations will take place towards the end of every quarter, beginning with the second quarter of the school year. The first quarter of the school year will allow teachers to prepare and do a trial run. Administrative staff will provide feedback to teachers using a rubric.

# Roles and Responsibilities of Stakeholders

As the researcher, my responsibility is to meet with administrators and the science program coordinator to discuss the best professional development plan for high school science teachers. Additionally, I will provide teachers with all necessary documentation and evaluations following each session. At the 3-day professional development, the science coordinator will serve as the lead facilitator. The administration will hold monthly meetings to monitor teacher progress. According to the Office of Curriculum and Instruction of the Western Pacific School District (n.d.), the scientific program coordinator offers teachers a variety of workshop opportunities, including classroom modeling, teacher coaching, and hands-on science lesson design. As such, it is appropriate for the science program coordinator to facilitate the 3-day professional development. As the high school science teachers unpack the standards, the science

program coordinator will be expected to demonstrate lessons and best practices for meeting the standards. Finally, both administrators and the coordinator of the scientific program will monitor the data. The data can be utilized to demonstrate how student achievement has increased in the classroom. Data collecting can provide evidence of a professional development program's effectiveness.

Apart from classroom observations, administrators will attend the same 3-day professional development to learn what is expected of teachers and foster collaboration between teachers and administrators. Administrators are also available to assist high school science teachers when they require assistance, whether in the form of materials and resources or emotional support and advice.

Finally, teachers play a critical role in the 3-day session as active participants.

Additionally, teachers collaborate to develop lessons that equip students to be problem solvers and critical thinkers. Also, teachers' roles are to design lessons that allow students to hone skills necessary for college and career readiness. The teacher is responsible for developing lessons that are adaptable to the diverse group of students in the classroom.

# **Project Evaluation**

According to Ford and Hewitt (2020), the two primary evaluation goals are formative and summative. Formative assessments are used to evaluate and assess professional growth and improvements, whereas summative assessments evaluate accountability and goal achievement (Ford & Hewitt, 2020). Likewise, Uzun and Ertok (2020) differentiated the two types of assessments where summative assessment examines students' achievements through exams and assessments. In this case, because

high school science teachers are the students of the 3-day professional development, they will complete a summative evaluation at the end of each day. On the other hand, formative assessment is viewed as a process that increases students' learning (Uzun & Ertok, 2020). The formative assessments of the 3-day professional development will include teacher collaboration and discussions.

The 3-day professional development will incorporate both formative and summative assessments. Formative assessments will be conducted during the 3-day workshops to ensure that teachers develop their curriculum with digital technologies and the PBL approach to increase student engagement and participation in the classroom. Additionally, formative assessments will determine whether teachers design courses that incorporate interaction, engagement and meaningful activities to help students better understand science concepts. Discussions, informal presentations, brief check-ins, and reflections are just a few activities used to assess teachers formatively. Furthermore, teachers will be assessed formatively through classroom observations using the PBL rubric. In terms of summative assessments, the teachers will assess the overall effectiveness of the professional development. The teachers will be given a link to complete at the end of each day. The professional development evaluation includes a Likert scale that asks teachers to evaluate three components: content, process, and context. Each component has a list of statements and teachers select from a range from strongly disagree to strongly agree. The daily evaluations will give the facilitator an idea of how effective the professional development is and what areas need improvement.

I picked formative evaluations because they provide quick feedback to the facilitator. The facilitator will gauge if the participants are grasping the material presented or if particular concepts need to be retaught. Summative assessments will inform the facilitator of the overall effectiveness of the professional development.

Because the evaluation is created using Google form, the facilitator can link the teachers' responses to Google sheet to create various graphs for visual representations. The responses can be shown in percentages to see how teachers rated each component of the professional development.

Professional development should improve teacher knowledge and practice, and thus student outcomes. Bates and Morgan (2018) presented the seven elements for those interested in professional development can utilize them to evaluate their initiatives. The seven elements are 1) focus and science content, 2) active learning, 3) support for collaboration, 4) models of effective practice, 5) coaching and expert support, 6) feedback and reflection, and 7) sustained duration. Bates and Morgan emphasized that teacher professional development is tough on various levels. However, utilizing the factors may ensure that professional development planning and decisions are organized and purposeful. The goals of this professional development are to:

- Increase teacher knowledge about the importance of technology integration in science.
- Provide teachers with experiences to collaborate to create science lesson plans utilizing various technology tools.

- Provide teachers the opportunity to investigate and demonstrate technology tools to support instructional strategies to engage students.
- Provide teachers the opportunity to explore, identify, and integrate technology
  to enhance learning activities to meet learning objectives and science
  standards within their respective disciplines.
- Explore ways to integrate PhET simulation in the science classroom to assess student understanding of science-specific contents.
- Explore ways to incorporate Nearpod in the science classroom to assess student understanding and support student interaction and engagement.
- Plan and design project-based activities using the backward design framework.
- Incorporate digital tools into project-based lessons to promote collaboration and engagement in the science classroom.
- Design and create authentic lessons that incorporate the PBL approach to promote critical thinking and problem-solving skills.
- Design a lesson that integrates technology to promote active learning in the science classroom.

By incorporating Bates and Morgan's (2018) seven practical elements of professional development into my evaluation plan, I will demonstrate the impact of the professional development plan on teachers' ability to create lessons that incorporate digital tools. In addition to digital tools, the PBL approach enhances their content and increases student engagement and participation in the classroom. Additionally, the

evaluation methods should record teachers' opinions and perceptions of the professional development they received to improve their instructional delivery, engage students, and empower them to be critical thinkers and problem solvers. Furthermore, the PBL rubric will be used to measure gains in teachers' content knowledge.

The primary stakeholders are students, teachers, administrators, program coordinators, district officials, parents, and the community. As a result, it is critical to involve all stakeholders in decision-making regarding education and student progress. Stakeholders such as the director of the office of curriculum and instruction and the science program coordinator, that are involved in a student's growth and achievement should be appropriately informed. The Western Pacific School District communicates with stakeholders via email, automated push notifications, social media, school and district websites, and newsletters.

## **Project Implications**

Rethinking science education is one possible form of social change. In this 3-day professional development, instructors will learn to use technology to improve science education and student accomplishment. Receiving feedback and reflecting on that feedback is crucial for teacher development and growth. If feedback is provided regarding practice and teachers do not reflect on it, there is a possibility that there will be no change or improvements (Bates & Morgan, 2018). Reflective practice means many things, but combining feedback and reflection can increase learning. When this happens, teachers see the impact of feedback on their teaching and student outcomes. At the end of the third day, the high school science teachers will receive a link to do a self-reflection

about the professional development. Additionally, the exercise will encourage teachers to continue reflecting on their practices using the skills from the professional development. The administrators will utilize the same reflection for teachers to complete at the end of each quarter as part of the observation.

This project aims to increase teacher awareness of the value of technology in science, allow instructors to collaborate on science lesson planning using various technology tools, and create meaningful science lessons to increase student engagement and outcomes. Because local stakeholders are responsible for students' success, teachers must be prepared with the knowledge and resources necessary to improve student outcomes and achievement. This professional development is necessary and critical to ensure that teachers continuously improve instructional practices to increase student learning and achievement.

#### Conclusion

After collecting data to explore how the teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training, the findings of this study revealed that teachers had a positive experience during their time in the ETTP. Although the findings revealed positive experiences, many of the participants revealed the need for content-specific technology training. Additionally, the participants of this study expressed the need for follow-up or continuous technology training or professional development to integrate technology with up-to-date digital tools. Therefore, it was appropriate to develop a 3-day professional development for high school science

teachers. In Section 3, I discussed the rationale, review of literature, project description, and the project evaluation plan. Section 4 of this project study will address the project's strengths and limitations, recommendations for alternative approaches, scholarship, professional development, leadership change, reflection on the importance of the work, implications, applications, and direction for future research.

#### Section 4: Reflections and Conclusions

The purpose of this basic qualitative study was to explore how teachers perceived the technology professional development program provided by the district and the experiences of teachers related to instructional technology after taking the district training. During data collection and analysis, I discovered a need for content-specific technology training for high school teachers. For this reason, I designed and created a 3-day professional development training to cater to the needs of high school teachers, particularly high school science teachers. The 3-day professional development was titled *Pedagogical Fusion: Integrating Technology and Project-Based Learning in Science*. In this final section of the study, I reflect on the project. Furthermore, I discuss the project's strengths and limitations, recommendations for alternative approaches, and scholarship and personal growth. Lastly, I reflect on the importance of the work, implications, applications, and directions for future research.

### **Project Strengths and Limitations**

In this section of the study, I explain the project's strengths and limitations. The project's strengths focus on how the 3-day professional development enriches teachers' technological and instructional strategies through technology and PBL. Likewise, the project allows teachers to reflect on ways that the professional development can help them move their content forward and get valuable feedback from administrators. Finally, the limitations of the project are concentrated on possible reasons for low teacher participation due to timeframe, resistance from teachers, and funding. Although there are

some limitations to the project, solutions can be put in place to mitigate low teacher participation.

## Strengths

One primary strength of this professional development plan is affording teachers the opportunity to participate in hands-on activities to develop their skills, further integrate technology, and implement the PBL approach in the classroom. Not only does the project provide high school teachers with hands-on activities, but teachers are also allowed to create a supportive learning community. Teachers who receive professional development that provides a hands-on and supportive environment are more confident and prepared to collaborate with students to solve problems in their classrooms (Havice et al., 2018). Furthermore, this professional development will allow teachers to collaborate to gain new and innovative strategies to implement in the classroom to engage students and promote active learning. Teachers will also be given a chance to create lessons that are meaningful and impactful for their students.

Another strength of this project is self-reflection and feedback. As part of the project to improve technology in science classrooms, administrators will observe teachers three times in the school year. The observation will allow teachers to self-reflect and improve their instructional strategies through constructive feedback provided by the administrators. The 3-day professional development will allow teachers to keep their teaching relevant and to improve student learning. Self-reflection is an essential part of the learning process, and it encourages teachers to transform their teaching strategies.

Furthermore, teachers are constantly seeking creative ways to promote learning in the classroom. Their actions are influenced by the knowledge and beliefs that they have gained over time through experience and professional development (Trinidad-Velasco & Reyes-Cárdenas, 2020). The 3-day professional development will give teachers insights into new strategies that have been vetted through research. Additionally, professional development gives teachers opportunities to reflect and identify their needs and take ownership through collaboration and hands-on activities (Davis & McDonald, 2019).

#### Limitations

There are three limitations of this project. The first limitation is the timeframe when the professional development is slated to start. The intended date for this 3-day professional development is during the summer. Teachers may resist attending the professional development during the summer because they are not obligated to come to work. Because teachers are not obligated to work during the summer, teacher participation may be low.

The second limitation to this project may be resistance from teachers toward integrating technology in their science classrooms. According to Davis (1989), the TAM focuses on two constructs, perceived usefulness and perceived ease of use. The TAM determines the likelihood of users—in this case, high school science teachers—accepting technology in their classrooms. Some teachers may perceive technology as not having an impact on their teaching, believing that their instructional strategies are effective enough and that there is no need to reinvent the wheel. For this reason, teacher participation may be low.

The third limitation of this project is funding. As mentioned, teachers are not obligated to work during the summer. Therefore, those teachers who are willing to participate must be compensated. The Western Pacific Region School District pays teachers a differential anytime they attend workshops or professional development during weekends and breaks. Because the project is slated to start in the summer, teachers need to get paid for attending the 3-day professional development.

# **Recommendations for Alternative Approaches**

One of the major themes that emerged from the data collection was the need for content-specific technology training. Because high school teachers felt that they needed more technology training relating to their content area, I proposed a 3-day professional development to assist high school science teachers in this area. One recommendation would be to include teachers in other content areas, not just high school science teachers. The administrators can create workshops each semester in which content-specific teachers (i.e., science, social studies, English language arts, physical education and health, arts) can collaboratively create innovative and impactful lessons with technology integration.

One way to do this would be to use the time when teachers report back to work.

Teachers typically report back a week before students enter the campus. The administrators can hold half-day sessions that allow teachers to collaborate and share ideas and instructional strategies to implement in their classrooms. The great thing about this is that it would allow them to horizontally plan and align their instructions and assessments with one another. The other segment of this session could take place the

week before summer ends. At this time, the students would be out for summer, and teachers would be attending professional development. The teachers could come back and discuss which strategies worked and which did not and plan purposefully for the next school year. Furthermore, at this time, teachers could have data to help them plan accordingly and effectively.

# Scholarship, Project Development, and Leadership Change

The journey of completing a scholarly project study and planning for a 3-day professional development project has been challenging. However, it has also been an eye-opening experience as a novice researcher. The initial courses that I completed were the impetus of this project study. Through the development of the project study, I learned the details and intricacies of conducting a basic qualitative study. Choosing to conduct a basic qualitative study allowed me to understand the problem through the participants' lens. The process allowed me to be objective and to set aside my biases.

Furthermore, I learned to collect quality data that helped me uncover more information about the needs of teachers after completing the ETTP. Although this was the most challenging task of the study, it was the most rewarding and exciting. I got to listen to teachers tell their experiences as participants of the ETTP. The transcribing and coding process was where the study got critical. I felt that it was critical because I had to ensure that I retold the participants' experiences accurately. The coding process was time consuming; however, it allowed me to understand the problem more deeply. I was also able to ensure that the information provided was credible through member checking.

After receiving feedback from the participants, I revisited the data to ensure that I

reached saturation. I began to connect ideas and information, and the themes emerged from the data, making planning the project more manageable.

Planning for the project was another eye-opening experience for me as a novice researcher. Frequently, administrators and leaders decide what professional development should be presented to teachers and mandate teachers to attend. However, most of these sessions do not positively affect teachers' pedagogy (Martin et al., 2019). Teachers should be allowed to transform and lead education, as they are experts in teaching and learning. While teaching and planning are not easy feats, teachers should be supported by allowing them to collaborate to plan and create meaningful, practical, and impactful lessons. The 3-day professional development was developed for that very reason—to allow teachers to work together and share ideas.

As a scholar and practitioner, I found this experience fulfilling. It allowed me to understand the importance of research and how problems should always be solved through data, not opinions or personal experiences. Through the collection of data, I put this project together to help teachers become agents of change in their classrooms. Moreover, developing the project has shown me practical ways to plan and deliver professional development.

#### Reflection on the Importance of the Work

The problem is that district administrators implemented the ETTP to improve technology integration in the classroom as measured by the ELEOT. However, there was no follow-up to determine how the teachers perceived the district's technology professional development program and the teachers' experiences related to instructional

technology after taking the district training. Through interviews, I was able to unravel important information about the problem. The participants shared that the ETTP had equipped them with tools; however, there is a need for content-specific and continuous professional development to integrate technology relevant to their content.

Numerous educational scholars have focused on and will continue to focus on the integration of technology in education. Providing technology training and support to teachers is also a primary objective in my career as an educator. That was one of the reasons that I chose to do a 3-day professional development. Furthermore, I would like to help the other content areas (i.e., math, social studies, ELA) create similar professional development to increase content-specific tools in the classrooms. Professional development can help enhance lessons and motivate students to become active learners and engaged.

My goal in promoting social change in the school district is to bring awareness of the importance and possibilities of integrating technology. Additionally, I would like to continue advocating for and promoting the use of technology within the school district, even if it means starting with one school. If provided with the opportunity to learn new technology tools, teachers can better serve students by implementing current research-based practices that incorporate technology to assist students in excelling and, more importantly, in becoming college and career ready. Moreover, the project will allow teachers to explore and work collaboratively to create authentic and meaningful lessons. When teachers know how to use technology successfully, it fosters learning in the classroom and can help teachers better serve their students (Lee, 2018).

### Implications, Applications, and Directions for Future Research

In this basic qualitative study, I explored how high school teachers perceived the technology professional development program provided by the district and the experiences of high school teachers related to instructional technology after taking the district training. One of the themes that emerged from the findings was the need for content-specific technology training. Because of the need for content-specific training, it was appropriate to plan and design a 3-day professional development that would assist teachers in planning for a more meaningful and engaging lesson through digital tools and PBL. The project would promote social change within the high school science department to improve teaching and learning in classrooms.

The purpose of this 3-day professional development is to increase teacher awareness of the value of technology in science, allow instructors to collaborate on science lesson planning using various technology tools, and create meaningful science lessons to increase student engagement and improve outcomes. A recommendation for future practice is to create content-specific technology training for the other content areas. The same framework of the professional development dedicated to high school science can be modified to meet the needs of other content areas. The integration of technology and PBL among all content areas could significantly impact student learning across high school and the curriculum.

#### Conclusion

Through the data collection and analysis, many high school teachers expressed their appreciation of the ETTP for allowing them to learn new teaching strategies and

technology tools to incorporate in their classrooms. Although they can add more tools to their toolbox of technology tools, the findings revealed a dearth of content-specific technology tools and professional development. The project presented in Appendix A will allow teachers to collaborate and utilize more technology to improve classroom teaching and learning.

Although this experience was challenging, there are many valuable skills that I have taken away from completing a project study. The most remarkable skill that I learned was conducting a qualitative study. I managed to listen to 13 participants share their stories and experiences while in the ETTP. I learned to listen to the participants and set aside my personal feelings as I was also a member of the ETTP. I learned to code important information and to set aside responses that needed more analysis. Finally, I learned to connect the dots to categorize the codes into themes.

Lastly, the whole process of completing a project study opened my eyes to many things I did not know, one of them being negative implications. While positive implications are a great way to strengthen a study, negative implications are also essential to consider. When I discovered teachers' negative perceptions of the ETTP, I decided to overturn these feelings by developing a content-specific professional development.

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#### Appendix A: Project Study





Pedagogical Fusion: Integrating Technology and Project-Based Learning in Science

By: Roque C. Indalecio





Please use the link to sign-in:

https://tinyurl.com/PedagogicalPD1





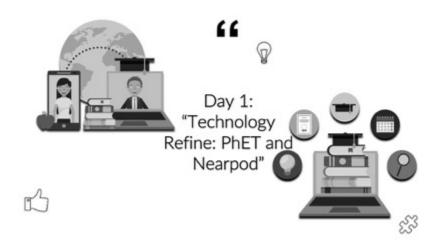




#### Welcoming Remarks

Science Program Coordinator







#### Day 1 Agenda

8:30 am - 9:00 am	Breakfast and Sign-in
9:00 am - 9:15 am	Welcoming Remarks (Science Coordinator)
9:15 am – 10:15 am	Breakout Session: Unpacking the NGSS and Priority Standards
10:15 am – 11:45 am	Introduction to PhET Simulations
11:45 am – 12:00 pm	Break
12:00 pm – 12:30 pm	Exploring PhET Simulations (Collaborative Activity)
12:30 pm – 1:30 pm	Lunch on your own
1:30 pm – 3:00 pm	Introduction to Nearpod
3:00 pm – 4:00 pm	Exploring Nearpod (Collaborative Activity)
4:00 pm – 4:30 pm	Wrap-up! Complete Day 1 Evaluation and Sign-out









#### **PURPOSE:**

"The purpose of this three-day professional development is to increase teacher awareness of the value of technology in science, allow instructors to collaborate on science lesson planning using various technology tools, and to create meaningful science lessons to increase student engagement and outcomes."







#### Professional Development Goals:

Increase teacher knowledge about the importance of technology integration in science.

#### GOALS

- Provide teachers with experiences to collaborate to create science lesson plans utilizing various technology tools.
- Provide teachers the opportunity to investigate and demonstrate technology tools to support instructional strategies to engage students.
- Provide teachers the opportunity to explore, identify, and integrate technology to enhance learning activities to meet learning objectives and science standards within their respective disciplines.







#### DAY 1 LEARNING OUTCOMES

Explore ways to integrate PhET simulation in the science classroom to assess student understanding of science-specific contents.

 Explore ways to incorporate Nearpod in the science classroom to assess student understanding and support student interaction and engagement.







# UNPACKING THE PRIORITY STANDARDS







#### Breakout Session

- Breakout into content-specific (i.e., Environmental Science, Biology, and Chemistry).
- O Introduction:
  - Name
  - School
  - What is your favorite animal and why?







What does it mean to "Unpack Standards"? Tannehill and Lund (2005) defined unpacking standards as clarifying "what they mean, in order to determine how they might be best achieved and student success measured" (p. 18).

Unpacking a standard involves analyzing its language in order to uncover clues describing two aspects of the standard that students must understand: essential knowledge and essential competencies (Sterling, 2014).







#### Unpacking the Priority Standards

- O You will need your laptop for this activity.
- Please access your content's priority standards on Google Drive:
  - https://tinyurl.com/prioritystandards1







#### Collaborative Activity

- In your groups select one of the priority standards.
- Discuss the components of the templates and what they mean to you.
- O Complete the template:
  - https://tinyurl.com/ngsscopy1
- Upload the completed template it to Google Drive and follow the format:
  - Content\_UnpackingNGSS (e.g., Chemistry\_UnpackingNGSS)
  - https://tinyurl.com/ngsstemplate1









#### Introduction to











#### What simulations do they have?

















PhET allows you to browse and filter simulations based on your needs and content.

#### Browsing and Filtering

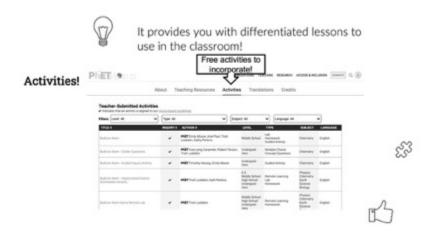














It offers the simulations in different languages to help English Language Learners.

#### Translations





#### What are the benefits of PhET?

#### What research says about PhET?

- PhET simulations can foster active learning and promote 21st century skills in the classrooms as students explore natural phenomena (Akinwale & Kehinde, 2017).
- O PhET guides inquiry activities and assists students in learning and applying numerous science principles promoted by NGSS (Bennett & Boesdorfer, 2020).
- Increases scientific cooperation among students (Astutik and Prahani, 2018).
- PhET simulation improved students' conceptual knowledge and motivation more than those taught without using the simulation (Prima et al., 2018).









## **Break Time!** 15 minutes











#### Collaborative Activity

#### Explore PhET Simulations:

- Browse and explore simulations that align to your content's priority standard.
- Browse the Activities Section to see if it aligns with your priority standards.
- Discuss ways you will utilize the simulation in your classroom.







# Lunch Time! 1 hour









Introduction to



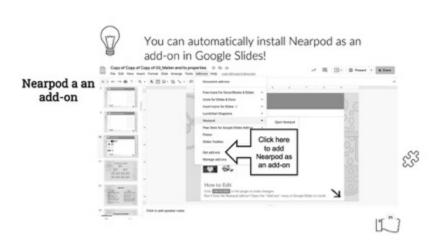
An Interactive Learning Tool













Check-in with your students through various forms of assessments.

What activities does Nearpod have?





Include other content to keep your students motivated and engaged!

What other features does Nearpod have?







Do you want students to interact in real time and control the pacing of the lesson? Nearpod allows you to do that!

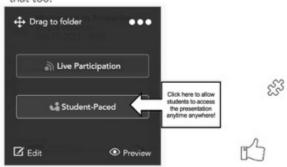
#### Real Time





Do you want to assign it as homework to reinforce learning? Nearpod allows you to do that too!

#### Student-Paced







#### Collaborative Activity

#### Explore Nearpod:

- Create your free account and install add-ons to your Google Slide.
- Discuss ways you will utilize this interactive tool in your classroom.







#### What research says about Nearpod?

#### What are the benefits of Nearpod?

- Nearpod is a cheap and easy-to-use interactive student engagement-learning tool where faculty can support active learning through quizzing, polling, gamiffied activities, interactive video, and collaborative boards (Sarginson & McPherson, 2021).
- Nearpod may easily be implemented into the classroom to help students learn and manipulate content while also helping teachers collect data (Dunbar, 2016).
- O The data showed that all students found this form of guided reading helpful and inspiring in learning the application's content. Students also discussed how they could apply their learning in their own work. However, great study and planning must be done to ensure the technology works effectively during guided reading. The Nearpod app is recommended for guided reading lessons because it is user-friendly, engaging, and tracks student progress (Delacruz, 2014).







### Day 1 Closure:

Please use the link to complete Day 1 Professional Development Evaluation:

https://tinyurl.com/pdeval670



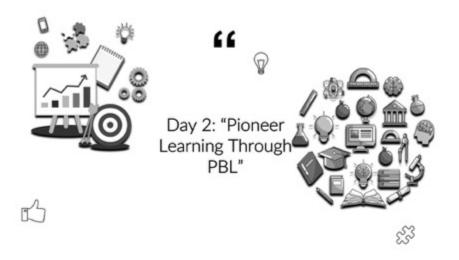


Please use the link to sign-out:

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Please use the link to sign-in:

https://tinyurl.com/PedagogicalPD1







#### Day 2 Agenda

Day 2: Pioneering Learning Through PBL	
8:30 am - 9:00 am	Breakfast and Sign-in
9:00 am - 10:00 am	What is PBL?
10:00 am – 11:00 am	Brainstorming Activities for PBL & Aligning to Priority Standards
11:00 am - 11:15 am	Break
11:15 am – 12:30 pm	Discussions, Questions, and Clarifications; Introduce PBL Activity Template
12:30 pm – 1:30 pm	Lunch on your own
1:30 pm – 2:00 pm	PBL Activity Template: Stage 1 – Desired Results
2:00 pm – 2:30 pm	PBL Activity Template: Stage 2 – Evidence of Assessments
2:30 pm – 4:00 pm	PBL Activity Template: Stage 3 – Plan Learning Experiences and Instruction
4:00 pm – 4:30 pm	Wrap-up! Complete Day 2 Evaluation and Sign-out







#### DAY 2 LEARNING OUTCOMES

 Plan and design project-based activities using the Backward Design Framework.

## LEARNING OUTCOMES

 Incorporate digital tools into project-based lessons to promote collaboration and engagement in the science classroom.









#### Collaborative Activity

- o Group Discussion:
  - What does PBL mean to you?
  - How does it look like in a classroom setting?
  - What are your experiences implementing PBL in your classrooms?
  - What are some projects that your students completed in your classroom?
  - What were some observations you made regarding student participation, reaction, comments, etc. about the activity?







#### What is PBL?

- Project-based learning (PBL) is defined as learning-centered projects involving students in investigations (Choi et al., 2019).
- Project-based learning (PBL) is a teaching method that involves students in real-world projects. (PBL Works, n.d.)











#### Brainstorming Ideas for Potential Projects in your Content

Collaborative Activity: PBL Brainstorming Activity

- O You will need:

  - Laptop
     Priority Standards
- O Locate the Brainstorming for PBL Template

  \* https://tinyurl.com/brainstormtemplate1
- O This will be done individually. Collaborate with your teams to get inspired and to generate ideas for possible projects.
- O Upload the completed template it to Google Drive and follow the format:



- Name\_PBLBrainstorm(e.g., RoqueIndalecio\_PBLBrainstorm)
- https://tinyurl.com/brainstormpbl







**Break Time!** 15 minutes







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Discussions, Questions, and Clarifications



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Lunch Time!

1 hour



ESS



#### Brainstorming Ideas for Potential Projects in your Content

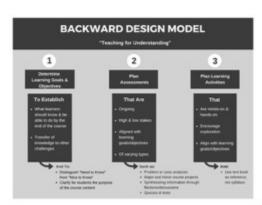
Collaborative Activity: PBL Activity Template

- O You will need:
  - Laptop
- Priority Standards
   Brainstorm Template
   Locate the PBL Template
- https://tinyurl.com/pblactivity2
   This will be done individually. Collaborate with your teams to get inspired and to generate ideas for possible projects.
- O Upload the completed template it to Google Drive and follow the format:
  - Name\_PBLActivity(e.g., RoqueIndalecio\_PBLActivity)
  - https://tinyurl.com/pblactivityfolder2





#### Backward Design Model









Complete Stage 1 of the PBL Activity Template

#### Stage 1: Desired Results

- Essential Questions
- Project Goals







Complete Stage 2 of the PBL Activity Template

#### Stage 2: Evidence of Assessments

- Student Products
- Performance Tasks
- o Evaluation
- o Collection of Evidence







Stage 3: Plan Learning Experiences and Instructions Complete Stage 3 of the PBL Activity Template

- Activity Elements
- O Sequence and Timeframe
- o Materials and Resources
- Instructional Strategies
- Technology/Digital Tool Integration







## Day 2 Closure:

Please use the link to complete Day 1 Professional Development Evaluation:



https://tinyurl.com/pdeval670





Please use the link to sign-out:

## https://tinyurl.com/PedagogicalPD1









# Please use the link to sign-in:

## https://tinyurl.com/PedagogicalPD1







#### Day 3 Agenda

Day 3: Connecting It A	All
8:30 am – 9:00 am	Breakfast and Sign-in
9:00 am - 11:45 am	Lesson Planning
11:45 am – 12:00 pm	Break
12:00 pm – 12:30 pm	Discussions, Questions, and Clarifications regarding Lesson Planning
12:30 pm – 1:30 pm	Lunch on your own
1:30 pm – 2:00 pm	Create of Presentation
2:00 pm – 4:00 pm	Project Presentations
4:00 pm – 4:30 pm	Wrap-upl Complete Day 3 Evaluation and Sign-out







#### DAY 3 LEARNING OUTCOMES

#### LEARNING OUTCOMES

- Design and create authentic lessons that incorporate the Project-Based Learning approach to promote critical thinking and problem-solving skills.
- Design lesson that integrates technology to promote active learning in the science classroom.







Working Session: Lesson Planning

- O Priority Standards
- O PBL Brainstorm and Activity Templates
- O Laptor
- O UbD Template (Use your school's template)







#### When planning, consider:

- O Diversity
- O Inclusion
- Working Session: Lesson Planning

- Multiple Learning Styles
   Critical Thinking and Problem Solving Skills and Activities
   Accommodations and Modifications
   Alignment to Priority Standards

- O Include at least one PBL Activity (refer to Day 2 activities)
- O Technology Integration
- O Upload the completed Lesson Plan it to Google Drive and follow the format:
  - Name\_LessonPlan(e.g., RoqueIndalecio\_LessonPlan)
  - https://tinyurl.com/pbllesson1









# **Break Time!** 15 minutes





"

Discussions, Questions, and Clarifications



13

553

"

9

Lunch Time!

1 hour



ESS



Creating a synopsis of your PBL Lesson You may used any presentation tools

#### Creating a Presentation

#### Presentation should include:

- O Priority Standards
  O Career Pathway
  O Essential Questions

- C Esertial Questions
  C Learning Outcomes
  C Breakdown of Project and Timeline
  C Student Products
  C What tech tools are involved in the PBL?
  C Assessments: Formative/Summative
- O Upload the completed template it to Google Drive and follow the format:
  - Name\_PBLPresentation(e.g., RoqueIndalecio\_PBLPresentation)
  - https://tinyurl.com/pblactivityfolder2







# Presentation of PBL Lesson and Activities







## Day 3 Closure:

Please use the link to complete Day 1 Professional Development Evaluation:

https://tinyurl.com/pdeval670





https://tinyurl.com/teacherreflect1



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#### Appendix B: Teacher Interview Questions

- 1. What is your position in the Western Pacific Region School District?
- 2. How long have you been a teacher?
- 3. What content do you teach?
- 4. Have you completed the Educational Technology Training for Teachers?
- 5. Were you informed about the technology training for teachers? How (ex. Email, flyers, administrators, colleagues, etc.)?
- 6. What year did you complete the training?
- 7. Aside from the Educational Technology Training for Teachers, have you attended or completed any other technology training for teachers? If yes, when did you complete it? How long did the training take? Was the training provided by the school district? If no, did you have to pay for it?

Please describe your experiences using technology in the classroom. Prompts:

- 8. What tools do you use related to your content area?
- 9. How confident were you in integrating technology before completing the program?
- 10. How often did you use technology?
- 11. Did you receive assistance from your school regarding integrating technology in the classroom?
- 12. How did your school offer support, such as professional developments on effective ways to implement technology?
- 13. How confident were you in integrating technology after completing the program?
- 14. How often did you use technology?
- 15. What are some types of technology you use in your classroom?
- 16. What are some technology tools you use in your classroom (ex. Google Docs, google form, kahoot, etc.)?
- 17. Please describe your experience when you were completing the technology training for teachers. (Example: you can share your experience about the core courses, the instructors, the technology tools the program introduced, etc.)
- 18. Describe your beliefs, attitudes, and perception about technology integration in the classrooms before completing the professional development.

- 19. Describe your beliefs, attitudes, and perception about technology integration in the classroom after completing the professional development.
- 20. Explain any barriers that may have prevented you from effectively integrating technology in the classroom.
- 21. Were the courses offered relevant to your line of work as a teacher?
- 22. Please describe any challenges you faced during the technology training for teachers.
- 23. How would teachers and staff benefit from completing the educational technology training program?
- 24. Please provide any additional information or experiences you have about integrating technology in your classroom.
- 25. Please provide any additional information or experiences while you were in the technology training for teachers.
- 26. Do you think you still need support in regards to technology integration?
- 27. How can your administrator(s) and the key management leaders (Commissioner of Education, Associate Commissioner, Technology Director, Program Directors, etc.) continue to support you in regards to the integrating technology in your classroom effectively?

Thank you for your participation in this study. Once I have transcribed the interview transcript and field notes. I will contact you to ask for your feedback.

### Appendix C: Table of Codes, Code Definitions, Categories, and Themes

	T =	T = -		1
Research Questions and	Definition of codes	Codes	Additional	Categories
Interview Questions			Information	and Themes
RQ1: How do teachers perceive				Theme 1:
the technology professional				Content
development program provided				Specific
by the district?				Technology
				Training
RQ2: What are the experiences				Theme 2:
of teachers related to				Ongoing
instructional technology after				Technology Training/PD
taking the district training?				Theme 3:
				Technology
				PD Increases
				Teacher
				Confidence
				Theme 4:
				Teachers Learn New
				Tools
What is your position in the		Chemistry teacher, classroom		High School
Western Pacific Region		teacher, Science Educator,		Teachers
School District?		Classroom Teacher,		
		Classroom Teacher,		
		Sophomore U.S. History,		
		Teacher, Teacher at Marianas		
		High School, Language Arts Teacher, Science Teacher, LA		
		1 Teacher, Classroom teacher		
2. How long have you been a		19 years, 23 years, 10 years,		
teacher?		11 years, 5 years, 19 years, 4		
		years, 3 years, 5 years going		
		on 6 <sup>th</sup> year, 5 years, 17 years,		
		20 years and 6 months, 5		
3. What content do you teach?		years Chemistry, Mathematics and		Core Content
3. What content do you teach:		one English Class, Algebra 2		Areas:
		& AP Computer Science,		defined
		Chemistry Honors; Honors		domain of
		Physics; Environmental and		knowledge
		Biology, Language Arts for		and skill in an
		10 <sup>th</sup> Grade, Language Arts,		academic
		U.S. History, Biology and a section of reading, English		program including
		Language Arts, The Content		English
		is ELA, Chemistry and AP		Language
		Chem, LA 1, 10 <sup>th</sup> Grade		Arts, Math,
		English		Science, and
				Social Studies
				(History or Civics)
4. Have you completed the		Yes		Civics)
Educational Technology				
Training for Teachers?				
5. Were you informed about	*Colleagues: Heard	Colleagues, Administrator,		
fathe technology training for	about the ETTP	Email, Word of mouth (heard		
teachers? How (ex. Email,	through	people talking about it)		
flyers, administrators,	coworkers/colleagues. *Administrator:			
colleagues, etc.)?	Administrator: Informed about the			
	mionica about the	l .		

		ETTP from			
		Administrator.			
		*Email: Learned about the ETTP through a			
		broadcasted email,			
6	What year did you complete	broadcasted chian,	2019, don't recall, 2013,		
0.	the training?		2021, it's been a long time,		
			2013-2014, 2017, School		
			Year 2015-2016, SY 2019-		
			2020, 2020, 2015, 2019, 2021		
	RQ2	*Other Training/PD:	Other Training/PD	Master's	Additional
		These are Training or	<ul> <li>School-Provided</li> </ul>	Program (took	Technology
7.		Professional	Programs	a course	Training:
	Educational Technology	Development	<ul> <li>Self-Paid</li> </ul>	during	Participants
	Training for Teachers,	participants attended	<ul> <li>District Provided</li> </ul>	Master's	received
	have you attended or	aside from the	PDs and Training	Program/Grad	training or
	completed any other	Educational Technology Training	<ul> <li>College</li> </ul>	uate School), Used personal	attended professional
	technology training for teachers? If yes, when did	Program (ETTP).	<ul> <li>Vernier</li> </ul>	funds, paid by	development
	you complete it? How long	*School-Provided	• PhET	district	relating to
	did the training take? Was	Programs: These are	• NoRedInk	Achieve	technology.
	the training provided by	programs that their	BlackBoard	3000	Most trainings
	the school district? If no,	school has adopted and	• Nearpod	(supplement	were provided
	did you have to pay for it?	is expected to be	• Can't remember	al online	by the school
		integrated in the	Specific to	resource to	district and is
		classroom	Content	promote	not part of the
		*District-Provided	• Star	literacy	Educational
		PDs and Training:	Achieve 3000	across the	Technology
		These were offered and	•	curriculum)	Training
		paid for by either		, Texas	Program.
		school funds/district funds.		Instrument (calculators	Theme 1:
		*Self-Paid: Used		),	Content
		personal funds to take		Microscope	Specific
		courses or training		s (received	Technology
		relating to technology.		training at	Training
		*College: Took some		one point	<b>-</b>
		educational technology		on how to	Theme 2:
		courses in college.		integrate	Ongoing
		*Vernier: Software		and use	Technology
		and Technology that		digital	Training/PD
		supports teacher		microscope	
		sciences.		S),	
		*PhET: Interactive simulations from the		BlackBoard Learn and	
		University of		Ultra (type	
		Colorado, Boulder		of Learning	
		*NoRedInk: web-		Managemen	
		based language-		t System),	
		learning platform.		Internationa	
		*BlackBoard: The		l Society for	
		endorsed Learning		Technology	
		Management System		in	
		that the school district		Education	
		is currently using for		(ISTE), Model	
		blended learning. This includes getting trained		School	
		to set up virtual classes		Conference	
		on BB.		(future-	
		*Nearpod: a website		focused	
		and app-based digital		leaders and	
		tool that lets teachers		teachers	
		create slide-based		to share	
		learning resources that		innovative	
		are interactive for		practices	
				to then	

replicate in students to engage with and learn from. halls and \*Can't remember: classrooms does not recall all of across the the trainings or country), Took PDs professional development attended. relating to \*Specific to Content: technology, any training related to Advanced content. Placement \*Computer (AP) Technology: Conference, Professional iNACOL development course (Internation offered by the school al district for teachers Association \*Star: computerfor K-12 Online adaptive test that measures achievement Learning), on reading skills Renaissance \*Achieve 3000: online (software; resource to promote learning literacy analytics; pre K-12 assessments ), Took some courses in Cal State, LA, Computer programmin g course, ISTE, distance education training for online courses, other technology course (offered by a teacher), class at the Northern Marianas College (prerequisit e), media course (Master's program), NoRedInk, Renaissance , Quizlet, Quizizz, Houghton Mifflin Harcourt (HMH; online access to textbooks as well as interactive

			workbooks)	
			, BlackBoard	
			; received	
			training on	
			how to	
			navigate it,	
			attended a	
			variety but	
			can't recall,	
			BlackBoard	
			Ultra, no training	
			specific to	
			content, 5	
			week	
			course	
			Professional	
			Developme	
PO2	ATT ON O		nt,	m 1 1 1
RQ2	*Usage: The use of technology in terms of	• Usage	Uses it	Technology is Embedded:
8. Please describe your	frequency and usage	<ul><li>Pre-pandemic</li><li>LMS</li></ul>	extensively, Edmodo,	teachers use
experiences using	overall.	<ul><li>LMS</li><li>Tech Tools</li></ul>	Communicati	various pieces
technology in the classroom.	*Pre-Pandemic:	<ul> <li>Tech Tools</li> <li>Blended</li> </ul>	on Tools,	of technology
What tools do you use	before the Pandemic	Learning/Hybrid	Flipped	ranging from
related to your content	(COVID-19) and the	Communication	Classroom	basic to
area??	shift towards virtual	Tools	Approach,	sophisticated
	and blended learning.	<ul> <li>Note-taking tools</li> </ul>	Note-taking	technology.
	*LMS: Learning	Screencasts	tools, Show	C 1
	Management System.  *Tech Tools: a variety	<ul> <li>District-Provided</li> </ul>	Me, Notability,	General Application:
	of technological tools	Tools	Screen	the tools
	participants used and	<ul> <li>Hardware</li> </ul>	casting,	integrated in
	integrated in their	Student Use	Screencast-o-	the classroom
	classroom.	Pandemic	matic,	are more for
	*Blended	Web-based tools	calculators,	general use
	Learning/Hybrid:	Technology is	document	and nothing
	approach that	embedded  Google Apps	cameras, TV,	specific to
	combines both technology/virtual and	<ul><li>Google Apps</li><li>Building a</li></ul>	iPad, Student engagement,	content areas.
	traditional face-to-face	community	student use,	Theme 1:
	teaching.	Community of	Web-based	Content
	*Communication	Teachers	tools, Khan	Specific
	tools: Applications or	Barriers, Socio-	Academy,	Technology
	technological tools	economic	College	Training
	used to communicate	• Student	Board, AP	
	with students.	Engagement	Seminar,	Theme 2:
	*Note-taking Tools: Applications or tools	Positive	Computers, Grading	Ongoing Technology
	used for students to	Experience	System,	Training/PD
	take notes or a way for	Coding Software	Geometer	raming/rD
	teachers to display and	<ul><li>Word processing</li><li>Vernier Software</li></ul>	Sketchpad	Theme 4:
	present notes.	<ul><li>Vernier Software</li><li>Interactive</li></ul>	(GSP),	Teachers
	*Screencasts: screen	Whiteboard	Google Suite,	Learn New
	recording of a screen	Science Tools	Google	Tools
	of a computer, laptop,	Technology	Classroom,	
	mobile device, tablet,	Integration	Google Slides, Google Docs,	
	etc. *District-Provided	• Frequent	Canva, Video	
	Tools: tools or	Collaboration	Animations,	
	applications that are	<ul> <li>Game-based</li> </ul>	WhatsApp,	
	paid for by the school	Learning	Struggle	
	district. This is	• Student	building a	
	different from school-	Engagement	community,	
			Teacher of the	

provided (school uses Year Cohort, Relevant, their funds). Resources BlackBoard, \*Hardware: Physical Accommodate Experience and tangible d students Limit with no access technology. Anonymous \*Student Use: to devices at Clever students using home. Microsoft Office technology. students are Competent \*Pandemic: because eager to learn Time of COVID-19, the and use TOW school district shifted technology, Google Classroom to virtual then blendedinspiring, Weebly project-based, learning. Interactive Web \*Web-based Tools: Blue Jay, Pages software, applications, Create **PHET** websites that runs on algorithms, Graphic Design web browsers and robots, Platforms manipulate require internet BlackBoard connection. codes, \*Technology is Presentation YouTube, Embedded: uses Software Graphic various of technology Game-based Design frequently and is Platform, learning embedded into lessons word Storybird and content. processing for Note-taking tools \*Google Apps: data Student Applications created collection, engagement stand-alone by Google such as Uncertainty Google docs, sheet, probes, wind Adapting forms, slides, Gmail, meter, Positive Change binoculars Efficiency \*Building a (for bird Applicable community: having watching), students actively well engaged and learning integrated into from one another. science \*Community of curriculum, Educators: reaching supply room out to other teachers (roller coaster materials for for support and getting ideas. physics), uses \*Barriers: a variety of experienced challenges tech tools, working at a public technology school with regards to promotes technology. collaboration, \*Socio-economic: makes lessons students coming from fun and different income engaging, brackets; students game-based coming from lower learning; income do not have kahoot; access to technology at quizizz, home as well as Experience; internet connection. ETTP gave \*Accommodation: her additional Accommodated every resources to student relating to use in the technology; ensures classroom, everyone has access to participants do projects and during her assignments; the use of time were technology is not advised to mandatory at home. limit the

\*Student Engagement: amount of use

of technology

Engaging student; to prevent getting their attention; overwhelming learning; curiosity. students; to \*Positive Experience: slowly ease students into positive experience using technology in the using it; classroom. choose one \*Coding Software: tools and have software used to for students adapt coding in Computer to it; after, Science. you start to \*Word Processing: a add more, program or software Quizizz, used for editing texts. Quizlet, \*Vernier Software: Padlet, Science technology Blackboard, provided by Vernier Google Apps, (probes, scales, etc.). Allows \*Interactive students to Whiteboards: a large respond interactive display anonymously because some board/screen. \*Science Tools: a students are variety of scientific shy or afraid tools (scales, probes, to share, Clever; where etc.) \*Technology students can Integration: access Integrating technology different learning or using technology in the classroom to platforms; enhance lesson/content houses all and assessments. other \*Frequent: Uses accounts, technology frequently relies on in the classroom. visuals: \*Collaboration: projector, working together to laptops; create or achieve research something. purposes, \*Game-based cellphones; Learning: an active research and learning technique assignments; where games are used blended to enhance student learning, PowerPoint, learning. \*Relevant: integrating videos, uses technology to lesson; laptops and cellphone to cohesive; flow. \*Resources: additional search terms, materials that can be cellphones; used in the classroom game-based to enhance the lesson learning, in the form of Canva, google technology or docs, google technological tools. platform, \*Experience: Blackboard, encounters during their Mentee Game time in the ETTP; System, overall experience. Jeopardy \*Limit: to have a (ppt), certain point where YouTube, you do not exceed the uses the use of technology in projector a lot, ELMO; uses it the classroom; to not a lot, clickers

overuse it in the	iPads,	
classroom.	microscope,	
*Anonymous: a	using a	
website where students	computer is	
can answer questions	easy for her,	
anonymously. *Clever: a digital	it's easy to use the	
learning platform for	hardware;	
K-12 schools.	with software	
*Microsoft Office:	it takes time	
software developed by	for her to get	
Microsoft which	used to it;	
includes Microsoft	explore; play	
Word, PowerPoint,	around; once	
Outlook, Excel,	she gets the	
Publisher, etc. *Competent: has	hang of it; it's easy for her,	
necessary ability,	she's not	
knowledge, and skills	worried	
using technology.	because once	
*Time: it takes time to	she gets it'	
get used to new	she'll be okay.	
software.	Has TOWs in	
*TOW: Technology	her	
on Wheels. Laptops	classrooms;	
that are stored in carts with wheels.	students use the laptops of	
*Google Classroom: a	every day in	
free web service	place of	
developed by Google	paper,	
for schools that aims to	everything	
simplify creating,	was in Google	
distributing, and	classroom;	
grading assignments. *Weebly: Free website	then everything	
builder	was done in	
*Interactive Web	BBU;	
Pages: interactive	technology is	
website that allows	an everyday	
communication and	thing in her	
interaction with users	class; Achieve	
*Graphic Design	3000,	
Platforms: online tools that students can	NoRedInk, Renaissance	
use to create graphics	Learning;	
such as posters,	STAR	
infographics, flyers,	Reading,	
etc.	utilizes	
*PhET: Interactive	Google apps	
simulations from the	for writing,	
University of Colorado, Boulder.	making	
Learning	presentation, and other	
*BlackBoard: The	assignments;	
endorsed Learning	uses a lot of	
Management System	Google docs	
that the school district	and slides,	
is currently using for	Easel.ly,	
blended learning. This	clickers,	
includes getting trained	PHET for	
to set up virtual classes on BB.	virtual labs and	
*Presentation	simulations	
Programs: software	for AP chem	
that is used to create	to replace	
presentation slides.	 actual lab (no	

\*Game-based materials), Learning: an active Blackboard: learning technique students where games are used access their to enhance student assignments, learning. presentation \*Storybird: an online tools: Prezi, social platform for Graphic tools: storytelling. uses Canva \*Note-taking Tools: for group Applications or tools project, gameused for students to based learning: take notes or a way for teachers to display and Quizizz, present notes. Kahoot are \*Student used for **Engagement:** assessment, Engaging student; it's fun and engaging, getting their attention; learning; curiosity. story board \*Uncertainty: belief students about tech is not create stories, definite note-taking \*Adapting: adjusting tools, they to using technology take notes on \*Positive Change: Canva, changing some aspects technology of teaching and provides instruction hands-on, \*Efficiency: Making relies heavily tasks easier. on interaction, discussion, \*Applicable: picking and choosing which and tools are applicable to collaborative content. work in the classroom, ETTP helped her to slowly accept technology and integrate it in her classroom, follows traditional model of teaching; realized she had to adjust and embrace change, try something new, help students stay and become engaged, adjusting her instruction, a student volunteered to help her setup Google drive but she wasn't ready, student wanted to help

			1	1		<del></del>
					make things more efficient,	
					she started	
					using Google	
					more	
					especially	
					with her	
					lectures to	
					keep the class	
					flowing, her class is run in	
					an organized	
					fashion and	
					later realized	
					how tech	
					makes things	
					efficient, she's	
					becoming more	
					accepting,	
					used google	
					sheet for	
					tabulation and	
					realized how	
					easy and efficient it	
					was,	
					incorporates	
					game-based	
					learning such	
					as kahoot,	
					quizizz, poll	
					everywhere, was worried at	
					first but	
					realized	
					students	
					enjoyed it,	
					grading is	
					easier now,	
					still learning to adjust	
					because of her	
					belief in "you	
					have to work	
					hard", really	
					likes	
					technology because it	
					helped her	
					become more	
					efficient,	
	RQ1	*Confidence (Before):	•	Confidence	Moderately	Various
		This describes the		(Before)	comfortable,	Levels of
9.	How confident were you in integrating technology	participants' confidence level before	•	Evolution	Pretty Confident,	Competence and
	before completing the	completing the ETTP.	•	Filtering Tool-	Risk taker,	and Confidence:
	program?	*Evolution:	•	Kit/Toolbox/Toolb	Willing to	teachers differ
	. •	Technology is always		elt	learn, Not	in competence
		evolving, advancing,	•	Differentiating	confident at	and
		and changing.	•	Analogy	all (no	confidence
		*Filtering: selecting which tools to use and	•	Curious	teaching experience), 3	when integrating
		which are appropriate.	•	Needs not met	out of 10	technology.
		*Tool-	•	Competent	(confidence	toomiology.
		Kit/Toolbox/Toolbelt:	•	Not so confident	level scale),	

be us ways *Dif tailo need *Ann two to ex *Cu what there *Nee ETT need *Con nece know using *Noi not v befor *Tra tech the E *Stu Form Educ onlir prog stude rang and d scho *Inc	ring individual ls alogy: comparing things, technology real-life scenario, cplain and clarify. rious: regarding t tools are out	Increased Impactful Fairly confid Lacking Res Learned new technology t Challenge Time Very confide Little assista Comfortable Access to technology, Fairly confid Had prior experience	being introducted technochem will which technochem will which not; so you store it award tools fasic your to meet learner toolkit separa drawer use all time, of two is specia situatiwants	PD Increase Teacher Confidence Sology es, ng Theme 4: Teachers Learn Ne Tools  Thome fit tween" a just t or file y, you different rs so noose from cool-kit et the rs, t is sted into rs (one r you the drawer for lized third r where ad a l	ises ee
---	---	--	---	---	------------

ETTP, not so technological competence confident, ETTP played \*Little assistance: may need some a major role in guidance, but once tech in her shown, they pick up classroom, quickly. learned new \*Comfortable: knows tools from the how to use the ETTP, technology tools. challenging to \*Access to incorporate technology: did not everything at have access to once; it takes technology in the time to learn classroom. the skills; time \*Fairly Confident: to prepare and having a bit of align it with confidence with lesson, very technology comfortable; \*Had Prior 4.5 out 4, she Experience: had can do almost experience using everything technology before regarding **ETTP** technology; \*Application: may need some help implementation and utilization of here and technology there; but \*Knows the basic: once she competent with basic familiarizes technology skills and herself with it; she picks it up features \*Anxious and Scared: easily and experience worry or quickly, Fairly unease confident using \*Competent to help students: confident technology; and knowledgeable however enough to help didn't have a students classroom set; she would have to share with others; she then got her classroom set of laptops and was fairly confident using them daily, fairly confident before entering the ETTP, experience with mainstream and common technology, the ETTP taught him tools he hasn't used before, used technology before the

or using technology in the classroom to technology enhance lesson/content and assessments.  *Student would only use projector, Engaging student; getting their attention; learning; curiosity.  *Once a Week: duration or amount of time teacher used  as now, uses technology every single day, not daily; would only; would only use projector, before ETTP he integrated learning; curiosity.  as much as he could, ELA is heavy on reading and
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	technology in the classroom.  *Daily: used technology every day  *Not Daily: not using technology every single day  *Often: often used technology in the classroom  *Interactive: handson; responsive  Open to use technology: willing to use and try technology  *Twice a week: use of tech in the classroom		technology it makes it more interactive, open to trying and using technology to enhance the content, uses technology every day, 40-55% of time technology is used within a given week,	
RQ1  11. Did you receive assistance from your school regarding integrating technology in the classroom? Did you receive any training relating to your area of teaching?	*Other Training/PD: These are Training or Professional Development participants attended aside from the Educational Technology Training Program (ETTP). *School-Provided Programs: These are programs that their school has adopted and is expected to be integrated in the classroom. *School Assistance: Receiving assistance from school relating to technology integration. *Professional Development: Specialized training relating to technology or technology integration. PDs can be offered by district (everyone invited) or school level. *Pandemic: because of COVID-19, the school district shifted to virtual then blended-learning. *Blended Learning/Hybrid: approach that combines both technology/virtual and traditional face-to-face teaching. *District Support: support offered by the school district. Different from school assistance.	Other Training/PD School-Provided Programs School Assistance Professional Development Pandemic District Support Personal Spending Hardware Department Procurement Procurement Technology Support Introduced Vernier Prioritized Content Unfunctional Self-Paid No Support Laptop Lacking Administrators Library Equipment Community of educators First-year teacher Online Resources Network with other teachers Development of resources Struggle Achieve 3000 Lack of assistance Learned from others Learned new technology tools Professional learning community	Houghton Mifflin Harcourt (HMH; online access to textbooks as well as interactive workbooks), Achieve 3000, BlackBoard Ultra Training, Tough and challenging for everyone, District did a poor job preparing teachers for virtual learning, Poor planning, Stressful, Struggle building a community in the online platform, School tried their best, school was supportive (pre- pandemic), Good administrator (former), procuring grants for technology, bought iPad (personal spending), Provided MacBook Pro	Not enough assistance:  Need for more training on content-specific technology integration:  Theme 1: Content Specific Technology Training  Theme 2: Ongoing Technology Training/PD  Theme 3: Technology PD Increases Teacher Confidence  Theme 4: Teachers Learn New Tools

\*Pre-Pandemic: (school before the Pandemic assistance), (COVID-19) and the Google Suite shift towards virtual paid by and blended learning. district \*Personal Spending: (district used personal money support), to subscribe or school was purchase technology or supportive application. (prepandemic), \*Hardware: Physical and tangible not supportive (pandemic), technology. \*Department Videography Procurement: in training (PD), charge of procuring Gradebook resources such as (PD/other technology for training), provided department. \*Technology calculators Support: school and supports teachers by computers, procurement, supplying them with technology (hardware, requesting software, quotations and subscriptions, etc.). completing \*Introduced Vernier: purchase introduced vernier order, provide tools to the school. them with technology, \*Prioritized Content: Math and English yearly Language Arts were training, at a prioritized. halt at the \*Unfunctional: moment, Technology didn't brought some work well. vernier tools \*Self-Paid: Used to the school personal funds to take and principal courses or training like it so they relating to technology. bought more, \*No Support: Did not used receive any support computers in class but from school/admin. \*Lacking: Lacking prioritized classroom technology, ELA and specifically laptops. Math, \*Administrators: Provided 10 school leaders; computers for requesting science, administrators for computers assistance were not \*Library: at the time working well; classrooms didn't have outdated; old, many devices; utilized bought more tech resources at the Vernier tools with his \*Equipment: school money, provided the essential receive no tools for the classroom. support from \*Community of district and Educators: reaching school; admin out to other teachers does not provide for support and getting ideas. necessary tools, provided

\*First-year Teacher: classroom set first year of being a (laptops), classroom teacher. before the \*Online Resources: ETTP; search for ideas and classrooms resources online didn't have \*Network with other that many laptops; after teachers: getting ideas from other teachers the ETTP; \*Development of classrooms Resources: created were supplied, and developed requested for more laptops resources; developed her curriculum through through the use of technology administrators \*Struggle: , 2016 iPad experienced challenges carts were developing resources issued; used for content area more tech in \*Achieve 3000: the classroom; online literacy iPads were curriculum (grades preissued after K-12) that focuses on ETTP; before phonemic awareness, ETTP it was phonics and reading limited, library had comprehension. \*Lack of Assistance: computers for student use; no assistance provided \*Learned from however, others: some programs needed to were not taught by the schedule a school district, but time and date, were introduced by school offered PDs and other teachers. \*Learned New Training, provided **Technology Tools:** was introduced to new equipment tech tools and (technology) integrated into class. for the \*Professional classroom; Learning textbooks and Community: a method resources. that fosters brought in collaborative learning representative among colleagues s from different within a particular work environment or programs to field show them how to use it; taught them how to integrate it into core materials, she did receive training; learned BB quickly because of training, teachers at her school are helpful and willing to teach and share ideas

first-year of	
teaching;	
didn't get	
much	
assistance;	
didn't get	
materials from	
prior teacher	
who taught	
bio; previous	
teacher was	
more	
traditional in	
his teaching	
style, lacked	
resources; got	
ideas from	
online and	
other teachers,	
through	
technology	
she was able	
to develop her	
curriculum,	
she struggled	
creating and	
finding	
resources	
relevant to her	
content, she	
started in the	
in beginning	
of the school	
year; she felt	
forgotten,	
didn't know	
how to	
implement	
assessments	
such as ACT	
Aspire and	
Achieve 3000;	
first year,	
received	
training for	
achieve 3000;	
technology	
wasn't the	
focus; more of	
the program.	
Can't recall	
Can t recall	
receiving	
assistance, no	
support: had	
to look for	
other ways,	
she learned	
about Clever	
from her	
husband who	
is a teacher,	
most of the	
programs she	
uses, she	
learned from	
the ETTP, she	
the DTTT, she	1

			1	1
RQ1  12. How did your school offer support, such as professional development on effective ways to implement technology?	*School Assistance: Receiving assistance from school relating to technology integration *Online Assessments: Assessing students understanding online; digital assessments; technology-based assessments. *Professional Development: Specialized training relating to technology or technology or technology integration. PDs can be offered by district (everyone invited) or school level. *Other Training/PD: These are Training or Professional Development participants attended aside from the Educational Technology Training Program (ETTP). *Ineffective PDs: Provided PDs that were not effective. *Grade Appropriate: the quality of ability and work that is appropriate for students in a specified grade. *No Support: Did not receive any support from school/admin. *Laptops: procured laptops for classrooms. *Social Studies Coordinator: Manages the implementation of the Social Studies curriculum, content standards, and instructional practices throughout Public School System (PSS) schools. *Community of Educators: reaching out to other teachers	School Assistance     Online     Assessments     Professional     Development     Other Training/PD     Ineffective PDs     Grade Appropriate     No Support     Social Studies     Coordinator     Community of     Educators     School-wide     Improvement Plan     School-provided     programs     General Education     Content-specific     Blackboard     Achieve 3000     Minimal support     Good experience     Unprepared     Learned new     technology tools     Technology     integration	is a member of the PLC for ELA, received training that were very brief,  Monthly school meetings, colleague support, Kahoot, Collaboration Supportive, Admin covers for teachers, provide professional development, Very supportive (school assistance), cover for you (school assistance), cover for you (school assistance), Offered PDs (PD), Department hosts PDs for Math, Achieve 3000, Renaissance, Follow-up PDs, Freckle, Multiple PDs relating to specific topics, Achieve 3000 is great for English Department, PDs claim to be appropriate for high school; in his experience they weren't, No support from administration , Training for achieve; renaissance; noredink, SS Coordinator gives them tips on tech tools; constructive feedback on the support of the supp	Schools brought representative s from different programs to offer training for teachers. Technology is not necessarily the focus but how to utilize the program in the classroom.  Theme 1: Content Specific Technology Training  Theme 2: Ongoing Technology Training/PD  Theme 4: Teachers Learn New Tools
	Educators: reaching		constructive	
	for support and getting		the use of tech	
	ideas. *School-Wide		in the classroom,	
	Improvement Plan:		when	

eac	ch school is given	someone	
fur	nds to meet certain	needs help;	
goa	als.	other teachers	
*S	chool-Provided	are willing to	
	ograms: These are	assist; or they	
	ograms that their	would bring it	
	nool has adopted and	up during staff	
	expected to be	meeting; host	
	egrated in the	a mini PD or	
	issroom	work session,	
	General Education:	not	
	ared towards general e and not specific to	necessarily	
	y grade level or	targeted directly	
1	ntent	towards	
	Content-Specific:	technology;	
	chnology tools or	however, they	
	plications directly	were	
1.	ated to the teacher's	encouraged to	
	ntent or subject.	use the SWIP	
	BlackBoard: The	funds to	
end	dorsed Learning	procure	
	anagement System	technology for	
	at the school district	their	
	currently using for	classrooms,	
	ended learning. This	provided PDs	
	cludes getting trained	and training	
	set up virtual classes	for Star and	
	BB. chieve 3000: online	Achieve but the focus is	
	source to promote	not on the	
	eracy	technology	
	Inimal Support:	aspect, the	
	t so much support	district offers	
	fered or given	PDs and	
	Good Experience:	teachers are	
had	d a great time and	given the	
exp	perience while a	option to	
	rticipant in the	attend it or	
	TP.	not, she	
	Inprepared: not	completes PD	
	dy to take on	for	
	ditional task	certification	
	earned New	purposes, lack	
	schnology Tools: as introduced to new	training/PD	
	ch tools and	for specific for chem, PDs	
	egrated into class.	are usually	
	chnology	geared	
	tegration:	towards	
	egrating technology	general	
	using technology in	education,	
	e classroom to	received	
	hance lesson/content	training for	
and	d assessments.	BBU in	
		preparation	
		for remote	
		learning,	
		Receive	
		training for	
		Achieve 3000	
		through	
		program representative	
		s, they	
		showed them	
		SHOWER THEIR	

RQ2  *Confidence After: This describes the participants' completing the program?  *Instructional Strategies: techniques used in the classroom to enhance learning. *Challenges: Difficulties, troubles, or encounters during the ETTP. *Increased: confidence level increased after the ETTP. *Increased: confidence level increased after the ETTP. *Learned New Technology Tools: was introduced to new tech tools and integrated into class. *Eye-opening experience: unexpectedly enlightening *A little: confidence level regarding technology integration increased in increased in increased:  *A little: confidence level encounters during the ETTP. *Resourceful with more confident flow with merganess and increased in class. *Eye-opening experience: unexpectedly enlightening technology integration increased by a small increment. *Confidence level after completing the ETTP. *Increased: confidence level after completing the ETTP. *Increased: *Challenges: *Challenges: *Challenges: *Challenges: *Challenges: *Increased *I	me level, t sure if it anged, risk- cer, willing learn new ings, twork, mmunity, eated a mmunity, twork, a tle more, 7.5 t of 10 om 3 out of ), aligning chnology th content, hesion and w, tried to dilize mail erge to cate rtificate for swim team	Participants felt more comfortable integrating technology after the ETTP.  Theme 3: Technology PD Increases Teacher Confidence  Theme 4: Teachers Learn New Tools
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\*Continued a little; picked Application: up some continued the use and useful thing; implementation of intensive technology courses; a \*Self-Taught: little bit more acquired new skills or confident, was knowledge through already one's self and initiative competent; or either through after she felt a tutorials such as bit more videos. confident, \*Resourceful: to be confident increased a inventing in finding other technology tools little; not only \*More confident: for student use confident level but more confident in increased terms of personal use; using more of google suites; feels more comfortable using it to structure her classroom, making it more efficient for her, was fairly confident before the ETTP, confidence increased a little bit because he learned new tools and resources to integrate, not every tool is applicable or specific to ELA, it depends on the lesson and outcome you expect, confidence got better, not super confident but known he has additional tools to use at his disposal should it become applicable, there was no change in terms of frequency, she continued to

RQ2 14. How often did you use technology?	*Utilization of Tech (Frequency) After: This is how often they used technology after the ETTP. *Community of Educators: reaching out to other teachers for support and getting ideas. *Common Applications: apps and tools introduced by ETTP were already being used by teachers. *Learned New Technology Tools: was introduced to new tech tools and integrated into class. *Self-Taught: acquired new skills or knowledge through one's self and initiative or either through tutorials such as videos. *Instructors: Sharing about the instructors of the courses. *Every day: the amount of time teacher used technology after ETTP. *Classroom Set:	<ul> <li>Utilization of Tech (Frequency) After</li> <li>Community of Educators</li> <li>Common Applications</li> <li>Learned New Technology Tools</li> <li>Self-taught</li> <li>Instructors</li> <li>Every day</li> <li>Classroom Set</li> <li>Can't remember</li> <li>Technology is Embedded</li> <li>More frequent than before</li> <li>Refresher</li> <li>Applicable</li> <li>Daily</li> </ul>	use technology, feels the same as well, taught herself how to use different programs especially those she uses often, learned to use adobe however license was never provided, had to find other means or programs that are similar in order to continue using tool, more confident and comfortable using technology, increased to 7 out of 10  Daily, every day, more aware of other tools, self- taught, stay abreast, effective, community of teachers, Three to four times a week, same; used it daily; every day, taught how to incorporate Quizizz and Kahoot; but these have been used in classrooms; not new information, Adobe Acrobat was helpful, learned tips from other teachers, watched videos and learned, instructors were there to help; but did	Theme 4: Teachers Learn New Tools
	ETTP.		were there to	

\*Can't Remember: instructors can't recall everything were there to they learned from the facilitate the ETTP. class and \*Technology is learning, Embedded: uses school various of technology provided each frequently and is class a set of embedded into lessons laptops for student use; and content. \*More frequent than tech was used before: uses more frequent technology more after because of the ETTP access, can't \*Refresher: courses remember were a review of prior everything; experience however, did \*Applicable: picking incorporate and choosing which some of the tools are applicable to things taught; content. tried to \*Daily: used integratetechnology every day afterwards, technology became a part of his teaching; picked up some things that are important and integrated them, still uses it every single day, uses technology every day even after the ETTP; used BB every day in the classroom; virtual classrooms for half of the school year, he learned new tools that he hasn't used before, integrated more after learning new tools; google sites, storyboard, tricks in google doc, integrated more of what he learned, didn't use everything, picked which were

RQ2 15. What are some types of technology you use in your classroom?	*Online Assessments: Assessing students understanding online; digital assessments; technology-based assessments. *School-Provided Programs: These are programs that their school has adopted and is expected to be integrated in the classroom *Hardware: Physical and tangible technology. *Outdated: technology that are old or obsolete. *Efficiency: Making tasks easier. *Technology Integration: Integrating technology or using technology or using technology in the classroom to enhance lesson/content and assessments. *Google Apps: Applications created by Google such as Google docs, sheet, forms, slides, Gmail, etc.	Online     Assessments     School-Provided     Programs     Hardware     Outdated     Efficiency     Technology     Integration     Google Apps     Presentation     Programs     TOW     PhET     Modern versions     Science tools     Web-based tools     Augmented     Reality     Technology on     wheels     Online classroom     Communication     tools	applicable, continued to use it every day, big increase in frequency, mostly embedded within her BBU course or used Canva, 80% of the time technology is used in the classroom, increased to 50-75% of the time technology is used within a week BlackBoard, Elmo, document camera, projectors, TV, WhatsApp, computers, hardware, software, laptops, Technology on Wheels (TOWs), iPads, PowerPoint, Google Slides, Notes for students, uses it daily, desktops, PhET interactive simulations, triple balance beam, Vernier caliper, digital scales, introduce new ways and old ways (technology), had some cardboard VR	Various types of technology are well-integrated in the classroom  Theme 2: Ongoing Technology Training/PD  Theme 4: Teachers Learn New Tools
	*Google Apps: Applications created by Google such as Google docs, sheet, forms, slides, Gmail,		introduce new ways and old ways (technology), had some	

	University of		class,	
	Colorado, Boulder.		everyone in	
	*Modern Versions:		the school	
	modern versions of		district was	
	older science tools (ex.		using BBU,	
	Triple balance beam		integrated	
	vs. digital).		game-based	
	*Science Tools: a		learning to	
	variety of scientific		enhance	
	tools (scales, probes,		content, used	
	etc.) Web-based Tools:		projector as	
	software, applications,		display, integrates	
	websites that runs on		software in	
	web browsers and		online class,	
	require internet		especially AP	
	connection.		Chem, uses	
	*Augmented Reality:		WhatsApp to	
	adds digital elements		communicate	
	to a live view often by		with students,	
	using the camera on a		Khan	
	smartphone.		Academy for	
	*Technology on		practice, uses	
	Wheels: classroom set		document	
	of laptops in carts		camera,	
	*Online classroom:		printer, smart	
	online system that		board, iPad to	
	allows students and		illustrate	
	teachers to collaborate		concepts,	
	and communicate		Chromebook,	
	*Communication		she has	
	Tools: app that allows		laptops, the	
	remote		school issued	
	communication.		students	
			laptops for	
			virtual and	
			blended	
			learning, students use	
			their	
			cellphone, she	
			uses the	
			projector,	
RQ2	*Integration:	Integration	Achieve 3000,	Various types
102	integrating with other	Online	IXL, HMH,	of
16. What are some technology	content.	Assessments	Interactive	technological
tools you use in your	*Online Assessments:	School-Provided	Reader,	tools are well-
classroom (ex. Google Docs,	Assessing students	Programs	Desmos,	integrated and
google form, kahoot, etc.)?	understanding online;	Technology	Accelerated	used in the
What are some technology	digital assessments;	Integration	Math,	classroom to
tools you use that are related	technology-based	Utilization of Tech	Renaissance,	enhance
to your content area?	assessments.	(Frequency)	Freckle,	content.
	*School-Provided	Before	Pearson, Khan	
	<b>Programs:</b> These are	Utilization of Tech	Academy,	There is a
	programs that their	(Frequency) After	Google Apps,	need for
	school has adopted and	Virtual Class	Google Doc,	content
	is expected to be	Content-Specific	Google	specific tools
	integrated in the	Recommendation	Sheets,	especially for
	classroom	Web-based tools	EBSCO,	science
	*Virtual Class: Online teaching and learning;	Student Data	Google Scholar,	teachers.
	teaching and learning; the shift from	Graphic Design	,	Thoma 1.
	traditional to virtual	Platforms	Plagiarism checker,	Theme 1: Content
	because of COVID	STAR Math	Calculators,	Specific
	*Content-Specific:	• Vernier	Desmos	Technology
	technology tools or	Spreadsheets	Graphing	Training
L		~ r - 3440114410	2	

applications directly Calculators Presentation related to the teacher's Programs (Online Theme 3: calculator), Technology content or subject. PDF Software \*Recommendations: Freckle (math **PD Increases** Frequent tech tools or apps that Subscriptions program; **Teacher** should be provided by collects data Confidence HMHeither the school or on student Comic Maker district. progress on Theme 4: Online Web-based Tools: certain math Teachers Gilder Lehrman software, applications, topics), Learn New Grammarly websites that runs on Canva, Poster **Tools** Cell phone My Wall, web browsers and Mentimeter monitor require internet Renaissance connection. student **Quizlet** \*Student Data: pieces progress, Microsoft Office of information; YouTube, monitoring student Animation Pearson, software Logger Pro progress \*Graphic Design PhET (vernier Platforms: online Padlet software), tools that students can Spreadsheet Science 360 use to create graphics for data Better Lesson such as posters, collection, Storybird infographics, flyers, convert Google apps documents to Game-based \*STAR Math: a PDF; less learning student-based, printing, uses computer-adaptive game-based assessment for learning measuring student frequent; achievement in. math. Kahoot and \*Vernier: Software Quizizz, some and Technology that tools were supports teacher introduced but sciences in order to \*Spreadsheet: continue using electronic document it, it required where data or fees/payments information are , access to arranged in columns online and rows that can be textbook; manipulated and my.hrw.com perform other online calculations. version, Toondoo Presentation **Programs:** software (obsolete?); that is used to create comics make presentation slides. believe, **Portable Document** primary Format (PDF) resources on **Software:** the format American is used when you need history, clips to save files that cannot from be modified but still YouTube, Ed need to be easily Puzzle, Zoom, shared and printed. НМН, \*Frequent: Uses Grammarly; technology frequently encourages in the classroom. students to use \*Subscriptions: this tool for required fees proofreading \*Houghton Mifflin and checking Harcourt (HMH): for grammar; online access to not mandated, textbooks as well as preferences; some students

prefer to use interactive workbooks), their cell \*Comic Maker phone; others Online: web-based use a laptop tools to create visuals others use for storytelling. both; nothing \*Gilder Lehrman: is mandated. provides teachers, integrated students, and the game-based general public with learning such direct access to unique as Quizizz primary source which he materials on American knew before history through the ETTP, educational programs uses and resources. mentimeter to \*Grammarly: cloudengage based writing assistant studentsthat reviews spelling, through grammar, punctuation, discussions, clarity, engagement Google apps and delivery mistakes. are well \*Cell Phone: hand integrated in held device/computer; his class. mobile device Quizlet; not a \*Game-based fan of online Learning: an active assessment, limits learning technique where games diversifying \*Mentimeter: free live assessment, pool for engaging graphic audience designs: see-\*Renaissance: techsaw, videos, based for accelerated collage, learning in math and Glogster, Easel.ly, MS reading \*Quizlet: a web-based Office: application PowerPoint, developed to help Animation students study software: information animoto, \*Microsoft Office: pixelate, Go software developed by animate, science 360: Microsoft which includes Microsoft not many Word, PowerPoint, videos Outlook, Excel, pertaining to Publisher, etc. chemistry, \*Animation more of Software: software technology that allows for the and creation of videos engineering, \*PhET: Interactive Better Lesson: simulations from the goes to this University of site for lesson Colorado, Boulder plan and ideas, students \*Padlet: virtual bulletin board create their \*Science 360: app that books; they provides the latest can share their stories, science videos \*Better Lesson: students share work using website that provides lesson plans created by Google Apps, teachers worldwide it's collaborative.

DO!	*Storybird: an online social platform for storytelling. *Google Apps: Applications created by Google such as Google docs, sheet, forms, slides, Gmail, etc. *Game-based Learning: an active learning technique where games are used to enhance student learning.		Uses Quizizz, Kahoot, poll everywhere, bingo generator, Canva, HMH, readwritethink .org, Prestwick house, citation machine, encyclopedia Britannica online, Purdue owl, united states holocaust memorial museum, readworks.org , literarydevices .net, reading and writing haven, teacher thrives, teach for heart (websites),	
RQ1  17. Please describe your experience when you were completing the technology training for teachers. (Example: you can share your experience about the core courses, the instructors, the technology tools the program introduced, etc.)	*Assignments: Sharing about the course load/assignments *Usability: User's experience; ease of use. *Frustrated: Dissatisfactions about the program *No effort: Did not put effort into the course. *Course development: How the courses were set-up and built. *Instructors: Sharing about the instructors of the courses were not personalized; instructors were just inherited the course and continued to use it rather than building on it and improving it. *Redundant: teaching the same or similar apps or tools. *Virus: getting virus from software or programs provided by the ETTP. *Choices: Offer different tools and have them select which	<ul> <li>Usability</li> <li>Assignments</li> <li>Frustrated</li> <li>No effort</li> <li>Course development</li> <li>Instructors</li> <li>Personalize</li> <li>Redundant</li> <li>Virus, Choices</li> <li>Online Assessments</li> <li>Exposure</li> <li>Satisfaction</li> <li>Technology is Embedded</li> <li>Community of Educators</li> <li>Google Certified Educators</li> <li>Elementary Level</li> <li>District Level</li> <li>Flashy</li> <li>Unfitting</li> <li>Good experience</li> <li>Learned New Technology Tools</li> <li>Stressful</li> <li>Manageable</li> <li>Positive Learning Experience</li> <li>Advanced Computer Applications</li> <li>Relevant</li> <li>Useful</li> </ul>	Inefficient (the inefficient) (the inefficiency of the program), Completed All Assignments, Frustrated, No Effort, Course set-up/developme nt, Instructors were good, need to personalize courses, Redundant, Got a virus, good program, instructors were knowledgeabl e, program set-up, face-to-face, treated professionally, Network and support, Some programs are obsolete, Positive experience, support system, First cohort (guinea pigs), introduced	Some parts of the program were inefficient.  The instructors were knowledgeabl e, competent, caring, and supportive.  The program promoted collaboration and network of teachers.  The program introduced new tools to implement in the classroom.  Theme 4: Teachers Learn New Tools

would work best for Google apps, Intensive them. Dragging Adobe, \*Online Assessments: Quizlet, Technology Assessing students Integration Diigo, Close understanding online; knit Easy digital assessments; community, Enjoyed technology-based comradeship, Face-to-face assessments. working Independent \*Exposure: exposure together to learning to different technology pass the Refresher tools course. Recommends \*Satisfaction: Instructors, Straightforward Satisfied with the tools, were Useful and program; met the good; pragmatic expectations of the instructors Engaging participant. were caring, Practice \*Technology is felt that the Cohorts Embedded: uses program was Instructors various of technology more for frequently and is Time elementary embedded into lessons teachers, Felt Value technology and content. that the because of COVID \*Community of district is Content-specific **Educators:** reaching more an Enjoyed out to other teachers elementary Heavy workload level, felt that for support and getting Excited to learn ideas. the program and integrate \*Google Educators: was geared Certain allows teachers to towards assignments were understand the many elementary uncomfortable tech tools and apps teachers to Fell behind offered through Google prepare flashy Pushed through for use in the "stuff" for Felt like giving up classroom. Must pass students, not Personal beliefs Level 1 and 2 Exam. useful for high Adapting \*Elementary Level: school, taught Assignments set-up or catering them towards the elementary Course instructional development level. strategies \*District Levels: while using District is separated technology; into Elementary, **CITW** Middle, and High classroom School. instructions \*Flashy: to attract that work, \*Unfitting: Does not Learned new fit or pertain to a high tech tools but school cannot recall \*Good Experience: everything; Google apps, had a great time and experience while a stressful participant in the because on ETTP. top of ETTP she had her \*Learned New **Technology Tools:** job as a was introduced to new teacher, tech tools and family, etc.; a integrated into class. lot of \*Stressful: causing assignments; mental or emotional but stress; demanding; manageable, feeling worried or equip her with anxious. tools and \*Manageable: able to skills relating complete or to educational technology

accomplish without Advanced difficulty. computer \*Positive Learning applications **Experience:** the ETTP taught her was a great experience things about and provided tools and computers, skills relating to overall had a technology. positive \*Advanced Computer experience, Applications: A instructors course that dives into were accommodatin different operating g, the program system. \*Relevant: integrating was relevant technology to lesson; to her job as a cohesive; flow. teacher, very \*Useful: is purposeful thorough; but and practical. useful, \*Intensive: very instructors thorough (program). were quite \*Dragging: felt like good, the program went on integrated for a long time what was **Technology** taught, some Integration: of the work Integrating technology were beginner or using technology in level, participants the classroom to enhance lesson/content all had different and assessments. \*Easy: describing the skillsets regarding level of difficulty about some of the technology, workload during the some teachers ETTP. were \*Enjoyed: to take struggling, delight or pleasure in struggled the ETTP. using Mac, \*Face-to-face: once a learned week, participants and different tools, instructors meet and enjoyed her interact at the same time in the ETTP; liked location. \*Independent the learning: participants instructors, had to take ownership face-to-face of their learning was cut short \*Refresher: the because of the courses were a review pandemic, of prior experience because it was with technology sudden; they didn't meet \*Recommends: promotes and endorses virtually as the ETTP well, \*Straightforward: independent course content was learning; direct and simple didn't have a \*Useful and problem with Pragmatic: tools that; exposed introduced are useful to technology her whole life, and relevant \*Engaging: the the course course and instructors load wasn't engaged the bad; most of it participants the assignments

*Practice: applying	were more of
the tools introduced	a refresher,
*Cohort: group of	learned new
teachers; usually	materials;
grouped based on	tools from the
school	ETTP,
*Time: program	recommends
should be longer rather	other teachers
than five weeks	to take the
*Value technology	program if
because of COVID:	they haven't,
never realized the	tools are
value of technology in	practical,
the classroom until	teaches
COVID happened and	strategies for
the stich to remote	students to use
learning	tech ethically
*Pandemic: because	and
of COVID-19, the	responsibly,
school district shifted	instructors
to virtual then blended-	were knowledgeahl
learning.	knowledgeabl
*Content-specific	e and clear with their
Apps: application relevant to content or	expectations,
domain.	did a good job
*Enjoyed: to take	teaching,
delight or pleasure in	during face-
the ETTP.	to-face
*Heavy Workload: a	instructors
lot of assignments on	provided
top of being a teacher	activities to
*Excited to Learn	keep them
and Integrate: eager	engaged, they
and enthusiastic to	set their
learn new content and	expectations,
incorporate it into the	the work was
classroom	manageable,
*Certain Assignments	they were
were uncomfortable:	given time to
felt scared towards	practice and
some assignments;	play around
uncomfortable	with the tools
*Fell behind: struggle	before
to keep up with	completing
assignments	tasks, they got
*Pushed through: to	better by
persist and keep	practicing,
moving forward	some tools
regardless	were
*Felt like giving up:	challenging
exhausted and wanted	especially
to quit	those that they
*Personal Beliefs:	were not
ideas, thoughts that a person holds as being	familiar with like narrating
	Č .
true *Adapting: adjusting	google maps, overall a good
to using technology	experience,
*Assignments:	private
Sharing about the	schools were
course	concentrated
load/assignments	together;
*Course	didn't get the
development: How the	chance to
	meet teachers

	I	£
courses were set-up		from public
and built.		school,
		teachers
		provided
		hands-on
		activities, they
		were very
		helpful, gave
		them time to
		reflect on the
		applicability,
		five week
		course is not
		enough to
		retain
		everything,
		managing
		time as a
		teacher and
		completing
		ettp was
		challenging,
		relies heavily
		on technology
		now, but pre-
		pandemic she
		took
		technology for
		granted, wants
		more science
		related tools
		to integrate,
		balancing
		work and
		family while
		completing
		ETTP
		assignments,
		excited to
		integrate
		things she
		learned from
		digital
		citizenship
		course such as
		creating
		contracts,
		implementing
		game-based
		learning and
		graphic tools,
		she felt
		uncomfortable
		creating
		videos and
		narrative,
		recording
		herself, she
		had a great
		nau a great
		time with
		ETTP, at first
		she felt
		overwhelmed
		because she
		wasn't used to
		the multiple
		ine multiple

instructor set-
up, it made
her anxious,
the instructors
were
knowledgeabl
e and
competent,
they gave
them chances,
she struggled
to manage
course load,
she was
overwhelmed
by blended
learning and
teaching, she
felt exhausted,
became extra
behind in
April 2021,
she had to
push through
little by little,
she wanted to
drop out of
the program,
but the
instructors
were
encouraging
and grapious
and gracious,
they allowed
them to turn
in
assignments
even if it was
late, she
knows she
won't master
everything but
can take as
much as she
can to
implement in
the class and
to grow
professionally
and
personally, the
instructors
were very
responsive
and helpful,
her colleagues
were also
helpful, some
neipiui, some
assignments
that were
manageable
and times
when she felt
it was too
much, the
amount was
 <u>-</u>

RQ1  18. Describe your beliefs, attitudes, and perception about technology integration in the classrooms before completing the professional development.	*Before ETTP: Acceptance and knowledge (belief) about technology integration before completing the ETTP. *Laptop Initiative: incentive for completing the program. Participants are given a free MacBook Air to keep. *Technology is a Tool: Teachers must not rely on the tools for teaching students because it is not the tools, itself, that help students learn. It is the way in which the tool is used. *Building a community: having students actively engaged and learning from one another. *Critical Thinkers: evaluating a situation and problem-solving. *Affirmation: Confirming belief or ideas about	Before ETTP Laptop initiative Technology is a tool Building a community Critical Thinkers Affirmation Disagreement, Disengagement Teachers are valuable Inexperience Without Intention Comfortable Dislike Rediker Technology is an important tool Trends No change Supports Learning 21st century skills Valuable Satisfaction with classroom tech Growth Evolution Supports Efficient	too much but the difficulty of the assignment was manageable, over time she learned to adjust and accept, she learned to pace herself, because of COVID they had to move to virtual; she wanted blended learning but the majority voted for online, with blended she felt like some things can only take place in an inperson setting, you can get immediate feedback, Integrated technology, no change after the ETTP, not a miracle worker, does not replace the teacher, live person (technology can't replace that interaction), students helping each other, technology cannot answer everything, shared beliefs (with instructor), doesn't make you God in the classroom, tech is a tool; need to know how to use them; does not like all of them rediker.	Technology is a tool.  Technology is an integral tool in the classroom.  Technology promotes student engagement.  Technology promotes 21st century skills in the classroom.  Teachers need to stay abreast because technology is ever-evolving.  Theme 4: Teachers Learn New
	*Affirmation:	<ul> <li>Supports</li> </ul>	them; does not	

*Instructors: Sharing	,
about the instructors o	f
the courses	
*Disagrament	

- Disagreement: disagreement in how to use technology in the classroom.
- \*Disengagement: disengaging students by not using technology effectively or appropriately.
- \*Teachers are

Valuable: they are an important part of the classroom regardless of technology advancement.

\*Inexperience: No prior teaching experience.

\*Without Intention: No purpose or objective to use technology; without proper planning; just wanted to use technology.

- \*Comfortable: knows how to use the technology tools.
- \*Dislike: does not like some tools
- \*Rediker: Integrated school management system, data management, schoolto-home, communication, grading system. Software that the district is currently using.
- \*Technology is an important tool: important device that in the classroom.
- \*Trends: a general direction in which technology is changing and developing. \*No change: beliefs
- did not change after \*Supports Learning:
- The use of technology in the classroom helps students with their learning.
- \*21st century Skills: skills and competence that are important for students to be successful in both the workforce and college. \*Valuable: technology

is extremely important

- Learned new tools
- Technology is a must
- Accommodation
- Confused with the meaning of "technology integration"
- Technology integration
- Adapting Uncertainty
- Mixed thoughts
- Evolution

experienced,

technology is changing

for new

remained the same

Digital citizenship program,

rapidly; need to stav abreast; be on the lookout technology to implement and integrate, beliefs throughout the technology is important as it supports learning, technology helps students acquire 21st century skills, it's been known for a long time that technology is important; valuable, looking to learn as much as he can, didn't have all the tools to incorporate, satisfied with the classroom tech provided, there's always room to grow and improve technology us in the classroom, technology is always changing; new things coming out, 100% support technology, if teachers are skilled with technology it makes things easier and more efficient; we are moving into a more technological society, integrating technology is beneficial for

\*Satisfaction with students; they classroom tech: are part of this satisfied with the society; technology in the students are technologicall classroom \*Growth: there's y advanced; always room to grow digital natives, and improve open to the **Evolution:** use of Technology is always technology; evolving, advancing, she saw how efficient it can and changing \*Supports: in favor of be and how technology comfortable \*Efficient: the use of students are technology in the class using can make tasks easier, technology in it can be efficient, and the classroom assistive. as oppose to \*Technology traditional methods like Integration: Integrating technology writing, at that or using technology in point she the classroom to knew to enhance lesson/content integrate it, ETTP and assessments. \*Open: exposed to provided more tools and technology and recommends it. strategies to \*Learned New integrate **Technology Tools:** technology was introduced to new and not just tech tools and using the tool, was already integrated into class. \*Technology is a comfortable must: it has to be with implemented and used technology in in the classroom her class, \*Accommodation: always Accommodated every believed in the student relating to importance of technology; ensures technology, it everyone has access to is an integral part of the do projects and assignments; the use of classroom, technology is not helps hone mandatory at home. 21st century \*Confused with the skills, an important part meaning of of student "technology integration": wasn't experience, sure what the word one of the "technology reasons why integration" meant he joined the \*Technology ETTP to learn Integration: more tech tools, she Integrating technology or using technology in believes that the classroom to technology is enhance lesson/content a must in the classroom, she and assessments. \*Adapting: adjusting uses technology to to using technology \*Uncertainty: belief accommodate about tech is not students who definite are traveling

\*Mixed Thoughts: and technology is mixed feeling; having multiple and often the best way competing emotions about a situation accommodate \*Evolution: those students, Technology is always she thought evolving, advancing, that and changing, technology \*Digital Citizenship: integration A course offered that is meant only to design to teach implement an students to use use the technology technology responsibly. that was mandated by the district, using computers, accessing the internet, but later got clarification of what technology integration meant through ETTP, integrating other software and tools as well, continue using and exposing students to technology, learning is changing, shifting towards 21st century tools and apps, she wasn't as receptive to the use of technology, wasn't sure how tech could be beneficial in her class, thought that technology would depreciate learning rather than enhance, she still has mixed thoughts today but also learned to appreciate the value of technology, tech is always

	T			
			evolving,	
			there's always	
			going to be the good, the	
			bad, and the	
			ugly of	
			technology;	
			what matters	
			is how you	
			handle and	
			implement	
			technology,	
			you cannot	
			control how	
			other people	
			use it, teach	
			students to	
			navigate the	
			online terrain	
			in a healthy manner and	
			responsibly,	
RQ2	*After ETTP:	After ETTP	No change	The ETTP
	Acceptance and	Affirmation	after the	affirmed
19. Describe your beliefs,	knowledge (belief)	Efficient	ETTP,	teachers'
attitudes, and perception	about technology	Limitations	limitless	beliefs
about technology integration	integration after	Critical Thinkers	assistance	regarding
in the classroom after	completing the ETTP.	<ul> <li>Relevant</li> </ul>	using	technology.
completing the professional	*Affirmation:	• Useful	technology,	
development. How has this	Confirming belief or	<ul> <li>Tool-</li> </ul>	teachers'	Teachers are
professional development	ideas about technology.	kit/toolbox/toolbel	primary job is to promote	more aware of the different
influenced your beliefs, attitudes, and perception	*Efficient: the use of	t	thinking,	tools out
about technology integration	technology in the class	<ul> <li>Insufficient</li> </ul>	some	there.
within your course content?	can make tasks easier,	technology	limitations	there.
within your course content:	it can be efficient, and	<ul> <li>Memorizing and</li> </ul>	and limits by	The ETTP
	assistive.	gaming	the creator	exposed
	*Limitation:	<ul> <li>Quizlet</li> </ul>	and the	teachers to
	technology has limits,	Higher Order	coders,	different
	it cannot perform or do	Thinking Skills	technology	technological
	everything in the	(HOTS)	can be	tools.
	classroom.	Refresher	helpful, if	
	*Critical Thinkers:	No change	there's not	Theme 1:
	evaluating a situation	• Equip	technology	Content
	and problem-solving.  *Relevant: integrating	21st century Skills     Technology	then students need to learn	Specific Technology
	technology to lesson;	<ul> <li>Technology</li> <li>Integration</li> </ul>	to be	Training
	cohesive; flow.	Student	resourceful,	g
	*Useful: is purposeful	Engagement	purposeful	Theme 4:
	and practical.	• Usability	selection of	Teachers
	*Tool-	• Valuable	technology,	Learn New
	Kit/Toolbox/Toolbelt:	<ul> <li>Awareness</li> </ul>	variety of	Tools
	Having a collection of	Stay Abreast	technology	
	various tools that can	<ul> <li>Supports</li> </ul>	tools, forcing	
	be used in various	Beneficial	technology into lessons,	
	ways. *Insufficient	<ul> <li>Overwhelming</li> </ul>	perspective	
	Technology: in terms	<ul> <li>Content-specific</li> </ul>	change, lesson	
	of supporting learning.	apps	drives	
	*Memorizing and	<ul> <li>Nearpod</li> </ul>	technology	
	Gaming: tools that are	Math and English	and not vice	
	in the forms of games	Language Arts	versa,	
	and support	• Research	technology	
	memorization.	• Unaware	today support	
	*Quizlet: a web-based	Learned new tools	a lot of	
	application	Enhance content	memorization	

developed to help rather than Differentiation and students study creativity learning and information through understanding Remained the interactive tools and (higher order same thinking games Proficiency \*Higher Order skills), Quizlet General tools **Thinking Skills** supports Student (HOTS): is thinking memorization; engagement on a level that is higher students who 21st century than memorizing facts can or telling something regurgitate back to someone facts and exactly memorize the way it was told to facts, many you tools reward \*Refresher: the students for courses were a review memorizing rather than of prior experience with technology deeper, \*No change: beliefs meaningful understanding did not change after \*Equip: ETTP of concepts providing knowledge and ideas, and strategies to reminded implement in the teacher about classroom regarding what things to the use of technology. focus on and \*21st century Skills: strategies skills and competence using technology to that are important for students to be address that, successful in both the already knew workforce and college. the **Technology** importance of Integration: technology, Integrating technology happy because or using technology in **ETTP** the classroom to equipped her enhance lesson/content with knowledge to and assessments. \*Student use and share **Engagement:** in her Engaging student; classroom, preparing kids getting their attention; learning; curiosity. to be \*Usability: User's successful in experience; ease of college and use. workforce, \*Valuable: technology motivates her is extremely important to use more \*Awareness: bring technology in awareness or make the classroom; aware of the different influences tools out there that can how she be used in the assess her classroom. students; \*Stay Abreast: to stay example are up-to-date with student technology\* projects; uses \*Supports: in favor of technology a technology lot, students \*Beneficial: are more technology is helpful engaged, for students. students have \*Overwhelming: it it at their can be stressful fingertip; it's

integrating especially if easier to use; it's mandated it's free, beliefs didn't \*Awareness: bring awareness or make necessarily aware of the different change as he tools out there that can already knew be used in the the value of classroom. technology in \*Content-specific the classroom; Apps: application it made him relevant to content or more aware of domain. what is out \*Nearpod: a website there; other and app-based digital options to add tool that lets teachers to his toolbox; create slide-based it broadened learning resources that his are interactive for perspective; students to engage with made him open-minded and learn from. \*Math and English to try new Language Arts: these things, content areas are teachers always the main focus. should stay They are provided with abreast; content-specific become more applications and tools. tech savvy, \*Research: a teaching views did not strategy to find change; still in information about a support of given topic. technology; \*Unaware: more uninformed about technology in content-specific apps the classroom, or tools that are out it helps students, there \*Learned New overwhelmed; **Technology Tools:** especially was introduced to new when it's tech tools and mandated; integrated into class. teachers get \*Enhance content: the used to it; use of technology then something helps improve and reinforce the content new comes up \*Differentiation and and is Creativity: the use of expected to technology allows learn the new students to showcase tool; there's their understanding of so many tools the lesson rather than out there; it the traditional gets approach overwhelming \*Remained the same: to choose belief did not change what to use, is after the ETTP more aware of \*Proficiency: having the different competent using tools out technology. there; exposed \*General tools: tools to different to tech tools; introduced are geared towards general thankful, education wishes there \*Student were more **Engagement:** content-Engaging student; specific apps,

getting their attention; Nearpod has learning; curiosity. pre-made \*21st century Skills: content but skills and competence doesn't cover everything, that are important for students to be Math; IXL; successful in both the ELA; Achieve workforce and college. 3000; Quill; \*Perception of contentspecific, for Technology: impression and science understanding of there's no specific apps; technology in the classroom constantly \*Enhance Lesson: searching for improve lesson through apps, for the use of technology science she \*Realization: has to be recognizes and is creative; she aware of how has students technology can be used do research on \*Adapting: adjusting specific to using technology topics; work on case studies; no specific apps, she knows that there are specific tools out there for her content but she is unaware, district pushes for more focus on ELA and Math, feels left out; wants specific app for skill practice, she is for technology integration; but when it comes to science; there's not enough tech tools, there are general tools but would like something specific or a tool catering to biology, she saw how her instructors were using technology and integrating it into the lesson, so she modeled after

	them; they
	had a positive
	effect on her
	teaching,
	various ways
	to show
	understanding
	, students used
	different tools
	to display
	their creativity
	and
	understanding
	of the lesson,
	the ETTP
	solidified his
	beliefs about
	technology, to
	continue to
	stay abreast,
	to enhance
	content, ETTP
	instilled the
	importance of
	technology,
	realized the
	values of
	ETTP
	especially
	during the
	shift to remote
	learning and
	teaching
	distance
	education.
	Still believes
	that
	technology is
	an integral
	component in
	the classroom,
	continued to
	use
	technology
	after ETTP,
	however
	trying to find
	alignment
	between
	technology
	and
	curriculum/stu
	dent goals,
	enjoys using
	technology,
	student still
	haven't
	mastered
	basic
	computer
	skills; pushing
	for computer
	for computer
	class to teach
	students basic
	tech skills,
	tech is

	relevant to
	students and
	relevant to
	teachers,
	wants more
	content
	specific tools;
	need more lab
	experiences,
	she needs to
	use
	technology to
	teach and
	students
	should learn
	how to use
	technology,
	technology is
	an advantage
	for student
	learning, tech
	can
	accommodate
	shy kids,
	through tech
	students
	create
	unbelievable
	products,
	students love
	using different
	artistic tools,
	promotes 21st
	century skills,
	tech is
	helpful, can
	continue to
	use it as they
	further their
	education, not
	fully for it but
	appreciate it's
	value; can use
	it to enhance
	instruction
	and also
	student
	learning, use
	it to enhance
	and improve
	student
	learning,
	technology
	cannot replace
	personal
	interaction but
	tech can
	supplement it,
	would still use
	technology in
	the class but
	not to the
	point where
	she loses
	personal
	connection,

	T			
			she is now more	
			receptive and	
			is aware of the	
			good and the	
			bad of	
			technology,	
			still haven't	
			mastered everything	
			and is still	
			learning,	
			learning is a	
			continual	
			process, she still has a lot	
			to learn	
			regarding how	
			to use	
			technology	
			responsibly	
			and effectively,	
			not to just use	
			it with caution	
			but use it with	
			a positive	
			mindset, manage how	
			to use it	
			properly, use	
			it to enhance	
			the lesson and	
			not take away from the	
			lesson,	
RQ2	*Course	Course	Better course	The main
	development: How the	development	development,	barriers are
20. Explain any barriers that	courses were set-up	<ul> <li>Usability</li> </ul>	usability,	time, access,
may have prevented you	and built.	• Instructors	inefficient,	connectivity,
from effectively integrating technology in the classroom.	*Usability: User's experience; ease of	Assignments	time, some tools aren't	infrastructure, and
What types of barriers or	use.	Coders     Connectivity	relevant to	proficiency.
challenges did you	*Instructors: Sharing	<ul><li>Connectivity</li><li>Equity</li></ul>	content, wait	1 3
encounter while integrating	about the instructors of	Access	for coders to	Theme 1:
technology within your	the courses	Money	envision	Content
course content?	*Assignments: Sharing about the	Supplemental	things, internet is	Specific Technology
	course	Materials	slow on	Training
	load/assignments	• Time	island, slower	9
	*Coders: the ideas and	Socio-Economic     Assammadation	when shifted	
	the creation of the	<ul><li>Accommodation</li><li>Support</li></ul>	to virtual and	
	coders *Connectivity:	• Principal	the use of BlackBoard	
	connection to the	Excluding	(web-based),	
	internet.	Students	school issued	
	*Equity: disparity	• Hostile	laptops for	
	between those with	Environment,	everyone,	
	technology and those without.	ack of  Understanding	high number of students	
	*Access: those who	Understanding • Safety	enrolled in	
	have access to	Alignment and	distance	
	technology vs. those	Relevance	education,	
	without.	<ul> <li>Strategies for</li> </ul>	sometimes	
	*Money: having funds	engagement	schools don't	
	to procure technology		provide you	

for teachers or with Technology classroom. integration technology, \*Supplemental Batteries for Proficiency Materials: extra TI calculators Library accessories that should were not Student Skills come with the considered Completing technology such as technology, Assignments batteries, warranties, Received Procrastination subscriptions, etc. **SMART** Equipment \*Time: Insufficient Board but Not Contentamount of time to needed specific subscription incorporate into the More tech training to fully lesson/classroom. Disseminating \*Socio-economic: operate, time information students coming from to complete Restrictions projects/assig different income Power Outage brackets; students nments with Content-specific tech, Does not coming from lower apps income do not have receive Availability access to technology at support from home as well as Challenge principal; integrating internet connection. nepotism, no \*Accommodation: Procurement support from Accommodated every students; Proficiency student relating to affects Students with technology; ensures special needs students, does everyone has access to not get Connectivity supplies; not do projects and Availability assignments; the use of given Technological opportunities, technology is not issues mandatory at home. unprofessional Interruption \*Support: Support , lack of Student from district leaders understanding absenteeism and administrators. ; science is Distraction \*Principal: Head of hands-on; to the school. learn science, \*Excluding Students: you have to Does not think or do science; consider the effects of admin does students. not support \*Hostile him, gets **Environment:** harassed for behavior within a safety issues; workplace creates an but ensures environment that is students difficult or cannot access uncomfortable for lab materials another person to work including chemicals, making it \*Lack of **Understanding:** lack engaging for of understanding about all students; science as a content. not all are \*Safety: ensuring responsive to student safety; locks the use of chemicals away technology; \*Alignment and not excited to Relevance: aligning use it even technology with with access, English Language Arts did not content standards. experience \*Strategies for barriers **Engagement:** regarding approach to making technology technology more integration, other teachers

need to be engaging in the classroom. proficient \*Technology using Integration: technology in the classroom, Integrating technology or using technology in students the classroom to forget that enhance lesson/content there's a and assessments. library; \*Proficiency: having traditional competent using way of finding technology. answers; \*Library: using it as a research, some students means of resource rather than just using are more advanced than the internet \*Student Skills: a others; some diverse skill in don't have basic tech computer or technology use among competence; still don't students. \*Completing know how to **Assignments:** students access email; completing the work with assignment using students onetechnology. to-one, \*Procrastination: not teacher gives using time wisely to enough time complete assignments. to complete \*Equipment: school assignment on provided the essential No Red Ink; tools for the classroom. students still \*Not Contentdon't **Specific:** Not relating complete to content or domain. them; \*More Tech common Training: lacking among other training in regards to teachers, technology classrooms \*Dissemination of are adequately Information: relaying funded in information to terms of everyone in the district technology, \*Restrictions: the lack of district has put contentrestrictions to certain specific websites. technology \*Power Outage: no PDs for SS; doesn't recall electricity causing much PD disruption with relating to SS; technology use and district should WiFi. \*Content-specific improve in **Apps:** application this area, relevant to content or classrooms domain. have the \*Availability: having physical and enough available tangible resource; need devices in the classroom. more tech training; \*Challenge integrating: does not wants to learn want to lose content by more tech incorporating too much tools; there's a lot that he's technology unfamiliar

\*Procurement: with and is purchasing and aware of acquiring tools. different tools \*Proficiency: having out there, competent using sometimes technology. there's a \*Students with communicatio special needs: n breakdown; experience working information is with students with not disabilities disseminated \*Connectivity: to everyone connection to the regarding internet. training; some \*Availability: having tools were enough available introduced but devices in the is not the best classroom. program; \*Technological there are Issues: equipment better tools problem such as that are out hardware or software there and failure should be \*Interruption: disrupt introduced, instructional time not every \*Student student has absenteeism: students access to technology at being absent from school (whether home, the physical or virtual) school has to \*Distraction: learning provide at home during virtual devices and (pandemic) and remote wifi (mifi), learning there are restrictions to certain websites; she finds videos but it can't play because of certain keywords, power fluctuates at her school causing the wifi to be unstable or having no connection at all, student proficiency and experience with technology; some are not exposed to it at home; so they have challenges using technology, not enough apps specific to biology or

		science,
		classes are
		only given 30
		laptops; some
		classes are
		larger than 30,
		proficiency;
		some have
		more access
		and exposure
		to tech than
		their peers,
		some are more
		advanced,
		student
		experience
		with
		technology;
		some have no
		experience at
		all, she sees
		how other
		tools like
		Canva can be
		incorporated
		into lesson,
		but ELA is
		hefty, she's
		worried she
		might lose
		content; or
		there's not
		enough
		writing
		involved if
		she
		incorporates
		table to also
		tech tools;
		possibly more
		apps or tools
		geared
		towards ELA,
		access to
		technology
		outside of the
		classroom,
		provided
		students with
		device
		(schools were
		distributing
		distributing
		portable wifis
		and devices)
		for remote
		learning,
		assigning
		work that
		work that
		involves
		technology
		can be a
		challenge, not
		every student
		have the same
		have the same
		experience
		with
		technology,
<u> </u>	l.	<i>U37</i>

Т	1	
		remedied by
		teacher
		assisting, hard
		to procure
		science
		materials,
		ordered
		materials
		before but
		never received
		them, students
		have a hard
		time
		navigating the
		web; provide
		one-to-one
		support,
		students with
		special needs:
		they use
		technology for
		accommodatio
		ns but wants
		to be more
		inclusive,
		doesn't
		receive work
		back or
		feedback,
		need for more
		stable internet
		connection,
		doesn't have
		enough tools
		in the class for
		every student
		such as a
		calculator,
		students have
		a hard time
		understanding
		scientific
		notation using
		calculator on
		the web, some
		students have
		no access to
		internet at
		home, allows
		students to
		work in class,
		considers
		assignments
		involving
		technology,
		offers class
		time to access
		device and
		internet,
		doesn't want
		to discourage
		students who
		do not have
		access to
		device and
		internet at
		•

			and because of that students missed out on the virtual sessions especially during the 1st semester of school year 2020-2021, it was chaos, during virtual sessions students were disconnected, some students	
RQI	*Utilization of Tech (Frequency) Before:	• Utilization of Tech (Frequency) Before	shared that being at home is a distraction because of their siblings and parents would also tell them to do things in the middle of the virtual session Minimal, no time to implement,	The courses offered by the ETTP are

\*Utilization of Tech courses offered of any can choose Technology relevance to your content (Frequency) After: Integration which tools to The courses area? Why or why not? This is how often they offered by the implement Online used technology after (good thing ETTP are Assessments the ETTP. about ETTP). more Time \*Technology instructors generalized Irrelevant Integration: encouraged tools that Not Content-Integrating technology participants to teachers can Specific or using technology in find relevance select what to Option the classroom to of tools, some integrate. Program set-up enhance lesson/content tools were not Instructors The ETTP and assessments. relevant to Relevant \*Online Assessments: their content needs to focus General Assessing students area (History on content Useful understanding online; specific tools tool for Elementary Level digital assessments; making for all core Unfunctional technology-based timeline), uses content areas. Connectivity assessments. Google Apps \*Time: Insufficient Instructional daily, Most of Theme 3: amount of time to Strategies the things are **Technology** elementary PD Increases incorporate into the Google Apps lesson/classroom. level, no Teacher Common apps \*Irrelevant: reliable Confidence Mac technology tools that technology; Relevant are not important and Theme 4: poor Content specific connection; do not relate to content **Teachers** Course or teaching. sometimes the Learn New development app crashes \*Not Content-Tools Relevant to **Specific:** Not relating when too content to content or domain. many people Student \*Option: Having the are on it, engagement option to choose which using Digital citizenship tool to implement and instructional Technology use in the classroom. strategies with integration \*Program Set-Up: the technology, framework of the Google apps program or how the are relevant in courses were designed the workplace and set-up. (emails, docs, \*Instructors: Sharing sheets, etc.), about the instructors of although they the courses. are common \*Relevant: Courses continues to were relevant for use it in class, teachers. helped \*General: The become more program offered proficient, general tools that was able to teachers can use in the take what was classroom, not specific taught and to a grade level or incorporate it in her class content. \*Useful: is purposeful and lesson, and practical. the course was \*Elementary Level: design for set-up or catering general towards the elementary applicability; level. not particular \*Unfunctional: to any Technology didn't content, work well. waters \*Connectivity: down/dilute/br connection to the eak down the internet. effect on the \*Instructional impact, some Strategies: techniques tools were

relevant like used in the classroom to enhance learning. Google Apps; \*Google Apps: some were Applications created pretty good, by Google such as Canva. Google docs, sheet, Toondoo forms, slides, Gmail, (obsolete), as etc. a teacher it is \*Common relevant; Applications: apps didn't learn and tools introduced by just tech tools ETTP were already but how to being used by teachers. operate a \*Mac: experience Mac, using mac or apple comfortable products. using mac; it \*Relevant: Courses was quite were relevant for helpful, there are some tools teachers. \*Content-Specific: that are technology tools or relevant; there applications directly are some tools related to the teacher's she doesn't content or subject. use but may \*Course use in the future; 50-50 development: How the courses were set-up some that she and built. uses and some \*Relevant to Content: she doesn't, applicable to content yes; it's area relevant to \*Student both line of **Engagement:** work as Engaging student; teacher and getting their attention; content, some learning; curiosity. of the tools \*Digital Citizenship: were relevant A course offered that is to certain design to teach extent in students to use terms of technology content, it is responsibly. relevant for \*Technology teachers, some Integration: tools were not Integrating technology specific to ELA, the or using technology in the classroom to program is enhance lesson/content relevant to her job as a and assessments. teacher, have a difficult time connecting some tools to the lesson, wants more experiments in the classroom, more handson, she also has challenges using some online assessments like kahoot.

RQ1  22. Please describe any challenges you faced during	*Challenges: Difficulties, troubles, or encounters during the ETTP.	• Challenges • Experienced • Frustrated • Usability	wants a tool that is specific to chemistry or a tool that helps with accurate measurements , a lot of relevance to ELA, use and implement tools from ETTP into ELA lessons, the courses that were most relevant were Google Apps, digital citizenship, and Classroom Instructions that Work (CITW), with CITIW there were a lot of concepts and tasks that were relevant to ELA, she used and integrated some of those strategies in her classroom, slowly incorporated strategies and more students were engaging by turning in assignments, she also taught students who to navigate online properly, and tools that were relevant, she integrated immediately Low tolerance, ambiguous tools,	The ETTP supports participants by providing
the technology training for teachers.	*Experienced: Participant has prior experiences using technology. *Frustrated: Dissatisfactions about the program	<ul> <li>Usability</li> <li>Efficiency</li> <li>Course     Development</li> <li>Technology     Integration</li> <li>Connectivity</li> <li>Device</li> <li>Mac</li> </ul>	experienced with technology, frustrated with apps, efficiency, usability, during face- to-face	them with MacBook Air. Some teachers had difficulties switching from PCs to Apple.

-			
*Usability: User's	• Adobe	participants	Teachers felt
experience; ease of	• Time	had	stressed
use.	<ul> <li>Infrastructure</li> </ul>	difficulties	juggling
*Efficiency: Making	<ul> <li>Technical</li> </ul>	with	between
tasks easier.	<ul> <li>Subscription</li> </ul>	connection	teacher
*Course	Dragging	(slow), some	responsibility
development: How the	• Effort	people did not	and
courses were set-up	No challenge	have laptops	completing
and built.	Time management	to use so they	assignments.
*Technology	Laptops are Slow	had loaners	
Integration:	No major	until the	Theme 1:
Integrating technology	challenges	program	Content
or using technology in	Connectivity	provided the	Specific
the classroom to	Staying focused	laptops, used	Technology
enhance lesson/content	5 Staying focused	to PC; had a	Training
and assessments.		difficult time	T1 2
*Connectivity:		using Mac in	Theme 2:
connection to the		the beginning	Ongoing
internet.		but got used	Technology
*Device: Not having a		to it from the	Training/PD
device to do		program, also had	
assignments  *Mac: experience			
using mac or apple		challenges using adobe	
products.		platform;	
*Adobe: experience		impatient,	
using adobe programs		electricity	
offered during the		would	
ETTP.		fluctuate;	
*Time: Time to work		power outage,	
on assignments on top		time to	
of teaching duties.		complete	
*Infrastructure:		assignments,	
physical structure of		technical	
buildings, power		aspects;	
supply, etc.		installing	
*Technical: some		apps; difficult;	
parts of the program		adobe; took a	
required more training;		lot of time to	
more high-tech.		answer	
*Subscriptions:		questions;	
required fees		confusion	
*Dragging: felt like		occurred with	
the program went on		adobe;	
for a long time		experienced	
*Effort: an attempt to		problems, in	
complete a task.		order to	
*No challenges: did		continue using	
not experience any		adobe;	
challenge during time		required	
in the ETTP *Instructors: Sharing		subscription,	
about the instructors of		staying up late to complete	
the courses.		assignment,	
*Time Management:		putting the	
using one's time		time and	
effectively and		effort to	
productively		complete	
*Laptops are slow:		assignments	
the processor is slow		after work,	
making the computer		personally she	
operate slow		didn't face	
*Collaboration:		any	
working with others to		challenges;	
achieve tasks		instructors	
		were clear	

\*No major with challenges: did no expectations, she managed encounter major her time well; challenges or obstacles during ETTP she turned in \*Connectivity: assignments connection to the before they internet. were due, \*Staying Focused: to completing persist and complete assignments tasks on top of teacher responsibility, requires commitment, courses were five weeks long, also have to commit to asynchronous, time to learn the tools introduced, face-to-face was hindered by the pandemic, everything was done asynchronousl y, the laptop (MAC) that they give out have little memory therefore it runs so slowly, and the tools introduced are high performing which also requires bigger storage, turning in assignments on time was a challenge she faced, time and energy management, stayed back at work because the wifi is better, she also stayed back to remain focus, wanted to learn so she had to discipline herself, it was

RQ2  23. How would teachers and staff benefit from completing the educational technology training program? How has completing the educational technology training program beneficial to you as a teacher?	*Laptop Initiative: incentive for completing the program. Participants are given a free MacBook Air to keep. *Technology Integration: Integrating technology or using technology in the classroom to enhance lesson/content and assessments. *Usability: User's experience; ease of use. *Testimonial of others: Based on others' experience during their time in the ETTP. *Awareness: bring awareness or make aware of the different tools out there that can be used in the classroom. *Community of Educators: reaching out to other teachers for support and getting	Laptop Initiative     Technology     Integration     Usability     Testimonial of others     Awareness     Community of Educators     Instructors     CITW     Instructional Strategies     Digital Citizenship     Provided Tools     Background and Experience     Elementary Level     Colleagues     Staff     Teachers     Google Apps     Depends on the individual     Exposure     Comfortable     Knowledgeable     Mac     Tech Tools	battle managing ETTP workload and other responsibilitie s on top of self-care, it was chaotic but she persisted, didn't want to start something and finish it (ETTP) Free laptop, tech integration, made aware of certain tools, meeting new people and using them as resources, Instructors are another means of network and using them as resources when they come across technological issues or need ideas, CITW showed different strategies to integrate technology in the classroom, the courses were useful, program provided tools and programs	Teachers can procure a laptop by completing the ETTP.  The ETTP introduces strategies that are helpful in the classroom.  The ETTP provided tools that enhanced the lesson and engaged students.  Theme 3: Technology PD Increases Teacher Confidence  Theme 4: Teachers Learn New Tools
	**************************************	<ul><li>Teachers</li><li>Google Apps</li><li>Depends on the individual</li></ul>	different strategies to integrate technology in	PD Increases Teacher Confidence
	*Community of Educators: reaching out to other teachers for support and getting ideas.	<ul><li>Comfortable</li><li>Knowledgeable</li><li>Mac</li></ul>	were useful, program provided tools and programs to implement	Learn New
	*Instructors: Sharing about the instructors of the courses. *CITW: A course called Classroom Instructions That Work with Technology	<ul> <li>Stay abreast</li> <li>Relevant</li> <li>PC user</li> <li>Awareness</li> <li>Teaches how to navigate and</li> </ul>	in the classroom, taught different video tools to enhance lesson;	
	*Instructional Strategies: techniques used in the classroom to enhance learning. *Digital Citizenship: A course offered that is	utilize technology and tools  More interaction and engagement  Student engagement	integrates videos in her math and computer science class, teachers do	
	design to teach students to use technology responsibly.	• Efficient	not have his experience and background in science and	

\*Provided Tools: technology, introduced tools to Elementary teachers integrate and use in the classroom would benefit \*Background and more from the **Experience:** ETTP than educational high school, background and content teaching experience specific; not \*Elementary Level: really, gets set-up or catering more support towards the elementary from colleagues, level. free laptop, \*Content-Specific: technology tools or with staff not applications directly all is relevant; related to the teacher's most of the tools content or subject. \*Colleagues: support introduced are from coworkers geared \*Staff: other towards employees at the classroom use, school level that are teachers, not teachers. focuses more \*Teachers: employee on integration at the school level that of technology work directly in the in the classroom classroom with students rather than the \*Google Apps: general Applications created workplace by Google such as (ex. Office), Google docs, sheet, teachers; learn forms, slides, Gmail, new tools; more aware of \*Depends on the new tools; individual: if they find depends on it relevant to their the teacher if teaching or not; if they they already would like to utilize have a lot in the tools shared or their toolkit, introduced during Google apps ETTP is relevant at \*Exposure: provide the more opportunities for administrative other teachers by level, some sending more teachers courses are to conferences to be not relevant to exposed. admin, \*Comfortable: knows depends on how to use the the teachers; technology tools. some of them \*Knowledgeable: to dismiss be well informed technology; \*Mac: experience some using mac or apple disregard it as products. important; \*Tech Tools: a variety some have of technological tools higher participants used and ceilings in integrated in their terms of tech classroom. use; if \*Experience: provide teachers are more knowledge and already familiar with exposure to teachers technology

who have not and they join completed the ETTP. the program then they \*Enhance content: the use of technology won't learn helps improve and much, ETTP reinforce the content exposes \*Stay Abreast: to stay teachers to up-to-date with different technology\* platforms; \*Relevant: integrating there's probably technology to lesson; cohesive; flow. something \*PC User: new for comfortable using everyone to Windows OS learn, don't be \*Awareness: bring afraid to try awareness or make new things, aware of the different allows you to tools out there that can get be used in the comfortable and play classroom. \*Teaches how to around with navigate and utilize the tool, technology and tools: comfortable the ETTP provides trying new participants with ideas and experiences on how to tools; a good mentality for work and use educational technology teachers who and tools are in ETTP; \*More interaction don't be afraid and engagement: to try it; more interaction with technology is technology among evolving and teachers during we have to meetings learn to \*Student evolve with it **Engagement:** and become Engaging student; good with the getting their attention; tools out learning; curiosity. there, the \*Efficient: the use of program is technology in the class beneficial; can make tasks easier, especially it can be efficient, and when it comes assistive. to learning the \*Student different **Engagement:** operating systems (PC Engaging student; getting their attention; and Mac), learning; curiosity. ETTP is a great opportunity to get comfortable using Mac; encourages teachers to try it out, ETTP exposes you to tech tools; she learned about Canva through her coworker who learned it

	<del>_</del>
	from ETTP,
	encourages
	teachers to
	give ETTP a
	try to add
	more tools to
	their toolkit,
	Google apps
	is integrated
	every day;
	students are
	students are
	always using
	it in her class,
	regarding
	content-
	specific; it
	wasn't as
	helpful;
	although it
	annough it
	exposed her to
	different tools
	that she can
	use, beneficial
	for teachers
	who haven't
	completed the
	ETTP;
	especially
	those with
	little
	experience
	with tech,
	with tech,
	gives out free
	laptop;
	opportunity
	for those
	teachers who
	have. Difficult
	time
	procuring
	procuring
	laptop; this is
	their
	opportunity;
	you get a lot
	out of the
	program;
	learn new
	things; plus if
	they pass;
	they get the
	laptop; keep
	the laptop,
	learned tools
	to enhance
	their content,
	was able to
	add more
	tools to his
	toolkit, gave
	him a
	perspective
	how tech
	needs to be
	embedded in
	the classroom,
	gained a Mac,
•	

			had a difficult	
			time	
			navigating	
			mac the first	
			time, she was	
			used to the	
			commands in	
			PC, the ETTP	
			made her	
			aware of	
			different software she	
			hasn't tried;	
			adobe; solo	
			(program) for	
			ELL students,	
			one example	
			is during staff	
			meeting some	
			teachers do	
			not know how	
			to navigate	
			certain tools,	
			for example	
			Kahoot, when	
			ETTP launched she	
			noticed that	
			meetings and	
			PDs are more	
			fun and	
			engaging	
			because of	
			technology, it	
			has also	
			helped the	
			ELA	
			department,	
			she hears	
			students talk	
			about the tools	
			they used and student have	
			so much fun,	
			technology	
			can be	
			efficient in the	
			classroom, she	
			realized that	
			there were	
			more	
			participation	
			when she	
		ĺ	implemented	
1			strategies	
			fromE TTP,	
			fromE TTP, she reflected	
			fromE TTP, she reflected and realized	
			fromE TTP, she reflected and realized there are ways	
			fromE TTP, she reflected and realized there are ways to improve	
			fromE TTP, she reflected and realized there are ways to improve tech use for	
RQ2	*Student	• None	fromE TTP, she reflected and realized there are ways to improve tech use for students,	The ETTP
RQ2	*Student Engagement:	- 10-20	fromE TTP, she reflected and realized there are ways to improve tech use for	
RQ2 24. Please provide any additional information or	*Student Engagement: Engaging student;	<ul><li>None</li><li>Student</li><li>Engagement</li></ul>	fromE TTP, she reflected and realized there are ways to improve tech use for students, Gaining	The ETTP encourages teachers to use technology in

experiences you have about getting their attention; increments in the classroom Toolintegrating technology in learning; curiosity. Kit/Toolbox/Toolb the classroom, and gives \*Toolyour classroom. As a variety of tech offers a elt Kit/Toolbox/Toolbelt: teacher, what other Afraid tools, variety of Having a collection of information or experience collection of tools. Technology do you have about various tools that can tools, afraid of Integration integrating technology in be used in various The ETTP breaking Confidence After your classroom? ways. technology, presents Positive \*None: No additional using and teachers with Experience information to add. exploring how different tools Provided Tools \*Afraid: Teachers are to use and Option afraid to use different encourages Technology is a technology because tools; when teachers to tool choose which they are scared to she figures it Networking tools they are break it. out, she Efficiency \*Technology comfortable becomes more Vernier Integration: confident, integrating. Student Integrating technology positive Engagement Theme 1: or using technology in experience Google Apps the classroom to using Content enhance lesson/content Classroom technology in Specific Management and assessments. classroom **Technology** \*Confidence After: Still learning especially Training Consideration This describes the when confident, Theme 2: participants' Competence confidence level after **ETTP** Reflection Ongoing completing the ETTP. encourages Technology Accountability \*Positive Experience: Training/PD Procuring teachers to positive experience dive into chemistry tools using technology in the technology More training on classroom. using the science tools \*Provided Tools: different Introductory introduced tools to tools and course integrate and use in the apps and to classroom explore it further, \*Option: Having the option to choose which ETTP gives tool to implement and you the use in the classroom. option and \*Technology is a freedom to Tool: Teachers must choose which not rely on the tools for tools you teaching students would like to because it is not the use and tools, itself, that help integrate, students learn. It is the helped way in which the tool another is used. teacher access \*Networking: helping online others use technology textbook and \*Efficiency: Making set up student tasks easier. accounts, uses \*Vernier: Software technology to and Technology that make tasks supports teacher easier, uses vernier for sciences. \*Student hands-on; students **Engagement:** collect data Engaging student; getting their attention; and draw learning; curiosity. conclusion \*None: no additional from there, information students enjoy \*Google Apps: hands-on; Applications created students

by Google such as

understand

Google docs, sheet, lesson more, forms, slides, Gmail, none to add, utilized etc. \*Classroom google apps a **Management:** variety lot especially of skills and techniques google that teachers use to classroom; keep students blogging; also organized, orderly, integrated into focused, attentive, on her task, and academically clubs/extracur productive during a ricular activity, good class. \*Still learning: still classroom finding new ways and management new strategies; especially practicing. with cell \*Consideration: takes phone use in into consideration the classroom; student experience it can be a with technology distraction; \*Competence: having takes away from learning the skills or proficiency with if not used technology properly; need \*Reflection: thoughts to set and considerations expectations on when to \*Accountability: responsibility of use cell teachers to ensure phones learning is taking place responsibly, no additional \*Procuring Chemistry tools: information to technology geared add, still towards chemistry learning different ways \*More Training on Science Tools: training to integrate; should be provided on learning how to safely use different science tools programs; \*Introductory she's taking Course: offer an into introductory course for consideration students on how to use student levels technology and proficiency because not all students have the same experience with technology; she doesn't want to overwhelm students. From experience, teachers need to be competent and familiar with technology, technology

			can be	
			attractive but	
			you need to	
			know how to	
	1		use it because	
	1			
			students will	
			have	
			questions or	
			come across	
			problems and	
			you need to be	
			able to assist	
			them, reflect	
			on its benefits	
			in terms of	
			moving the	
			content	
			forward, will	
			it engage?	
	1		These are	
	1		important	
	1		reflection,	
	1		engagement	
	1		needs to come	
	1		with	
	1			
	1		accountability	
			, make the	
			most out of	
			technology in	
			the classroom,	
			make it	
			purposeful,	
			she has some	
			tools that she	
			doesn't know	
			how to use so	
			they just sit in	
			her class	
			unused,	
			students have	
			difficulty with	
			basic	
			computer	
	1		skills, students	
	1		should be	
	1			
	1		offered	
	1		introductory	
	1		course for	
	1		technology,	
	1		technology	
	1		has made her	
	1			
	1		teaching a lot	
	1		easier,	
	1		students enjoy	
	1		when she	
	1		incorporates	
	1		technology, it	
	1		is beneficial	
	1			
	1		for both	
	1		teachers and	
	1		students,	
RQ2	*Cohorts: grouping	Cohorts	Cohorts were	Participants
	applicants into cohorts	Face-to-Face	a good idea,	encourage
25. Please provide any	based on what schools		Face-to-face	others to
23. Flease provide any		Other Training/PD		
additional information or	they work at.	<ul> <li>Instructors</li> </ul>	interaction,	complete the
experiences while you were	1	<ul> <li>None</li> </ul>	instructors	ETTP.
	•			

in the technology training \*Face-to-face: once a were Pattern for teachers. week, participants and Encourage competent, Theme 2: assisted other Ongoing instructors meet and Confidence After interact at the same teachers who Technology Choices Training/PD location were not Self-taught \*Other Training/PD: competent, Laptop initiative These are Training or Master's Theme 4: Trends Professional program Teachers Student Development Learn New experience. Engagement participants attended notices that **Tools** Learning New aside from the many Strategies Educational participants Network with Technology Training became other teachers Program (ETTP). instructors for Strategies for \*Instructors: Sharing the ETTP or Special Education about the instructors of became Choice between the courses district PC or apple \*None: No additional leaders, from Collaboration information to add. experience, Community of \*Pattern: observed she certain pattern relating educators encourages Time management to participants after others to take completing the ETTP. Priorities it as it help \*Encourage: her become a **Techniques** encourages other better teacher, teachers who have not became more completed the ETTP to confident using tech in do so \*Confidence After: the classroom, This describes the ETTP should participants<sup>3</sup> provide other confidence level after options to completing the ETTP. teachers rather \*Choices: Offer than just one different tools and tool, have them select which feedback: would work best for instructors need to be them \*Self-Taught: more acquired new skills or thorough with knowledge through explanation one's self and initiative rather than or either through having participants tutorials such as read to find videos. \*Laptop Initiative: answers; some incentive for teachers are completing the shy to ask program. Participants questions, are given a free earn a free MacBook Air to keep. laptop, takes \*Trends: a general the initiative direction in which to stay abreast technology is changing and to keep up and developing. with \*Student technological **Engagement:** trends; this Engaging student; helps with getting their attention; engaging learning; curiosity. learners, \*Learning New always seek to Strategies: learning develop new strategies from herself different teachers from professionally , encourages different levels and teachers to

how they integrate give it a try, technology ETTP gave \*Network with other her the teachers: getting ideas opportunity from other teachers meet other teachers from \*Strategies for **Special Education:** different learning strategies for schools; students with learning different disabilities; to be more inclusive strategies from different \*Choice Between PC or Apple: ETTP levels; learned different ways should offer chose based on operating teachers system preference. incorporate \*Collaboration: and use working together to technology, create or achieve some something. participants \*Community of are Educators: reaching comfortable out to other teachers with PC over for support and getting Mac and vice ideas. versa, a lot of \*Time Management: collaborative using one's time learning effectively and during her productively time in the ETTP, enjoys \*Priorities: something important being in \*Techniques: timing groups and techniques when doing learning together, work when she's lost there's always someone in the group willing to help, she's more confident because others are at the same level while others are always supportive, the instructors are always welcoming and supportive, she advises to dedicate a day or two per week to do your work and to minimize procrastinatio n, she advises to rearrange priorities, dedicate 5 hours of the

			two days to do	
RQ2  26. Do you think you still need support in regards to technology integration? Do you feel the need for additional support in regards to technology integration specific to your course content?	*School-Provided Programs: These are programs that their school has adopted and is expected to be integrated in the classroom. *Technology Integration: Integrating technology or using technology in the classroom to enhance lesson/content and assessments. *Community of Educators: reaching out to other teachers for support and getting ideas. *No Support Needed: does not need support at the moment. *Additional Support: still needs additional support with regards to tech integration *Evolution: Technology is always evolving, advancing, and changing, *Growth: there's always room to grow and improve *Instructional Strategies: techniques used in the classroom to enhance learning. *Labs: to provide	School-provided programs Technology integration Community of Educators No support needed Additional Support Evolution Growth Instructional Strategies Labs Procurement Time Open Follow-up PD Subjective Game-based learning Content-specific Beneficial More time Diverse participants Content-specific apps New programs and tools Other training/PD Technology Integration	two days to do work that way you do not neglect your other priorities, she shared a timing technique called the pomodoro technique; time yourself then take breaks in between but if you have momentum continue without breaks.  Curious about new program for grading, more professional development, can find answers on YouTube, can reach out to department or other teachers for ideas, Knows where to seek information when she gets stuck, not worried, feels that she needs the support all the time, apps are upgrading and changing, even feeling confident after the ETTP; there's always room for growth, there's always new strategies being introduced, always open to learning new things, willing to	Teachers are always willing to learn new forms of technology or tools.  Teachers need continuous PDs and Training to stay abreast.  Teachers want to learn content-specific applications and tools.  Theme 1: Content Specific Technology Training  Theme 2: Ongoing Technology Training/PD
	used in the classroom to enhance learning.		to learning new things,	

methods, to understand understand the nature of science. ideas and \*Procurement: concepts, does purchasing and not need support for acquiring tools. \*Time: more time to integration; teach science (science more support is only a semester-long with course) procuring \*Open: open to hardware for learning new labs, need information and new more time for opportunities science, \*Content-Specific: willing to technology tools or learn new applications directly information related to the teacher's regarding technology; content or subject. \*Follow-up unsure if the Professional support **Development:** to serve should come as refresher or to be from school or introduced to latest the program; tools especially for support those teachers who should be completed the program readily a while back. available should teacher \*Subjective: influenced by need it, experience or opinion; absolutely; preferences wishes for achieve something. more PDs \*Game-based relating to content area, Learning: an active learning technique to have a follow-up PD; where games are used to enhance student to refresh learning. teachers; to \*Content-Specific: show new and technology tools or trending ed applications directly tech tools, if related to the teacher's the training or content or subject. support is \*Beneficial: useful and based on what he already valuable (program) knows; then \*More time: the need for more time in the no; if there are program experts on \*Diverse new tools he would love to participants: participants come from attend that different levels (K-23) training; it can and teach different be subjective; it might work content \*Content-specific for some but Apps: application not all; relevant to content or depends on domain. teaching style, need to offer \*New Programs and **Tools:** willing to learn more PDs or training on more technology to integrate in the Game-based classroom learning, need \*Other Training/PD: more content-These are Training or specific tools Professional for social

Development studies; he's participants attended sure that there aside from the are tools out Educational there that may Technology Training be useful for Program (ETTP). SS; content-\*Technology specific PDs Integration: need to be Integrating technology improved, or using technology in there always the classroom to room to grow; enhance lesson/content it's good to and assessments. have the support ready for when she needs it; especially when there's new forms of technology; technology is always changing, she would like more apps geared towards her content, sees that ELA and math are always prioritized, IXL has other content areas embedded but it doesn't cater to high school, would like to learn new strategies to incorporate more technology for basic parts of ELA like reading stories or writing; contentspecific strategies and tools; need more time to learn more tools, ETTP was very general; needs more content specific tools; although the participant pool was diverse, it was good because technology is universal, she would

			appreciate it if	
			the ETTP	
			offered tools	
			that can be	
			used for labs,	
			focus on tools	
			relative to	
			science,	
			doesn't need	
			support in	
			tech	
			integration but	
			is willing to	
			learn newer	
			tools, still not	
			knowledgeabl	
			e or skilled	
			with certain	
			program	
			because there	
			are some	
			changes	
			within the	
			programs,	
			would love to	
			have more	
			training based	
			on those	
			changes,	
			would also	
			like to	
			continue	
			integrating	
			IXL more, break the PDs	
			into smaller	
			session vs. a	
			one day	
			training	
			lasting for	
			hours that way	
			teachers can	
			retain the	
			information,	
			have monthly	
			PDs on how	
			to implement	
			technology	
			properly and	
			effectively,	
			it's best to do	
			PDs in	
			increments,	
			would	
			appreciate	
			continuous	
			support	
			regarding	
			technology	
			integration	
			and content	
			specific PDs	
			and support	
RQ2	*Support: from key	Support	Transparency,	District needs
	management	<ul> <li>Involve the</li> </ul>	include	to find ways
		teachers	teachers in	-

27. How can your administrator(s) and the key management leaders (Commissioner of Education, Associate Commissioner, Technology Director, Program Directors, etc.) continue to support you in regards to the integrating technology in your classroom effectively?

leaders/school district leaders.

\*Involve the Teachers: to involve the teachers in the decision making especially when purchasing programs to be integrated into the curriculum (textbooks, software, hardware, etc.).

- \*Transparency: Clear communication and involvement with all stakeholders in the district.
- \*Spending: minimize spending on branded/propriety tools.
- \*Connectivity: connection to the internet
- \*Listen: Listen to what teachers have to
- \*Needs: Try and meet the needs of teachers in terms of support, resources, etc.

#### \*Conversation:

leaders to continue having conversations with teachers regarding their needs. \*Quick: Respond to

request quicker \*Survey: Create a form/survey to see what teachers need in the classroom in terms of technology and

support,

- \*Exposure: provide more opportunities for other teachers by sending more teachers to conferences to be exposed.
- \*Other Training/PD: These are Training or Professional Development participants attended aside from the Educational Technology Training Program (ETTP).
- \*Procurement: purchasing and acquiring tools.
- \*Experts: person who's knowledgeable in technology

Transparency

- Spending
- Connectivity
- Listen
- Needs
- Exposure

- Expert
- Update
- Sharing

- feedback
- More training in
- Inform teacher
- Continue to provide PD/Training
- Observation

- Conversation
- Quicker
- Survey
- Other Training/PD
- Procurement
- Technology
- Content-specific
- Visit
- Time
- Providing
- science tools

decision to improve making, infrastructure. minimize

spending on

tools, Improve

proprietary

bandwidth,

connectivity,

No one size

fits all, listen

to teachers

and their

concerns,

Support

teachers.

teachers want

to improve

learning,

listen and

support,

provide the

leaders need

to keep asking

what teachers

response and

need, need

procuring

technology,

need to be

exposed,

procuring

materials

more teachers

send out to be

requested for,

to materials

utilizing the

van for field

such as

trips, to provide more

PDs, hire

experts who's

competent in

technology to

do training,

continuous

support tech

classroom,

sometimes

District needs

continuously

technology

number of years; over

PDs; to

in the

WiFi is

slow on

campus,

updated

ever "x"

provide access

quicker

improve

District leaders need to involve teachers in the decision making especially with programs and

District leaders need communicate and provide effective feedback on technology use.

technology.

Technology needs to be constantly upgraded and replenished over the years.

District leaders need to visit schools and observe and converse with teachers about improving learning.

District leaders need to continue to provide training or professional relating to technology integration.

Theme 1: Content Specific Technology Training

Theme 2: Ongoing **Technology** Training/PD

\*Update Technology: time it slows some tools need to be down or updated breaks; this is \*Sharing: providing to ensure that teachers the tech is readily opportunity to share available for best practices and upstudent use, to-date tools. similar to a \*Visit: district leaders PD; but need to visit the teachers share campuses best tools \*Time: ample time for they're using; teachers can preparation \*Providing Feedback: add more to helpful response to their someone's work; toolkit/toolbo x, the need for constructive remarks \*More training in more US science tools: provide history training on how to use technology different science tools tools; more PDs that are in the classroom \*Procurement: useful and effective, visit purchasing and acquiring tools. schools and \*Inform teacher: ask teachers teachers need to be what their made aware of changes needs are, within the curriculum involve or better planning teachers in the \*Continue to Provide decision PD/Training: process continuous training and especially PD to continue those relating supporting teachers in to curriculum, technology use teachers are \*Observation: formal the ones or informal observation implementing of teaching while the the curriculum class is in session. and programs invested, they should get a say as to what they are going to get or use in the classroom, give teachers ample time to prepare especially the shift to virtual class; blackboard was thrown to teachers quickly; teachers had to learn to use and navigate BB within a month, even after a month, teachers are still figuring out how to fix

and troubleshoot parts of it; advance warning if teachers are going to implement new tools and ample time for training. Making schools more technologicall y-ready, better infrastructure and connectivity to prepare students for 21st century, feedback regarding technology use especially during observation, they should give tips and have that productive conversation about technology and how it can be better implemented in the classroom, provide training on lab-based technology, train science teachers to use science tools, wants to know what happened to her orders, needs accountability , reliable technology for students, Chromebooks are not working, technology shuts down or is corrupted. Whenever changes are made within the curriculum to inform

	teachers ahead
	so they can
	properly plan,
	continuous
	PDs to update
	teachers and
	provide more
	training
	relating to
	technology
	and
	technology
	integration, do
	a periodic
	check on
	teachers and
	do
	observations
	versus
	scrutinize,
	they can see
	what works
	and what
	doesn't, they
	can see which
	are needs
	more support.

# Appendix D: Project-Based Learning Rubric for Administrators

Note: This rubric can be used by teachers and administrators to reflect on practices implementing PBL in the classroom. Adapted from PBL Works "Project Based Teaching Rubric," by the Buck Institute for Education

(https://my.pblworks.org/resource/document/project\_based\_teaching\_rubric?\_ga=2.1757 39746.1773413645.1636500975-1191270952.1632207434).

Project Based Teaching Practice	Beginning PBL Teacher	Developing PBL Teacher	Gold Standard PBL Teacher
Design & Plan	<ul> <li>Project includes some         Essential Project Design         Elements, but not at the highest level of the Project Design Rubric.     </li> </ul>	Project includes all Essential Project Design Elements, but some are not at the highest level of the Project Design Rubric.	Project includes all Essential Project Design Elements as described on the Project Design Rubric.
	<ul> <li>Plans for scaffolding and assessing student learning lack some detail; project calendar needs more detail, or is not followed.</li> <li>Some resources for the</li> </ul>	Plans for scaffolding and assessing student learning lack some details; project calendar allows too much or too little time, or is followed too rigidly to	Plans are detailed and include scaffolding and assessing student learning and a project calendar, which remains flexible to meet student needs.
	project have not been anticipated or arranged in advance.	respond to student needs.  Most resources for the project have been anticipated and arranged in advance.	Resources for the project have been anticipated to the fullest extent possible and arranged well in advance.
Align to standards	<ul> <li>Criteria for products are given but are not specifically derived from standards.</li> <li>Scaffolding of student learning, critique and revision protocols, assessments and rubrics do not refer to or support student achievement of specific standards.</li> </ul>	<ul> <li>Criteria for some products are not specified clearly enough to provide evidence that students have met all targeted standards.</li> <li>Scaffolding of student learning, critique and revision protocols, assessments and rubrics do not always refer to or support student achievement of specific standards.</li> </ul>	Criteria for products are clearly and specifically derived from standards and allows demonstration of mastery.  Scaffolding of student learning, critique and revision protocols, assessments and rubrics consistently refer to and support student achievement of specific standards.
Build the culture	Norms are created to guide project work, but they may still feel like "rules" imposed and monitored by the teacher.	Norms to guide the classroom are cocrafted with students, and students are beginning to internalize these norms.	Norms to guide the classroom are co-crafted with and self-monitored by students.
			Student voice and choice is regularly leveraged and

ongoing, including Students are asked for Student voice and choice identification of realtheir ideas and given is encouraged through world issues and problems some choices to make, but intentionally designed students want to address opportunities for student opportunities, e.g., when in projects. voice and choice are choosing teams, finding infrequent or are only resources, using critique Students usually know related to minor matters. protocols, or creating what they need to do with products. minimal direction from Students occasionally the teacher. work independently, but Students work independently to some often look to the teacher Students work for guidance. extent, but look to the collaboratively in healthy, teacher for direction more high-functioning teams, often than necessary. Student teams are often much like an authentic unproductive or require work environment; the frequent intervention by Student teams are teacher rarely needs to be the teacher. generally productive and involved in managing are learning what it means teams. to move from cooperation Students feel like there is a to effective collaboration; "right answer" they are Students understand there the teacher occasionally supposed to give, rather is no single "right answer" has to intervene or manage than asking their own or preferred way to do the their work. questions and arriving at project, and that it is OK their own answers; they to take risks, make are fearful of making Students understand there mistakes, and learn from mistakes. is more than one way to them. answer a driving question Value is placed on and complete the project, The values of critique and but are still cautious about "getting it done" and time revision, persistence, is not allowed for revision proposing and testing rigorous thinking, and ideas in case they are of work; "coverage" is pride in doing high-quality perceived to be "wrong." emphasized over quality work are shared, and and depth. • The values of critique and students hold each other accountable to them. revision, persistence, rigorous thinking, and pride in doing high-quality work are promoted by the teacher but not yet owned by students. Manage Activities The classroom features The classroom features The classroom features an some individual and team individual and team work appropriate mixture of work time and small group time, whole group and individual and team work instruction, but too much small group instruction, time, whole group and time is given to whole but these structures are not small group instruction. group instruction. well-balanced throughout the project. Classroom routines and Classroom routines and norms are consistently norms for project work Classroom routines and followed during project time are not clearly norms are established for work time to maximize established; time is not project work time, but are productivity. used productively. not consistently followed; productivity is variable. Schedules, checkpoints, Project management tools Realistic schedules, and deadlines are set, but (group calendar, contract, checkpoints, and deadlines they are loosely followed learning log, etc.) are used or unrealistic; bottlenecks are set, but more flexibility to support student selfimpede workflow. is needed; bottlenecks management and sometimes occur. independence.

Teams are formed using either a random process

	(e.g., counting off) or students are allowed to form their own teams with no formal criteria or process.	• Generally well-balanced teams are formed, but without considering the specific nature of the project; students have too much voice and choice in the process, or not enough.	Realistic schedules, checkpoints, and deadlines are set but flexible; no bottlenecks impede workflow.  Well-balanced teams are formed according to the nature of the project and student needs, with appropriate student voice and choice.
Scaffold Learning	<ul> <li>Students receive some instructional supports to access both content and resources, but many individual needs are not met.</li> <li>Teacher may "front-load" content knowledge before the project launch, instead of waiting for "need to know" points during the project.</li> <li>Students gain key success skills as a side effect of the project, but they are not taught intentionally.</li> <li>Students are asked to do research or gather data, but without adequate guidance; deeper questions are not generated based on information gathered.</li> </ul>	Most students receive instructional supports to access both content and resources, but some individual needs are not met.  Scaffolding is guided to some extent by students' questions and "need to knows" but some of it may still be "front-loaded."  Key success skills are taught, but students need more opportunities to practice success skills before applying them.  Student inquiry is facilitated and scaffolded, but more is needed; or, teacher may over-direct the process and limit independent thinking by students.	<ul> <li>Each student receives necessary instructional supports to access content, skills, and resources; these supports are removed when no longer needed.</li> <li>Scaffolding is guided as much as possible by students' questions and needs; teacher does not "front-load" too much information at the start of the project, but waits until it is needed or requested by students.</li> <li>Key success skills are taught using a variety of tools and strategies; students are provided with opportunities to practice and apply them, and reflect on progress.</li> <li>Student inquiry is facilitated and scaffolded, while allowing students to act and think as</li> </ul>
Assess Student Learning	Student learning of subject-area standards is assessed mainly through traditional means, such as a test, rather than products; success skills are not assessed.  Team-created products are used to assess student learning, making it difficult to assess whether individual students have met standards.	Project products and other sources of evidence are used to assess subject area standards; success skills are assessed to some extent.  Individual student learning is assessed to some extent, not just team-created products, but teacher lacks adequate evidence of individual student mastery.  Formative assessment is used on several occasions,	Project products and other sources of evidence are used to thoroughly assess subject-area standards as well as success skills.  Individual student learning is adequately assessed, not just team-created products.  Formative assessment is used regularly and frequently, with a variety of tools and processes.

	<ul> <li>Formative assessment is used occasionally, but not regularly or with a variety of tools and processes.</li> <li>Protocols for critique and revision are not used, or they are informal; feedback is superficial, or not used to improve work.</li> <li>Students assess their own work informally, but the teacher does not provide regular, structured opportunities to do so.</li> <li>Rubrics are used to assess final products, but not as a formative tool; or, rubrics are not derived from standards.</li> </ul>	using a few different tools and processes.  Structured protocols for critique and revision and other formative assessments are used occasionally; students are learning how to give and use feedback.  Opportunities are provided for students to self-assess their progress, but they are too unstructured or infrequent.  Standards-aligned rubrics are used by the teacher to guide both formative and summative assessment.	Structured protocols for critique and revision are used regularly at checkpoints; students give and receive effective feedback to inform instructional decisions and students' actions.  Regular, structured opportunities are provided for students to self-assess their progress and, when appropriate, assess peers on their performance.  Standards-aligned rubrics are used by students and the teacher throughout the project to guide both formative and summative assessment.
Engage and Coach	<ul> <li>The teacher has some knowledge of students' strengths, interests, backgrounds, and lives, but it does not significantly affect instructional decision-making.</li> <li>Project goals are developed without seeking student input.</li> <li>Students are willing to do the project as if it were another assignment, but the teacher does not create a sense of ownership or fuel motivation.</li> <li>The driving question is presented at the project launch and student questions are generated, but they are not used to guide inquiry or product development.</li> <li>Expectations for the performance of all students are not clear, too low, or too high.</li> </ul>	The teacher has general knowledge of students' strengths, interests, backgrounds, and lives and considers it when teaching the project.  Project goals and benchmarks are set with some input from students.  Students are excited by the project and motivated to work hard by the teacher's enthusiasm and commitment to their success.  Students' questions guide inquiry to some extent, but some are answered too quickly by the teacher; students occasionally reflect on the driving question.  Appropriately high expectations for the performance of all students are set and communicated by the teacher.	The teacher's knowledge of individual student strengths, interests, backgrounds, and lives is used to engage them in the project and inform instructional decisionmaking.  Students and the teacher use standards to co-define goals and benchmarks for the project (e.g., by co-constructing a rubric) in developmentally appropriate ways.  Students' enthusiasm and sense of ownership of the project is maintained by the shared nature of the work between teachers and students.  Student questions play the central role in driving the inquiry and product development process; the driving question is actively used to sustain inquiry.

- There is limited relationship-building in the classroom, resulting in student needs that are not identified or addressed.
- Students and the teacher informally reflect on what and how students are learning (content and process); reflection occurs mainly at the end of the project.
- Student needs for further instruction or practice, additional resources, redirection, troubleshooting, praise, encouragement, and celebration are identified through relationship-building and close observation and interaction.
- Students and the teacher occasionally reflect on what and how students are learning (content and process).
- Appropriately high expectations for the performance of all students are clearly established, shared, and reinforced by teachers and students.
- Individual student needs are identified through close relationships built with the teacher; needs are met not only by the teacher but by students themselves or other students, acting independently.
- Students and the teacher reflect regularly and formally throughout the project on what and how students are learning (content and process); they specifically note and celebrate gains and accomplishments.

# Appendix E: Project-Based Learning Brainstorming Template

School:
Content:
Submitted by:
NGSS Priority Standards:
Canaga Agadamy Bathway (s)
Career Academy Pathway(s):
Potential PBL Activities:
Essential Questions:

# Appendix F: Project-Based Learning Activity Template

**Instructions:** Complete the following information about your PBL activity.

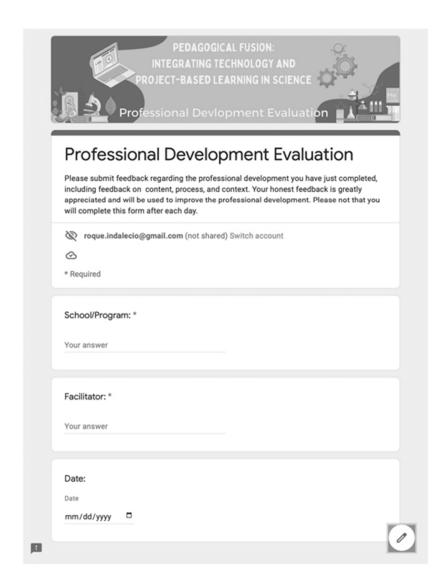
Project Title:	
NGSS Priority Standard	s:
Career Academy Pathwa	ny:
	Stage 1: Identify Desired Results
What are the essential questions?	
What is the project activity goals?	
	Stage 2: Determine Assessment Evidence
What is the product of the project activity?	

Through what Performance tasks will students demonstrate their learning?	
How will we evaluate whether students have achieved the desired results in fair and consistent ways? (Add rubric, checklist, and other forms of assessment tools here)	
What additional evidence will be collected for other desired results? (Examples include student reflections, midpoint project check-ins, peer evaluations etc.)	

Stage 3: Plan Learning Experiences and Instruction

What activity elements will lead to the achievement of the project's desired results?	
What is the project activity sequence, schedule, and timeline?	
What materials and resources are needed?	
What instructional strategies will be utilized? (For example, plan for collaborative learning and self-directed learning.)	

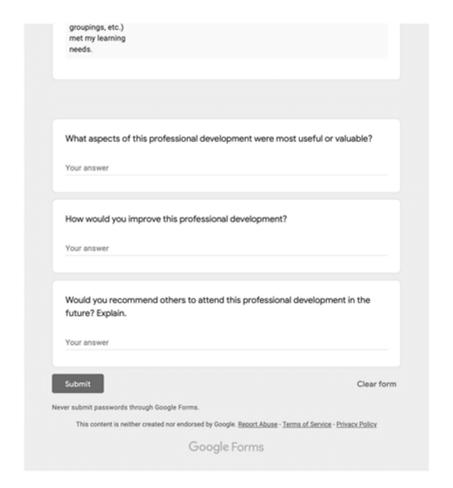
# Appendix G: Professional Development Teacher Evaluation



		'pod"		
Strongly Disagree	Disagree	Neither Agree	Agree	Strongly Agree
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
	ology Refine: Per Learning Thr cting It All*  Strongly Disagree	ology Refine: PhET and Near or Learning Through PBL* cting It All*  Strongly Disagree  Disagree	Strongly Disagree Neither Agree nor Disagree	Strongly Disagree Neither Agree nor Disagree Agree

	Process *						
		Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
	Today's activities (presentations, scenarios, group exercises, etc.) increased my capacity to use data to improve my practice.	0	0	0	0	0	
	The facilitators of today's session effectively modeled appropriate instructional strategies.	0	0	0	0	0	
	The facilitators of today's session incorporated our experiences into today's activities (presentations, scenarios, group exercises, etc.)	0	0	0	0	0	
1	Time was allocated effectively today to deepen my understanding	0	0	0	0	0	0

of the presented material.						
Context *						
	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree	
There were opportunities during today's session to collaborate on shared activities.	0	0	0	0	0	
Today's activities (presentations, scenarios, group exercises, etc.) were relevant for my jobrelated needs.	0	0	0	0	0	
Today's sessions advanced my understanding of how to engage in a continuous improvement cycle.	0	0	0	0	0	
The organization of the learning environment (facilities, tools, materials, participant	0	0	0	0	0	0



E



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Study Chairperson)

Experiences Implementing Technology in the Dr. Debra Tyrrell (Project

Institution name Expected presentation Walden University 2022-12-31

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Volume of serial or	or	N/A		Management Sciences.			
monograph			Issue, if republishing an	Volume 35 no. 8			
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